

Australia	82.25	Indonesia	142.00	Green	100.00
Bahrain	10.00	Iran	100.00	Philippines	100.00
Belgium	100.00	Israel	100.00	Portugal	100.00
Canada	100.00	Italy	100.00	Spain	100.00
Denmark	100.00	Jordan	100.00	S.Arabia	100.00
France	100.00	Korea	100.00	Singapore	100.00
Germany	100.00	Lebanon	100.00	Taiwan	100.00
Greece	100.00	Luxembourg	100.00	Thailand	100.00
Holland	100.00	Malaysia	100.00	Turkey	100.00
India	100.00	Mexico	100.00	U.S.	100.00
Japan	100.00	Norway	100.00		

World-News

Greeks agree to form all-party government

Greece's political leaders agreed to form an all-party government, headed by an ex-governor of the central bank, Xenophon Zolotas, to rule for the next five months.

A new Cabinet, expected to be a mixture of seasoned politicians and prominent personalities, will not include either Constantine Mitsotakis, the conservative leader, or Andreas Papandreu, the former socialist Prime Minister.

Indians go to polls

Polling gets under way in India today in a general election which is widely expected to lead to the defeat of Prime Minister Rajiv Gandhi's ruling Congress party.

UK sets programme

Queen Elizabeth delivered the British Government's budget legislative programme for the next session of Parliament in a ceremony before peers and commoners. The ensuing debate was televised for the first time.

Modrow warning

East German government announced moves to decentralise economic control as Hans Modrow, the new Prime Minister, braced the population for "unpopular measures" to curb currency speculation.

US anti-dumping

US proposed that penalties governments can impose on products imported and sold at unduly low prices should be extended in scope.

Basque violence

Spanish and Basque political leaders were making frantic efforts to prevent a new outbreak of Basque separatist violence after the fatal attack on Monday on a group of separatist Basque MPs.

Libyan Opec quota

Libya will demand a higher oil sales quota if Opec raises the group's overall ceiling in talks in Vienna on Saturday, its oil minister said.

Moscow head ousted

Moscow Communist Party chief Lev Zaikov, a hardliner, was sacked at a meeting of the city committee attended by Soviet President Mikhail Gorbachev.

Tibetans arrested

Eight people were sent to labour camps and two others arrested for staging pro-independence marches in Lhasa, the Tibet capital, a Chinese newspaper said.

Koreas move closer

South Korea accepted all proposals made by communist North Korea over an exchange of family visits.

More aid for AIDS

Development ministers from the 12 EC nations agreed more efforts were needed to combat AIDS in the Third World.

Colombian drug raid

Colombian army uncovered a communications centre believed to belong to a Medellin drug cartel leader.

Virgin flight delayed

Virgin Atlantic Airways chairman Richard Branson and Sweden Per Lindstrand will attempt to cross the Pacific by hot air balloon on Thursday.

Business Summary

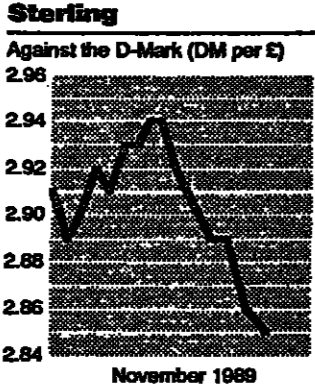
Metsa-Serla of Finland bids £263m for UK Paper

METSA-Serla, leading Finnish forest products group, announced an agreed £263m (£412m) takeover bid for UK Paper, British paper maker.

The cash offer is worth 330p a share but analysts and institutional investors suggested US Paper was selling out too cheaply.

Sterling

Against the D-Mark (DM per £)



by the Bank of England. It closed in London at DM2,850.00, down 14 pence at the close.

UK investment banking group

S.G. WARBURG, a leading UK investment banking group, surprised the City of London by announcing it had more than doubled its profits in the first half of its financial year.

Malaysian roads

A plan to develop an 870km network of privately owned roads passed its main financial hurdle with the completion of a Ringgit 2.07bn (£788m) loan.

Renault, French state-owned car maker

announced plans to close its factory at Billancourt, which employs 4,000 people outside Paris, where the company first started production in 1898.

Sony, Japanese consumer electronics company

reported a 30.4 per cent increase in interim pre-tax profits to Y88.7bn (\$692m).

Saudi Arabia is pressing ahead with plans to develop a secondary bond market

in order to make room for further domestic borrowing needed to cover the Kingdom's chronic budget deficit.

Pinnacle West Capital, Arizona holding company

disclosed additional large loan losses at Mesa Bank, its troubled savings and loans subsidiary.

Japanese machine tools factories across Japan

are engaged in their biggest ever retooling programme partly because of the frequency with which new vehicle models are being introduced.

TEXAS Instruments, a leading US maker of semiconductors and other electronic equipment

is to take a \$65m pre-tax charge in the fourth quarter for restructuring costs.

QINTEK, newly appointed northeast and managers at Qintex Australia

obtained bank funding to allow the TV and resorts group to continue operating temporarily.

SKANDINAVISKA Enskilda Banken, Sweden's largest commercial bank

announced that a new chairman, Bo Ramfors, had been appointed to replace Jacob Palmstierna, who resigned last week over his alleged tax evasion.

BAA received an undertaking from Cecil Parkinson, the Transport Secretary

that the British Government will not abandon the special (golden) share that protects the former British Airports Authority from hostile takeover.

US LUMCHTIME

Fed Funds 8.25%
3-mo Treasury Bill: yield: 7.88%
Long Bond: 102 1/2
yield: 7.90%

White House and Congress agree to cut budget deficit

By Peter Riddell, US Editor, in Washington

LEGISLATION to reduce the US federal budget deficit by more than \$14bn was finally agreed yesterday by Congressional leaders and the White House.

The budget deal comes after months of wrangling, seven weeks into the fiscal year to which it applies. Democratic leaders of Congress and the White House compromised on both tax and spending, and both sides yesterday described the bill as "excellent".

But it puts off until next year many difficult decisions on reducing the deficit, and the underlying problem remains unsolved.

The bad feeling generated between leading Democrats and the White House during the lengthy negotiations, especially over a possible capital gains tax cut, means that early talks on a 1991 budget package are unlikely.

The package meets the target set by the Gramm-Rudman deficit reduction legislation by cutting the deficit to below \$110bn in the 1990 fiscal year which started on October 1.

It combines some genuine spending cuts, an assortment of minor tax increases and higher federal fees, and an acceleration of some tax payments.

The key to an agreement was the acceptance by Democratic Congressional leaders that spending cuts previously put in place should remain until the first week of February. These cuts, imposed under the Gramm-Rudman legislation because of the failure of Congress to agree a budget, save more than \$4.3bn.

Some White House advisers, including Mr Richard Darman, the budget director, favoured keeping these across-the-board cuts in place for the entire fiscal year. This was because they were genuine spending reductions and would also make it less difficult to cut the deficit next year without breaking President Bush's "no new taxes" pledge.

This gap may in part be filled by the large cuts in defence spending now being discussed. However, Democratic leaders in support of leading Republicans, objected to across-the-board cuts because they would fall arbitrarily on valued social programmes.

Mr Marlin Fitzwater, the White House spokesman, said yesterday that President Bush's demand for at least \$14bn in "hard" budget cuts without accounting gimmicks. The deficit reduction

amounts to \$17.9bn on other definitions.

The proposals include about \$5.7bn in additional revenues, with about \$2.5bn from accelerated payment of payroll taxes, restrictions on tax benefits available under employee stock ownership plans, limits on tax deductions for leveraged buy-outs, and new taxes on ozone-depleting chemicals. The main spending cuts are to the Medicare health programme in payments to doctors and in farm programmes.

Senator George Mitchell, the Democratic majority leader, said the proposals were "a very strong and effective deficit reduction package".

Democratic leaders and the White House reached a preliminary agreement on the 1990 budget more than seven months ago. This unravelling in response to pressures for additional spending and Mr Bush's determination to force a cut in the rate of capital gains tax. This was successfully blocked by Senator Mitchell, leading to yesterday's compromise, which was agreed as Congress prepared to adjourn until January.

US consumer prices rise, Page 4; Tougher anti-dumping rules sought, Page 20



Dissident Vaclav Havel at his press conference yesterday

Czech Communists hint at compromise

By Leslie Collitt in Prague and John Lloyd in London

THE hard-line Government of Czechoslovakia yesterday took a first step down the road of compromise by conceding that the ruling Communist Party's role may be negotiable.

Mr Ladislav Adamec, the Prime Minister, told a delegation of leading dissidents that he favoured a "different concept of the leading role of the Party" and non-Communists in the Government.

The talks came as another vast demonstration, which appeared to be at least as big as Monday's 250,000-strong rally, blocked the streets and squares of Prague. In a striking indication of the protesters' new-found fearlessness, thousands of young people lined the haunts of the National Museum overlooking Wenceslas Square - a magnificent building which was blasted by Soviet tanks in 1968 - and jeered at police cars passing below.

Cardinal Frantisek Tomasek, the Roman Catholic primate, sent a message which was read to the crowd saying: "We cannot wait any longer. We need a democratic government."

Prominent dissidents including Mr Vaclav Havel, the distinguished playwright and the country's most prominent dissident, addressed the crowd

from the balcony of the newspaper Svobodne Slovo, undisturbed by police. Mr Havel, who has been jailed on several occasions for his views, was yesterday nominated to the delegation meeting Mr Adamec but was not allowed into government headquarters, participants said.

Two members of the delegation quoted Mr Adamec as saying that the Government might enter into talks with the Charter 77 dissident movement but that he insisted the protests had to stop and that socialism had to remain.

They said that he ruled out violence against demonstrators and disassociated the Government from the violent police response to last Friday's demonstration.

Meanwhile, the official CTK news agency announced that the General Prosecutor's Office was "investigating the causes of action taken by security forces" and its adequacy.

The youth newspaper Mlada Fronta later said that 142 judges from the Prague district courts had demanded the inquiry.

Last Friday's demonstration was met by tear gas, unaimed dogs and beatings, allegedly resulting in the death of a student.

Rebirth of hope, Page 3

UK bank to axe 5,000 jobs in drive for profitability

By David Barchard in London

TSB, the sixth-largest UK banking group, yesterday announced plans for job cuts totalling more than 5,000 in its retail banking arm as part of a drive to bring its profitability back into line with that of its competitors.

The cuts, which get under way with a reduction of 3,000 jobs over the next 12 months, are the largest ever seen in British retail banking. TSB has known for some time that its senior management executives - by 50 last month - and introduced sharp cuts in the number of the group's directors last May.

Mr Don McCrickard, chief executive of TSB Bank, said yesterday: "We have to make these job cuts because of the huge cost base we have inherited from the days when the TSB was a federation of more than 70 banks."

About half the jobs to be cut over the next year will go from the TSB's branch network and the remainder from head and regional offices.

The bank expects to save £55m (£101m) a year as a result. After five years, TSB's

total retail banking operation will have been reduced to 24,000.

Mr Peter Ellwood, chief executive of TSB's retail operations, said yesterday that the BHA, the banking union, had accepted the need for job reductions.

He warned that there might have to be some involuntary redundancies. Precise details of who is to go will be made known to TSB staff in the next few days.

TSB also plans to move its retail banking head office from the City of London to a site in the West Midlands, saving a further £20m a year, while its mortgage processing operations will be transferred to Scotland, reducing its costs by another £20m a year.

At the same time, the bank will try to improve its profitability with a £200m capital investment programme which will be aimed at improving its computer systems and reorganising its 1,600-strong branch network.

Account processing will be shifted out of branches to 80 processing centres, while 800

branches are to be refurbished to play a stronger role in sales.

The aim is to bring TSB's operating costs down to below 66 per cent of its income next year.

Last year, the group's operating costs reached 74 per cent of income, far above the levels of its competitors.

The TSB job losses are the latest in a series of similar cuts by banks and building societies. Early this year, Midland Bank announced that it was cutting its workforce by 2,000. Last month, Barclays, the largest UK clearing bank, said it would cut its workforce by 2,500 over the next four years.

Two building societies, Nationwide Anglia and Leeds Permanent, shed 400 and 150 jobs respectively this autumn.

James Buxton writes: Opposition party in Scotland yesterday renewed claims that the independence of the Scottish part of TSB had been lost in the group's reorganisation.

Financial performance, Page 16; Lex, Page 20

World Bank warns Africa of link between aid and reform

By Michael Holman, Africa Editor, in London

THE WORLD BANK today calls on Africa's leaders to become "more accountable to their peoples" and warns that without democratic reforms, many countries' structural adjustment programmes will fail and external aid will fall.

In a foreword to a report which amounts to the most searching examination of Africa's problems ever published by the Bank, Mr Barber Conable, the Bank's president, says the continent's "crisis has continued to deepen." The 300-page report describes the outlook for Africa as "potentially devastating."

In what could presage a link between aid to Africa and

human rights on the continent, the report stresses that effective implementation of economic recovery measures goes hand in hand with "better governance."

The comment may well encourage donors to review the terms of their aid to Africa, particularly coming as Western governments are insisting that assistance be conditional on political as well as economic reforms.

The Bank maintains its view that structural adjustment policies are working. But it still sounds a grim warning, reinforced with bleak statistics, about the continent's prospects.

"Africa is in danger of being marginalised in its participation in the world economy - Africa's share in world trade has fallen from 3 per cent to less than 1.5 per cent since 1960 - and in global strategic decision-making, as super-power competition in Africa ebbs and flows."

The region's economies must grow by at least 4 per cent to 5 per cent annually for only a "modest" improvement in living standards, according to the

Continued on Page 20
Africa in distress, Page 18; World Bank seeks way out, Page 6

MARKETS

STERLING
New York benchmark: \$1.5995
London: \$1.5955 (1.555)
DM2.85 (2.825)
FF9.7075 (9.74)
SF2.535 (2.545)
Y225.25 (233)
£ index 87.2 (87.5)
GOLD
New York: Comex Dec \$404.4 (399.3)
London: \$404.25 (396.25)
N SEA OIL (Argus)
Brent 15-day Jan \$16.625 (16.8)

DOLLAR
New York benchmark: DM1.814
FF9.1805
SF1.514
Y143.545
London: DM1.82 (1.836)
FF9.1675 (9.2475)
SF1.5175 (1.520)
Y143.75 (144.45)
\$ index 89.8 (70.0)
Tokyo close: Y144.43

US LUMCHTIME
NATF
Fed Funds 8.25%
3-mo Treasury Bill: yield: 7.88%
Long Bond: 102 1/2
yield: 7.90%

STOCK INDICES
FT-SE 100: 2,185.1 (+2.0)
FT Ordinary: 1,731.9 (-2.2)
FT-A All-Share: 1,088.59 (-0.0%)
New York benchmark: DJ Ind. Av. 2,822.44 (-9.80)
S&P Comp 338.42 (-0.53)
Tokyo: Nikkei 36,058.87 (+166.20)

LONDON MONEY
3-month interbank: closing 15 1/4% (15 1/2)
Libor long gilt future: Dec 90 1/2 (90 1/2)

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US advisers held after attack on hotel in El Salvador

By Tim Coone in San Salvador

FOUR US military advisers in El Salvador were taken prisoner yesterday by left-wing guerrillas in a daring assault on a hotel in San Salvador, the capital.

Last night the White House said military action to protect US lives was not ruled out. The US condemned the attack as a terrorist act and warned that President George Bush, who held meetings with his advisers on possible action, felt "very strongly" about his responsibility to protect Americans.

Twenty-nine people were held inside part of the Sheraton hotel complex by the Farabundo Martí National Liberation Front, including the four Americans - one Chilean and one Guatemalan military adviser. No indication was given about what would happen to them, although the guerrillas insisted they were not hostages but prisoners of war.

The hotel, no longer owned by the US chain, is in the wealthy north-west suburb of the city known as Escalon.

The attack began at 4 am as a guerrilla column moved in under the cover of an electricity blackout to take control of part of Escalon.

Judging by the gunfire, government troops were once again taken off-guard, putting up little resistance to the guerrillas' occupation of the suburb.

The renewed rebel offensive, after a lull in the fighting, demonstrates that El Salvador's besieged right-wing Government is still unable to control its own capital. The country's stability in the face of the 16-year-old insurgency has been a keystone of US Central American policy, and was one of the elements which sparked US involvement in Nicaragua.

The US yesterday left open the option of military intervention.

A White House statement said President Bush who kept closely in touch, believed "very strongly in our responsibility to protect American citizens. But we cannot speculate on steps the US or the Salvadoran government may be undertaking or considering at this time."

Mr Marlin Fitzwater, the President's spokesman, later added that so far aid requests

Continued on Page 20

EUROPEAN NEWS

Gorbachev shifts Moscow party chief from post

By John Parker in Moscow

ONE OF Mr Mikhail Gorbachev's conservative opponents has been shifted from his post - Mr Lev Zaikov, the Moscow Communist Party leader and a member of the ruling politburo.

In a move open to conflicting interpretations, Mr Zaikov was named as first deputy chairman of the Soviet Defence Council, of which President Gorbachev is chairman.

Last September, Mr Gorbachev removed three full members and two non-voting members from the politburo, most of them left-overs from the discredited Brezhnev era.

Last month the conservative editor of Pravda was replaced by one of Mr Gorbachev's assistants, Mr Ivan Frolkov.

Mr Zaikov's move comes at a time when the Communist Party is facing grass-roots criticism, falling membership and the prospect of humiliation in local elections next spring.

A special party conference of local activists is to be held in the spring to discuss the widespread sense of disillusion.

This was confirmed by Monday's edition of Pravda, the party's newspaper, which carried a series of scathing attacks on party organisation and methods of work by local activists. At the same time Mr Boris Pugo, who was elevated to the politburo in September's purge, confirmed that 18,000 people had left the party so far this year.

Dissatisfaction within the party is compounded by popular dissatisfaction outside. This too has affected Mr Zaikov because Mr Gorbachev is demanding that local party bosses should stand for popularly elected posts as well.

Mr Zaikov has earned the enmity of many Muscovites for having replaced the lionised figure of Mr Boris Yeltsin as Moscow party leader in November 1987. Mr Yeltsin's personal popularity received a ringing endorsement in this year's elections and has remained little tarnished by subsequent scandals.

Mr Zaikov reversed many of Mr Yeltsin's more popular initiatives, limiting unofficial street demonstrations and cleaning out the street painters and poets of the Arbat area.

Though Mr Zaikov remains a member of politburo for the moment, custom dictates that his successor, the reformist Mr Yuri Frolkov, would replace him at the earliest opportunity - the next plenary session of the central committee.

E Germany moves to decentralise economy

By David Marsh in Bonn

THE East German government yesterday announced moves to decentralise economic control as Mr Hans Modrow, the new Prime Minister, braced the population to prepare for "unpopular measures" to curb currency speculation.

In a decision which was billed as the first step towards economic reform, the government's Planning Commission said in a statement from East Berlin that it was cutting by half state-decreed planning for individual industrial sectors.

The Commission also said that 18-day and monthly production targets for East German enterprises were being abolished to aid efficiency and increase the autonomy of state-owned companies.

Mr Modrow, speaking during a visit to an electrical works in Berlin, confirmed that the government would tomorrow bring in tighter controls over the East Mark.

This would protect the currency from heavy selling in the wake of the opening of East Germany's borders a fortnight ago.

Referring to the large-scale selling of East Marks for D-Marks by travellers crossing westwards, Mr Modrow was quoted by the official ADN news agency as saying that he could not understand how East German citizens were simply "throwing away" their hard-earned cash.

At the same time, the government yesterday announced that local authorities - at present subject to highly centralised control - would be allowed more independence in allocating expenditure.

The measures form part of Mr Modrow's government's efforts to introduce what it has dubbed "a market-oriented planned economy".

East Berlin particularly wants the large state-owned corporations, or Kombinate, to operate more independently and to allow more autonomy for small private sector businesses.

Ms Christa Luff, the new Economy Minister, who is one of Mr Modrow's three deputies as prime minister, has however, made clear that the new policies under consideration will involve no basis for departure from socialist principles.

INSTITUTIONAL CHANGE NEEDED TO COPE WITH EMU' Delors seeks European reform

By Lucy Kellaway in Strasbourg

MR JACQUES DELORS, president of the European Commission, said yesterday that a big overhaul of European institutions was needed to cope with a future enlargement of the Community and with European monetary union (Emu).

He suggested a strengthened Commission that would be more politically accountable and would have greater executive powers, and a revamped Council that would consist of regular meetings of prime ministers on Community affairs.

Mr Delors was addressing the European Parliament during a debate on institutional reform at which many parliamentarians expressed the need for stronger links with national governments and broader powers over Community legislation.

Some kind of institutional change was inevitable as a result of movement towards economic and monetary union, Mr Delors said. The new arrangements would need to be discussed at an inter-governmental conference, possibly at the next one to be held in Emu or a separate one three or four years later.

Mr Delors raised the possibility of a 24-member European Community in which the present institutional arrangements would become "bogged down with hot air." Already there was a need for a stronger executive, he said, as "nobody is there to cut through the knots". His plans outlined for the Commission would involve reducing the numbers of commissioners from the present 17 and ending the system of fixed four-year terms.

He argued that commissioners should be made more accountable to parliament, which would be able more easily to demand their resignation. "You can't have power without responsibility. The only people appointed for six

or seven-year terms are judges or central bank governors - think about that," he said. More power also needed to be given to the European Parliament, which he denied would mean taking it away from national parliaments.

Mr Delors supported a suggestion made recently by Mr Michael Heseltine under which a senate would be created from members of parliament in the 12 countries. However, Mr Delors said he preferred his own scheme in which government ministers would act as a second tier to parliament.

Under Mr Delors' suggestion, much of the administrative work now being carried out by the Commission would be devolved to independent agencies. These would look after such areas as the Common Agricultural Policy and macro-control.

Mr Delors bemoaned the lack of information between Brussels and national parliaments.

E Europe loans to be proposed

By David Buchan in Brussels

THE European Commission is today likely to propose granting Poland and Hungary loans of up to Ecu 200m (£142m) to improve their industrial infrastructure, in a further step to help the beleaguered economies of these two politically reformist states.

The proposal by Mr Karel Van Miert, the Commissioner responsible for EC credit operations, would use the fund-raising capacity of the European Coal and Steel Community (ECSC) to provide loans at competitive rates.

Normal commercial credit channels are virtually closed to Poland, unable to service its \$40bn debt, while Hungary has

suffered a recent run on its hard-currency reserves.

If approved by the full Brussels Commission today, the ECSC loans would go for approval to EC governments whose leaders last weekend in Paris endorsed substantial aid to democratic East European states.

The ECSC loans would be guaranteed by, but not a direct charge on, the EC budget. Originally intended just to modernise EC steel, ECSC financing has in recent years been extended outside the Community for infrastructure projects that use EC steel, and this would be a condition of any

loans to Eastern Europe.

The wider effort to aid Warsaw and Budapest resumes on Friday when officials of the Group of 24 industrialised aid donors meet in Brussels in advance of their ministers convening there on December 13 along with, for the first time, the Polish and Hungarian premiers. The next step in Brussels' fast-moving economic diplomacy with Eastern Europe will come early next month when Mr Frans Andriessen, the EC external affairs commissioner, is to visit East Berlin to discuss the shape of a trade and economic co-operation accord with East Germany.

Improved East-West aviation links sought

By Paul Abrahams

EAST European countries are using the context of improving East-West relations to forge closer links with West European transport organisations.

Poland, Hungary and the Soviet Union have already approached the European Civil Aviation Conference (ECAC), the Paris-based organisation co-ordinating the security, technical and economic aspects of European civil aviation.

A request by the East German authorities to attend a working party group has already been accepted while the Bulgarian aviation authorities have also been in contact with the conference.

"Things are moving very fast - requests are coming in from all sides," explains Mr Edward Hudson, secretary of ECAC. "We have really only

been in contact with the East Europeans for the last two or three weeks."

Mr Hudson believes the most important benefits for the East Europeans may be in the area of technical harmonisation. He suggested that if East European airlines were prepared to accept western standards they would find it easier to lease aircraft for hard currency in Western Europe.

The requests from Eastern European authorities are part of wider moves for closer transport links with Western Europe.

Mr Lufthansa, the West German state airline, said it planned to double weekly flights from the Federal Republic to Leipzig to meet extra travel demand between the two Germanys, David Marsh adds.

Changes to social charter anger MEPs

By Lucy Kellaway

THE EUROPEAN social charter and Commission plans for implementing it yesterday received a rough ride in the European Parliament, where the majority Socialists and the Christian Democrat groups

claimed it had been so watered down it was "not worth the paper it was written on."

Mr Jean-Pierre Cot, Socialist group leader, said that if the present weak version of the charter were adopted at next month's Strasbourg summit, the Parliament would retaliate by slowing legislation on the single market.

He also threatened that the Socialists might consider using the Parliament's negative power of censure, under which it is able to sack the whole Commission.

"We have the censure power and it is about time we used it," he said. The Socialists want the charter amended to make it legally binding, to cover all citizens rather than just workers, and to contain broader measures on social rights.

Euro-MPs may reject second banking directive

By Lucy Kellaway

THE second banking directive, one of the most important parts of the single market legislation put forward this year, may be voted down by the European Parliament in its final reading of the bill today.

Several amendments to the bill, which would tighten up the reciprocity agreements and would impose tough capital requirements on branches of third country banks, are likely to be passed by the parliament.

These amendments will be rejected by the Commission as unnecessarily bureaucratic, requiring parliament then to vote on the whole directive. If it is overturned by parliament it could only subsequently be adopted by member states on a unanimous basis.

The Commission was yesterday lobbying earnestly to get parliament's approval. Officials seemed optimistic of a compromise under which the Commission would draw up reports on bank branches and on reciprocity, which would go to parliament for its comments.

The parliament is angry that its views have not been taken into account in the drawing up

of the banking legislation. It is concerned that branches of third-country banks might have an unfair advantage in a single market. It also fears that the existing reciprocity clause, under which third-country banks setting up in Europe must not discriminate against European banks and homes, is not sufficiently tight.

Renault to close factory at Billancourt

RENAULT, the French state-owned car maker, yesterday announced plans to close its factory at Billancourt, which employs 4,000 people just outside Paris, where the company first started production in 1898, William Dawkins writes from Paris.

The move comes just a week after the European Commission threatened legal action

against the French government for failing to enforce a 1988 agreement under which Renault would cut capacity as a condition of a FF12bn (£1.2bn) state debt write-off.

However, Renault officials would not comment on suggestions that this was a conciliatory gesture to the Brussels authorities. This was part of the group's longer-term strategy of concentrating production at the most profitable sites, they said.

The Billancourt site has been the focus of serious industrial discontent in recent years and accordingly become a national symbol of labour conflict. The proposals will be submitted shortly to Renault's works council and board of directors.

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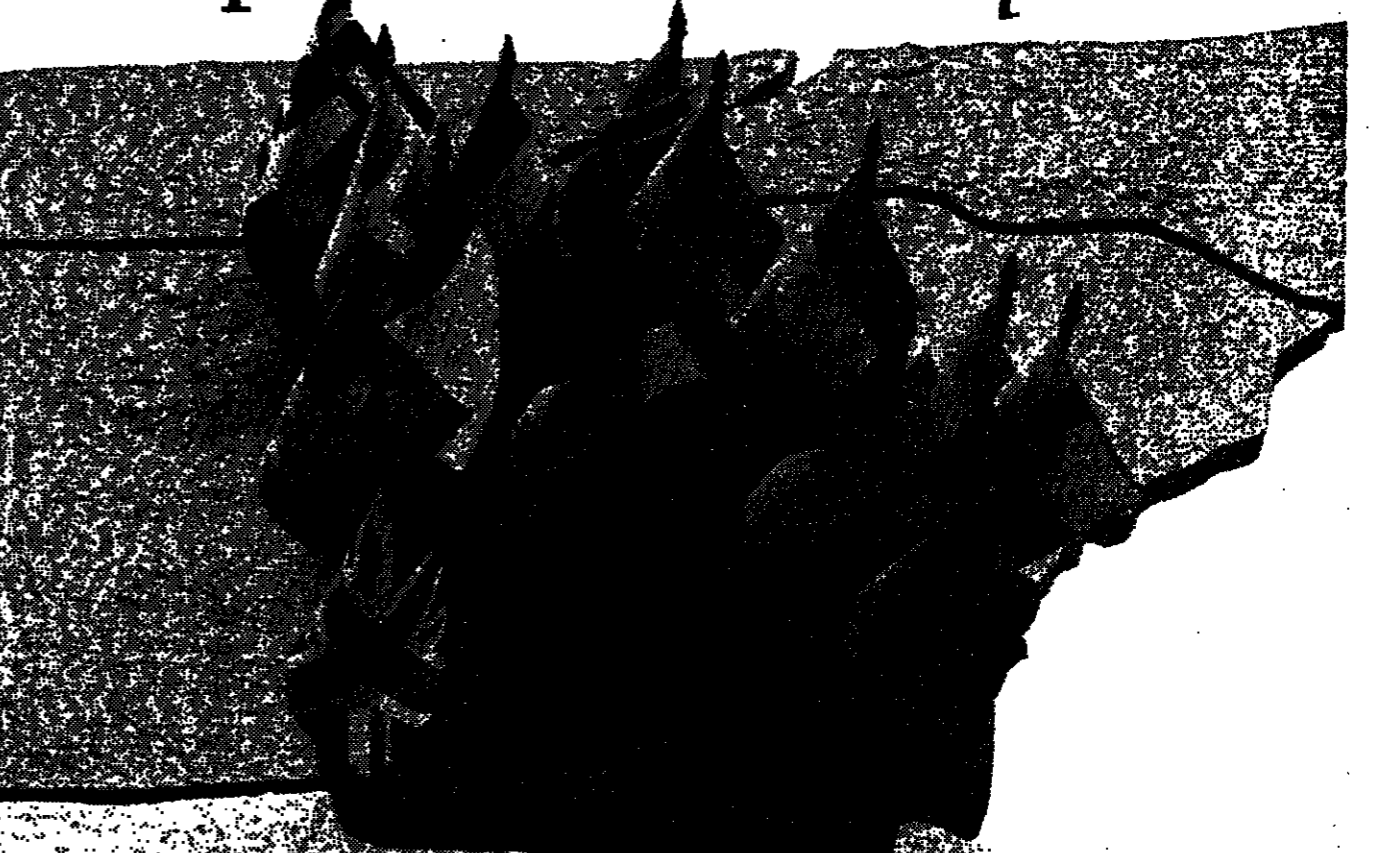
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GEORGIA
 The International State



Tension rises in Basque country as MP is killed

By Peter Bruce in Madrid

SPANISH AND Basque political leaders were making frantic efforts yesterday to prevent a new outbreak of Basque separatist violence, following the fatal attack on Monday night on a group of separatist Basque MPs who had come to Madrid to take, for the first time, seats in the Spanish parliament which opened yesterday.

Two masked men opened fire on the seven MPs and senators of Herri Batasuna, the political front organisation for the Basque terrorist group Eta, while they were dining in a Madrid restaurant. They killed one MP, Mr Josu Muguruza, and gravely injured a second, Mr Inaki Etxebarria, who was one of the prime movers in Herri Batasuna's decision to come to the Cortes in Madrid.

Herri Batasuna immediately called a general strike in the Basque country for today, when Mr Muguruza will be buried. The extent to which the call is followed will test conventional Basque and Spanish opinion that the separatists have been slowly losing support in the region.

Herri Batasuna's decision to take up its seats in the Cortes had generated high hopes in Madrid and among non-violent parties in the Basque country that HB might eventually have to distance itself from Eta in order to participate fully in a democratic institution.

The surviving members of the HB dinner did not attend the opening of the new Cortes yesterday, but Mr Jon Idigoras, the party's chief spokesman and a survivor of the attack, said the attack made it all the more necessary for Herri Batasuna to take up the seats and press for negotiations between

Eta and the central government.

Sporadic outbreaks of violence were reported from the Basque country yesterday and all Spanish political leaders condemned the shootings, in an effort to cool tempers. Prime Minister Felipe Gonzalez called it "a horrendous crime" and said the police investigation was now "the government's number one priority".

Eta has killed more than 600 people in the last 20 years, and struck again in Madrid last Friday when gunmen killed a senior army officer in his car. It is thought likely that the two assassins were either connected with the military or to Francoist fascist groups. Monday was the 14th anniversary of the death of the former military ruler General Franco and the fourth anniversary of the killing of a Herri Batasuna leader in Bilbao. Soon after the shootings, a group of young fascists gathered outside the restaurant singing the hymn of Franco's Falange Party.

It is not known when Herri Batasuna plans to take up its seats in the Cortes. Mr Muguruza's replacement, according to the list drawn up by the party before the general election on October 29, would be a man currently awaiting trial for alleged involvement with Eta.

Herri Batasuna won 186,194 votes, or 16.9 per cent of the vote, in the Basque country in October, well down from its best performance of 210,430 in the European elections in 1987. This slippage, it is thought, played a big role in the decision to come to the Cortes and so combat efforts by other Basque parties to isolate it.

Rebirth of hope in St Wenceslas

Leslie Colitt's memories of Prague 1968 are brought back to life

BURRED memories of 1968 came into sharp focus as I stood below the statue of St Wenceslas in Prague in a sea of 250,000 exuberant demonstrators on Monday.

Most of them were young people whose parents I remembered from the exhilarating Prague Spring of reforms in 1968, when everything seemed possible. They shook their fists helplessly when their homeland was violated by Soviet-led troops that fateful August 21.

Then as now, reporters looked on at the statue of the Czech patron saint as young people placed lighted candles and flowers at the base of the monument, and softly sang the Czech national anthem.

Recalling the words of their nation's medieval hero Jan Hus, burned at the stake for his reformist convictions, they chanted: "The truth shall prevail."

Less than a dozen people died in Prague in 1968; the biggest casualty from the tanks that crushed a reform movement and demoralised a nation was hope.

This week, it was the students of Prague's Charles University and other young people who shed the legacy of resignation and passivity left by their disillusioned elders. Only gradually did older people join their children on the

squares, demanding elections. Such was the bitterness back in 1968 that even Mr Alexander Dubcek, the reformist party chief, was eventually blamed by his despondent people who had adulated him only months before.

Mr Dubcek came to be blamed by ordinary people for raising false hopes after the invasion that "socialism with a human face" would be rescued if citizens remained calm.

The population felt deceived and abandoned, much as Czechoslovaks did in 1938 when Hitler's Wehrmacht marched into the Sudetenland. The West, of which Czechs and Slovaks were an intrinsic part, had left them in the lurch.

In the final analysis, the path to power in February 1948 of the Czechoslovak Communists was paved by the refusal of Britain and France to risk a conflict with Hitler over "far off" Czechoslovakia.

The Communist takeover in 1948 was never merely the "putsch" which the West claimed. The Communists went from one strength to the next among workers and intellectuals as a result of the West's failure to aid Czechoslovakia.

They were the second-strongest party in the last free elections of 1946. Czechoslovaks, disillusioned with the West, saw a future tied with the

Soviet colossus - for better or worse.

It was for worse: idealistic young Czechoslovak Communists who volunteered to help build the new steel mills and coking plants of Northern Bohemia became victims of Stalinist intrigue.

Within a few years the party was dominated by apparatchiks and had spawned the first virulent anti-communists. This was the fate of a small Central European land which was a pawn of its powerful neighbours.

Highly-developed Czechoslovak industry, which had supplied all of Europe with motor cars, shoes and glassware, was converted into a mass supplier of mediocre equipment for the factory halls of the Soviet Union.

The invasion of 1968 marked the logical conclusion of the political cul-de-sac Czechoslovakia had reached in 1948. Mr Gustav Husak, who took over as party leader - in effect Moscow's man in Prague - after the invasion, knew there was no chance of winning over his beaten countrymen.

Instead, he filled their wage packets with money, the butcher shops with meat and the streets with Skodas. Czechoslovakia became something of a consumer paradise

Warning of Finnish austerity budget

By Robert Taylor in Stockholm

THE Finnish government, facing with rising inflation and a surging external deficit, threatened yesterday to introduce a tough austerity budget in spring unless workers and employers agree quickly to a two-year incomes policy.

Under the ultimatum issued by Mr Harri Holkeri, the Prime Minister, the main central trade union body and employer organisations have a week to accept a two-year wage stabilisation accord, which aims to ensure that real incomes rise by no more than 4 per cent by the end of 1991.

If both sides agree by the middle of next week, individual unions will be given until the end of December to accept it as well. If this happens, existing fiscal policies will continue.

However, Mr Holkeri also spelled out a tough alternative, to be introduced from next March if there is no such voluntary incomes policy. This would involve:

- a one per cent increase in wage earners' social security contributions;
- a one per cent increase in employers' sickness insurance contributions;
- a compulsory savings scheme to last until 1991 which would deduct one per cent from all employees earning more than Fm60,000 a year;

• a cut in central government expenditure of Fm1bn (£147m). The Ministry of Finance estimates that the direct effect of these austerity measures would cut domestic demand by Fm6bn-Fm7bn but if the indirect consequences are also included it would mean a removal of up to Fm8bn from the economy.

The government also calculates that such a tightening of fiscal policy would help to reduce the present spiralling wage-price inflation, which means a rise in the consumer price index of 6.5 per cent this year and an 8.5 per cent increase in earnings.

Sweden's finance minister, Mr Kjell-Olof Feldt, issued a grim warning yesterday about the deterioration in the Swedish economy but he said that a devaluation would not solve the problems caused mainly by a rapid rise in costs due to an accelerating price-wage spiral, which has pushed pay rises this year to nearly 10 per cent.

Speaking to a trade union conference in Stockholm, he pointed out that wages in Sweden were rising three to four times as fast as productivity and this was making the country's goods increasingly uncompetitive on international markets.

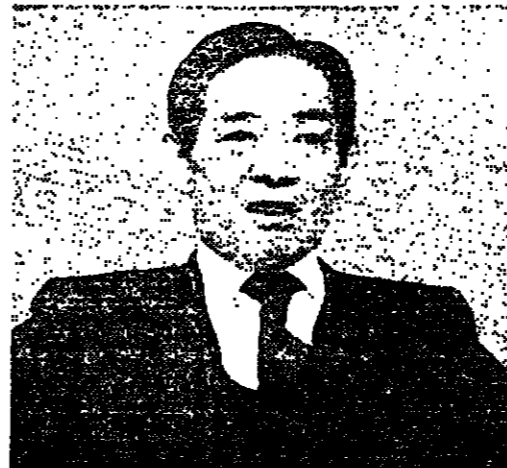
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A New Giant Emerges

The Norinchukin Bank is a behemoth institution, and one of a select few with a Triple A credit rating. Now the bank is beginning to feel its way offshore. Managing director Akira Kodama and general manager of the international finance and investment division, Hirotsuke Sato explain.

By Brian Robbins



Mr. Akira Kodama, Managing Director, The Norinchukin Bank



Mr. Hirotsuke Sato, General Manager, The Norinchukin Bank

East bloc's winds of change reach Italy's Communists

By John Wyles in Rome

IF THE political transformations under way in Eastern Europe point to a new era in European history, they have also lit a fuse under the rigid political structure which has governed Italy for the past 40 years.

For decades, Italy's political mould has been largely painted in Christian Democrat colours, because the only alternative government has offered a bright red motif dominated by the hammer and sickle. It is too soon to know whether an explosion lies ahead which could crack this mould.

But in a virtuoso display of political leadership, which may yet prove miscalculated, Mr Achille Occhetto, the 58-year-old leader of Italy's Communist Party (PCI), has been moved by the recent upheavals in the Eastern bloc to seek a controlled political explosion in Italy.

The attempt he launched last week to persuade the party to adopt a new identity and a new name has stunned the vast majority of his comrades, and portends long and divisive torment.

Passions are so inflamed that a spontaneous protest outside the PCI's Rome headquarters posed a physical threat to known Occhetto supporters when they arrived for a crucial central committee meeting beginning on Monday evening. The 400-member committee will debate throughout the week Mr Occhetto's proposal that by one means or another the PCI must seek to refound itself as a new vehicle for those forces seeking a socialist alter-

native to four decades of Christian Democrat-dominated governments in Italy.

By jettisoning its name and some ideological baggage, Mr Occhetto believes the PCI can bank the slow decline of its support to around 25 per cent or 10% votes.

His aim is twofold: to create the basis for a new co-operation on the left in Italy, particularly with the Socialists, and to seek a broad base of political support among middle-class Italians who care about the environment, women's rights and civil rights - and are disillusioned by the pervasive and corrupt control of the PCI and its long-standing coalition partners, who include the Socialists.

The PCI tradition of loyalty to the leadership gives Mr Occhetto a good chance of success in his gamble. But he is not assured of doing so, because his old guard, rallied behind his one-time mentor and leader of the party's left, 75-year-old Mr Pietro Ingrao, is emerging as vociferously opposed to his new strategy.

In a long speech to the central committee yesterday, Mr Ingrao aimed directly at the Achilles heel of the Occhetto strategy, pointing to the absence of any signs that Mr Bettino Craxi's Socialists or any other force on the left would actually participate in the new coalition.

Mr Occhetto's political problem is that he has prepared none of the ground before suddenly planting his party at arguably the most important cross roads of its 68-year history. Though he has been nurturing the move at the heart of his strategy since he took over as leader in June last year, he apparently decided to move between November 10 and 12; his intentions were crystallised by a discussion in Brussels with Mr Neil Kinnock, the leader of the British Labour Party, and the opening of the Berlin Wall.

Mr Occhetto set out some, but not all, of his thinking in his keynote speech to the central committee on Monday evening. In the first place, the party's role over the past 25 years as a critic of the Soviet and East European regimes was now exhausted "because it has been fully justified by events".

Democracy was now being embraced as a "universal value" and the Socialist-International would become an increasingly important focus of organisation for the European left. "Italian communists cannot indefinitely go on proclaiming their difference in the world, inside a proud isolation," he said.

By the end of the week, Mr Occhetto and the PCI may know whether it is heading for a new beginning or searching for a new leader.

Robbins: Firstly, could you give a brief idea of just what the Norinchukin Bank is?

Kodama: Even in Japan, though most people know our name, few know just what we do. Norinchukin Bank is the central bank for the co-operative system of agriculture, fisheries and forestry. We operate under the Norinchukin Bank Law, which establishes our basic mandate. Since we are not a normal joint stock institution, there are points of difference.

The second point is what we do in terms of our business. As for our lending operations, our customers are mainly co-operatives, related organisations and public corporations. So you could say that we are a wholesale bank.

Because of our rather special characteristics, for most people we are not as familiar as are other companies that deal with the general public.

For foreign investors we are somewhat difficult to understand for the same reason that we are not well known domestically. And also we are somewhat latecomers to international business.

However, our international business activities in foreign currencies are increasing steadily, and we look forward to a further increase in the future. We also expect to lift our foreign currency assets, so that gradually knowledge of our activities will expand.

Robbins: Deregulation continues to sweep through Japan's financial system. How is the Norinchukin Bank coping?

Kodama: We have had to look at this from two directions. Firstly, our funds are raised through affiliated organisations, so we need measures to strengthen the retail deposit network. In this area we have worked to strengthen management of many of these co-operatives, which have been our solid deposit base.

We worked to promote mergers of some co-operatives, along with helping to increase their capital base and train personnel. We have been implementing these programmes for several years and, looking at the individual operations of the co-operatives, we feel that we have achieved good results.

Secondly, there are the tasks facing the bank itself in the environment of liberalisation, securitisation and internationalisation. Here, we need to strengthen our portfolio and re-inforce our financial and fund management

capabilities. Reflecting the changes under way within the bank, in 1987 we established a wholly owned subsidiary in London, and last July we established a subsidiary in Zurich as part of our expansion strategy.

Success in Euromarket Underwritings

We are confident that these moves have contributed to improve our capability and competitiveness. As one indication, even though the London subsidiary was established only in 1987, last year we participated in 150 underwriting syndicates, ranking us number ten out of the 51 largest Japanese institutions in London. As a bank well experienced with yen, we have emphasised the underwriting of yen-denominated sovereign Eurobonds and Euro CP. This effort has been highly evaluated, and we were invited to join the IPMA (International Primary Market Association) in April 1989. We feel that this is a remarkable achievement considering that we are latecomers.

We are positive about the new business environment following deregulation, and regard these new areas as a means to increase our revenues.

Robbins: How does your international business link in with your domestic activities?

Kodama: One of the aims is to support the overseas activities of our domestic customers, and one way of doing that is by helping them to issue bonds offshore. Another has been to diversify our own investments.

Robbins: How does your international business link in with your domestic activities?

Offshore Investments Continue Rising

Our overseas assets are increasing steadily. Securities hold-

ings account for about one third of total assets. Of that about 20 per cent is paper issued by foreign borrowers, including yen-denominated bonds and substantially yen-denominated bonds by swap.

Sato: These are not short-term investments. So, when there are very sharp short-term fluctuations, we cannot affect that. Our emphasis is on long-term, and not short-term, stability. Still, we think that the yen portion of our investments is very large compared to the total. If the foreign exchange rate were stable, then we could increase the foreign portion.

Currently, we are very confident with our present ceiling, and as our assets continue to grow, then so too will the absolute level of foreign assets expand.

Robbins: In broad terms, what is your international strategy?

Sato: We have two main targets. The first is to meet the

changing needs of our member organisations, and agribusiness corporations in Japan. The second is to develop our capabilities to diversify our own investment portfolio.

One typical example occurred ten years ago when Zenno, the trading arm of the agricultural co-operatives in Japan, started a huge grain elevator in New Orleans. We assisted in the purchase, marking our first move offshore.

Too Big for Tokyo Market

We are one of the largest institutional investors in Japan. In our long history we have been swimming in the waters of Japan, but finally we grew too large for this single market. The yen is now a very strong currency so, to protect our portfolio, there is a feeling we must diversify from the yen into other currencies.

Almost ten years ago, the yen-denominated bond market (known as Samurai bonds) began to develop and we have invested heavily. With some issues, we hold almost all of the paper, and we can have a strong impact on the issue. Then, with the development of the Euroyen market, we took our first step offshore. At this second stage, we continue to emphasise the quality of the paper and the issuer.

As well, as many of our domestic clients have grown, they have begun to tap domestic and foreign capital markets directly. By developing our underwriting skills, and with a broader knowledge of international markets, we are now in a position to be able to handle this growing aspect of their needs. Furthermore, as a financial institution with extensive yen expertise we will provide prospective borrowers in European markets with attractive opportunities for fund-raising and thus contribute to the further internationalisation of this currency.

With our foreign investment programme, the next stage is to move into foreign equities. From the start of this financial year we have begun to invest, but we have no particular experience, so we have started to move on an experimental basis, which will continue for the next several years as we develop our own style.

So far, we have been carefully choosing blue-chip names, and the assets involved are small, from our viewpoint.

Robbins: The Norinchukin Bank has begun a borrowing programme in the US. What ambitions do you hold for the Euromarkets?

Sato: Since we established our New York branch, the money market there has become acquainted with our name and, with our Triple A rating, we have a very good credit standing.

US Funding Facility Doubled

Three years ago, in order to reduce our funding costs, we launched a medium-term funding programme for \$US200 million. In 1988, we took another step, launching a new funding programme for \$US1 billion, which we revised upwards last month to \$US2 billion.

So, it is logical for us to look at the Euromarket to establish our name there.

London Operations to be Expanded

Since Norinchukin International Limited was established in July 1987 as the first merchant banking vehicle for the Bank, we have been quite actively involved in Corporate Finance, Underwriting and Dealing businesses and have expanded our operations very quickly.

In order to expand our merchant banking businesses still further, as our second stage, we definitely will need to add another two new facilities, that is, a Treasury business facility via banking status such as Money Market and Foreign Exchange operations, and an Investment Management facility.

Of course, we understand that they involve some difficult challenges and deeply depend



Mr. Michio Takagi, Managing Director, Norinchukin International Limited

upon market conditions. But, we have to become stronger and large enough to serve our aims, that is, to provide our clients with comprehensive financial services on a worldwide basis and to contribute to the Bank's portfolio management capabilities.

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AMERICAN NEWS

US to ease draft rules for foreign investors

By Peter Riddell, US Editor, in Washington

FOREIGN investors in the US will face new rules on the deduction of interest for tax purposes and tighter reporting requirements under the final version of the budget bill agreed yesterday.

However, other controversial proposals, such as increased taxation of gains on the sale of US stock and the capitalisation of research and development expenditure, have been dropped following intensive lobbying by affected parties, including the British and other European governments.

The provisions on the deduction of interest are less onerous than initially proposed by the House Ways and Means

Committee and may in effect be more consistent with the arm's-length principles included in existing double tax conventions. This is to deal with the problem of earnings stripping, when companies create excessive debt structures in one country to benefit equity owners in another, lower taxation country.

The final version of the bill operates on the safe harbour principle whereby all interest charges are allowable up to a certain debt/equity ratio. Only when debt is higher than that level will the US Internal Revenue Service then start examining adjusted taxable income, in

effect cash flow, in relation to interest expenses. This will be applied on a discretionary basis relative to the level of debt appropriate to the type of business.

Several key details have yet to be fixed, though the principles are set out in the conference report on the bill.

The bill also retains more stringent reporting requirements for foreign groups owning 10 per cent or more of the stock of a US corporation. The US corporation would be designated to act as the foreign investor's agent for service of process on records relating to any transaction with the overseas owner. The proposal in effect subjects

foreign parent companies to US IRS audits beyond what is necessary to enforce compliance with the tax code.

Overseas governments and investors have objected to this provision as a significant extension of US extra-territorial jurisdiction over foreign companies investing in America.

The British Government believes that this provision could impose excessive burdens on UK business when the US already has substantial powers to obtain the information which it requires, notably through the exchange of information article in double taxation conventions.

Souvenir of the Wall for Bush

By Lionel Barber in Washington

WEST GERMANY'S Foreign Minister, Mr Hans-Dietrich Genscher, yesterday handed President George Bush a chunk of the Berlin Wall and paid tribute to the US role in bringing the barrier down.

Mr Genscher said he wished to convey the "deep gratitude" of West Germans for US support and its resolve which had endured, through good and difficult times since the Second World War.

Mr Bush, posing for photographers in the Oval Office, said he would treasure the souvenir of the Wall which was removed after East Germany opened its borders to travel.

Despite the good humour, US officials were disturbed by comments on Monday by West German officials who said the upheaval in Eastern Europe has ruled out any possibility of updating and deploying Nato's short-range missiles in Germany. One official accompanying Mr Genscher said:

"The question of modernisation makes us laugh... I don't see any possibility any more to discuss this question."

Mr Genscher's visit comes one week before President Bush and President Mikhail Gorbachev are due to meet on warships off Malta.



Hans-Dietrich Genscher will find that talk of German reunification is no longer taboo in Washington

Boeing set to resume output

By Roderick Oram in New York

AIRCRAFT manufacture will resume at Boeing next Monday following overwhelming acceptance of a new three-year contract by 57,000 striking members of the Machinists' union.

The union made only minor progress during the six-week strike on its main goal of a big increase in basic pay rates, judged by terms of the deal, released after more than 80 per cent of the employees had accepted them on Monday.

Leaders of the union and the US labour movement had believed Boeing, flush with \$650m of airline orders, could afford to make up ground lost by employees during lean times in the mid-1980s.

The principal aim was to win hefty rises in basic pay rates, which feed through to pensions and other benefits, instead of the large lump sum bonuses Boeing had paid in recent years. Boeing failed to budge, however, from its original offer of a 4 per cent rise in the first year and 3 per cent in both the second and third.

Over the life of the contract, basic rates will rise by an average of \$3.24 an hour. Rates ranged from \$3.88 to \$18.42 an hour in the old contract.

The unions said Boeing gave ground on cost-of-living adjustments which will further increase basic pay. Boeing also cut mandatory overtime, a con-

tinuous issue, to two consecutive weekends and a maximum of 144 hours a quarter with double time after 160 hours. Previously, the mandatory minimum was 200 hours, a rule Boeing had used extensively to increase production.

Boeing also increased the bonuses to 10 per cent from 8 per cent in the first year, to 5 per cent from 3 per cent in the second and to 4 per cent from zero in the third.

Boeing's labour problems are not over. Its contract with 27,000 engineers and technicians expires next month. Their union seeks pay increases totalling 30 per cent over three years.

US consumer price rises in line with forecasts

By Anthony Harris in Washington

US consumer prices rose 0.5 per cent in October, after showing little change in the previous two months.

The price increases covered virtually all categories and had been forecast accurately in the markets, which showed no response. The rises bring the annual inflation rate for the first 10 months of 1989 to 4.8 per cent.

The biggest rises were in apparel, which rose strongly for the second successive month after earlier weakness as new styles were introduced. Higher prices for 1990 model cars helped to raise the trans-

port component, though in view of very weak sales these will probably relapse.

Medical costs continued their rapid inflation, with a 0.7 per cent rise in the month, bringing the 1989 annual rate to 8.1 per cent. The inflation of private health insurance costs, which have been rising still more rapidly, are eroding corporate profits and have been an issue in a number of current labour disputes.

Food prices, which have been subdued thanks to the recovery from the 1988 drought, rose in line with the index in October.

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New 'partners in leadership' sound each other out

Lionel Barber on US relations with Bonn

MR Hans-Dietrich Genscher, West Germany's Foreign Minister, who met President George Bush in Washington yesterday, may well have reflected on the turnaround in relations between the US and the Federal Republic.

A relationship which recently threatened to be poisoned by recrimination is maturing to the point where Mr Bush's talk of "partners in leadership" is more than just a ringing phrase.

The puncturing of the Berlin Wall - itself the most dramatic (and potentially destabilising) event in East/West relations in the past 30 years - has provided the necessary psychological test.

President Bush has handed Chancellor Helmut Kohl the lead role in coaxing East Germany towards reform. This is partly a message to Mr Mikhail Gorbachev that the US does not intend to take unilateral advantage of the upheaval in Eastern Europe; it is also a recognition that West Germany - not the US - has the most economic leverage over its communist neighbour.

Chancellor Kohl, in turn, has been in regular contact with the President. By one account, there is now an informal understanding between the Americans and Germans that Bonn keeps Washington abreast of its diplomacy in Eastern Europe in return for US support, however hedged, of German reunification. "This helps tremendously," said a German official, "because unification is no longer taboo".

Last week, for example, Mr Bush declared that unification was "a matter for the people of the Germans to determine".

The President acknowledged Allied and particularly Soviet concerns, but he added: "I don't think that history need repeat itself if there evolves a single German state."

The Bush-Kohl diplomatic duet evokes memories of the close relationship between Mrs Thatcher and President Reagan, but as one senior US official noted: "The President realises that there are other relations, other partners... and Germany is fundamental."

The contrast with the mood 10 months ago is striking. According to a cruel but often heard joke, US-German relations could be summed up in three words: Genscherism, Gorbysmania and gas.

Genscherism described the feared eastward drift of West Germany foreign policy under Mr Genscher, at the expense of Nato; Gorbysmania referred to the opinion polls last spring which showed that nine out of 10 Germans deemed Mr Gorbachev to be "trustworthy", gas, as in poison gas, related to the Reagan Administration's disclosure that Bonn ignored official warnings that a West German company had supplied technical know-how to Col Muammar Gaddafi of Libya to build a chemical weapons plant near Tripoli.

More broadly, as both US and German officials admit, it is still unclear how the Americans will react to a Germany which uses not only its economic power but also its political muscle in the new Europe. For the moment, however, as the smile on Mr Genscher's usually lugubrious features will testify, this is a partnership slowly coming of age.

Regulator denies political influence over Lincoln

By Peter Riddell, US Editor, in Washington

THE Federal regulator at the heart of the growing scandal over the collapse of Lincoln Savings and Loan yesterday admitted mistakes but denied political influence in his decisions.

Several criminal and civil cases have been started as a result of the collapse of Lincoln at a cost of up to \$2.5bn. The House Banking Committee has been investigating the background and, in particular, whether Federal regulators delayed taking control, as well as the role of five US Senators who took contributions from Mr Charles Keating, the head of Lincoln.

There has been a particular focus on Mr Danny Wall, the chairman of the former Federal Home Loan Bank Board, and now head of its successor the

Office of Thrift Supervision. He transferred the jurisdiction over Lincoln from the board's San Francisco office, which favoured early tough action, to his agency's headquarters in Washington and ordered a second examination. This delayed seizure of Lincoln for nearly two years until this April.

Mr Wall, whose current position is under threat, yesterday said that "no political figure influenced my decisions".

Mr Henry Gonzalez, the chairman of the House Banking Committee, has called for Mr Wall's resignation, while President George Bush has left open the door for his departure. The actions of the five senators is now being investigated by an independent counsel appointed by the Senate Ethics Committee.

WORLD TRADE NEWS

Hills in effort to push multilateral trade talks ahead

By William Dufforce

MRS Carla Hills, US Trade Representative, presented two proposals for forwarding the multilateral trade talks during the informal meetings of trade ministers in Japan last week. Details have emerged from US officials' explanations to trade negotiators in Geneva.

First, to break the impasse over tariff cuts, Mrs Hills suggested that each country should submit the programme it intended to follow, to achieve the 23 per cent overall reduction in tariffs set as a target by trade ministers at their mid-term review of the Uruguay Round in Montreal last December.

However, the programmes would outline how the target would be reached not just in the tariff negotiations but across-the-board in all the separate negotiations aimed at opening access to the market. These include non-tariff measures, natural resource-based products, tropical products, textiles and clothing.

So far negotiations in the market access area have been hampered by the failure to move on tariffs, where the US has been insisting on pursuing a request-and-offer line while

Cairns group warns EC, Japan over trade

MINISTERS FROM the 14-nation Cairns Group of agricultural exporting countries yesterday warned the European Community and Japan that failure to discuss seriously agricultural trade liberalisation could jeopardise the Uruguay round of multilateral trade talks, Peter Ughphorn reports from Chiang Mai.

The ministers and officials, beginning a three day meeting, aim to complete the group's final proposal on farm trade reform in time for next week's meeting in Geneva of Uruguay round negotiators on agriculture, possibly the final meeting of the year.

The result is a dispute which illustrates not only the tangled web woven by the European Community in seeking to extend the reach of its anti-dumping laws but also the unexpected way in which traditional trade definitions are being called into question by today's global markets and high-technology industrial processes.

At the heart of the problem is the need to define the origin of printed circuit boards, an issue on which European Commission officials in Brussels say they expect to rule, within the next month or so.

The ruling has become necessary because only then will it be possible to say whether a board incorporated into a Japanese product assembled in Europe counts for or against that product when it is assessed for anti-dumping duties under current European rules.

These are now applied to products assembled in Europe if direct imports from Japan (or any other dumping country) are also chargeable.

But an important constraint is that the European-assembled product escapes duty if at least

Rules of origin weave a very tangled web

Peter Montagnon reports on a complex trade row between the EC and Washington

40 per cent of its components originate in a country other than that which has been accused of dumping.

European officials fear that Japanese companies may be trying to meet this criterion by assembling printed circuit boards in the US. Their suspicion is fuelled by what they regard as the hazy way in which Ricoh, the Japanese photocopier concern, announced that it evaded European dumping duties a couple of years ago by shipping to Europe products which were assembled at its plant in California.

To the US, however, this attitude smacks of a reverting to a fortress Europe mentality. The rules must also be written in such a way as to withstand legal challenge in the European Court, which means they must clearly conform to the Kyoto Convention on all circumstances.

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As a result, US firms which want to supply them are losing sales and being forced to invest inside the Community, they say.

Theoretically, this problem should be resolved by a clear origin rule for printed circuit boards, but arriving at such a rule is no easy matter for a

high-technology product which comes in various shapes and sizes, from simple boards designed to be incorporated into toys, to multilayered ones which are used in computers.

The EC uses the internationally agreed Kyoto Convention when deciding on its origin rules. This says that origin is conferred by the place in which the last substantial transformation took place.

But with a product such as a printed circuit board this begs the question of what exactly the last substantial transformation really is.

Commission officials say there is no ulterior motive behind their preoccupation with this dilemma. "These are neutral rules. We don't consider them as measures of commercial policy," said one. Yet they also stress the need to establish an absolute rule which can be applied in all circumstances.

Unlike the US, which applies different origin rules depending, for example, whether they are to be applied in dumping cases or simply to define whether a product originates in a country eligible for most-favoured-nation treatment, the EC aims to have one set of rules covering both imports and exports and applicable in all circumstances.

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Spain gives go-ahead for Italian glass plant

By Peter Bruce in Madrid and John Wyles in Rome

THE SPANISH Government appears to have finally won its battle to persuade Societa Italiana del Vetro (SIV), the big state-owned Italian glass producer, to go ahead with plans to build a float glass plant in the blighted northern port of Ferrol.

The Industry Ministry in Madrid confirmed reports yesterday that SIV chairman Mr Gianlorenzo Saporiti and two close associates of Spanish Industry Minister Mr Claudio Aranzadi had signed an agreement in Rome last Friday to go ahead with the plant, the cost of which is Pta 17,5bn (\$149m).

Spain, which originally agreed to subsidise 88 per cent of the investment, has also agreed to raise this to just over 90 per cent of the cost of the project.

The plant will employ about 400 people when it comes on line in 1993 and will produce a million square metres of float glass a year.

Mr Aranzadi has worked particularly hard to save the project, and last Friday's agreement will also strengthen his hand in the political argument in Spain over who which company be allowed to take over the big Spanish truck producer, Enasa, from the Government.

Mr Aranzadi favours Fiat, which is also offering to build a car plant in Spain if it is awarded Enasa, but the Spanish State holding company, INI, is backing a bid from Daimler Benz and MAN of West Germany. This arrangement would give Fiat a 50 per cent holding, a stake in the truck company.

A final decision on Enasa is expected before the end of this month.

At one stage the success of Fiat's bid was being linked to a successful conclusion of negotiations on the SIV glass plant but political pressure from INI for the West German bid is now so strong that Fiat can no longer be regarded as a secure front-runner.

Reluctance to ease CoCom curbs

Japan and the US remain reluctant to ease strategic exports to the Eastern Bloc despite democratic reforms there, Reuter reports from Tokyo.

Two days of talks were held in Tokyo between Japan and the US, the first such meetings since April 1988. They were part of a regular dialogue to co-ordinate policies related to CoCom, the Coordinating Committee for Multilateral Export Controls which regulates strategic exports to the Eastern Bloc.

Air France signs Airbus contract

Air France has signed a contract with Airbus Industrie to buy seven four-engine, long-haul Airbus 340-300s. They are placing options on a further four aircraft. The aircraft, due for delivery between 1994 and 1998, are intended to operate on routes which no longer justify the use of the larger Boeing 747. The order is worth \$670m in total, taking Airbus orders to more than \$5.75bn this month alone.

US car group in China venture

Panda Motor Corp of the US will start vehicle production by end-1990 in the south China city of Hubei, the People's Daily said, Reuter reports from Peking.

The project, China's largest foreign investment with \$1bn from Panda, is expected to produce 300,000 economy-size vehicles for export by 1993, the newspaper said.

Japanese company buys NY hotel

A unit of Royal Hotel Group of Osaka, Japan, has agreed to pay \$330m for a hotel being built in central Manhattan. The Wall Street Journal reported yesterday, AP-DJ reports from New York.

The 505-room property, known as the Royal Concordia Hotel, belongs to an investment group which includes Zeckendorf and the Sol Goldman estate, both family-run, New York property concerns, and KG Land New York, a US unit of Tokyo's Kumagai Gumi.

Tokyo SE to begin fax service

The Tokyo Stock Exchange will start faxing on request certain information disclosed by listed companies to brokers and investors from April 1990, an exchange official said, Reuter reports from Tokyo.

'Intellectually, this is a very difficult subject. It's a Pandora's Box on which we are lifting the lid, slightly'

pean dumping duties a couple of years ago by shipping to Europe products which were assembled at its plant in California.

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'Japanese companies are reluctant to rely on US suppliers because of their doubts on how goods would be classified'

applying a local content percentage to finished printed circuit boards.

This solution has already been adopted for tape recorders and television sets where a 45 per cent rule applies.

In the case of memory chips, the Commission has already decided that origin is conferred by the place where diffusion - or the implantation of conduction materials into silicone - takes place.

Ironically, despite the controversy this caused at the time, this is a definition already accepted by the US, which wrote it into its 1988 Free Trade agreement with Canada.

However, US officials say that in that case there was no intention whatsoever of using the rule to force investment.

Despite emphatic statements by top EC officials, such as Mr Frans Andriessen, External Relations Commissioner, that

Brazilian snub for Pirelli

PIRELLI, the Italian tyre company, has been refused permission to build a fibre optics facility in Brazil on the grounds that it would threaten development work by local producers, Ivo Dawra reports from Rio de Janeiro.

The decision by Mr Joao Alves, the Interior Minister, endorses an earlier ban imposed by the Special Information Technology Secretariat - the government agency responsible for enforcing the country's protectionist computer laws.

It comes only months after Olivetti was forbidden to set

NOTICE OF REDEMPTION

Prudential Overseas Funding Corporation, N.V.
10% Guaranteed Bonds due 1993
Unconditionally guaranteed as to payment of principal, premium, if any, and interest by Prudential Funding Corporation

NOTICE IS HEREBY GIVEN, that pursuant to the indenture dated as of April 15, 1983, as supplemented, among Prudential Overseas Funding Corporation, N.V., Prudential Funding Corporation, as Guarantor, and The Chase Manhattan Bank, N.A., as Trustee (the "Trustee"), Prudential Overseas Funding Corporation, N.V. has called for redemption of its option on December 15, 1989 (the "Redemption Date") all of its outstanding 10% Guaranteed Bonds due 1993 (the "Bonds") at a redemption price of 101 1/4% of the principal amount thereof (the "Redemption Price") together with interest accrued and unpaid thereon to the date fixed for redemption. Payment will be made upon presentation and surrender of the Bonds at the below listed paying agencies, together with all appurtenant coupons, if any, maturing subsequent to the Redemption Date. The amount of any missing, unreturned coupons will be deducted from the sum otherwise due for payment. Interest on the Bonds shall cease to accrue from and after the Redemption Date. Coupons payable December 15, 1989, should be detached and presented for payment in the normal manner. Registered interest payable December 15, 1989 will be paid in the normal manner.

Payments will be made at any of the following paying agencies listed below:

The Chase Manhattan Bank, N.A. London Branch Woodgate House, Coleman Street London, EC2P 2HD England	The Chase Manhattan Bank, Luxembourg, S.A. 8 Rue Fidele L-2339 Luxembourg - Grand.
Banque de Commerce S.A. 11/22 Avenue B-1040 Brussels, Belgium	Registered Bonds Only The Chase Manhattan Bank N.A. Corporate Bond Redemption Box 2620 110 West 11th Street, 14th Floor New York, New York 10031

Payment pursuant to the presentation of the Bonds for redemption made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds (including premium, if applicable) if a payee fails to provide a paying agent with an executed IRS Form W-9 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their accurate taxpayer identification number to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Bonds for payment.

PRUDENTIAL OVERSEAS FUNDING CORPORATION, N.V.
By: THE CHASE MANHATTAN BANK
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THE VOICE OF SOUTH AFRICAN BUSINESS

Reducing imbalances in levels of economic activity in Southern Africa

Dr Simon Brand, Chief Executive of Development Bank of Southern Africa talks to John Spira, Finance Editor of the Johannesburg Sunday Star.



Spira: The Development Bank of Southern Africa (DBSA) was founded in 1963 with several well-defined objectives. What are these objectives?

Brand: As a regional development institution, the DBSA aims to contribute towards the upliftment of the poorer communities in Southern Africa by providing project loans, technical assistance and advice to governmental and non-governmental development agencies.

It is involved in state and regional policy and planning, and rural and agricultural, urban, business and entrepreneurial, bulk infrastructure and human resource development.

Since its establishment, the DBSA initiated its activities in the developing areas of Transkei, Bophuthatswana, Venda and Ciskei (the TBVC states), as well as in the self-governing territories of Gazankulu, KaNgwane, KwaNdebele, KwaZulu, Lesotho and Qwaqwa in South Africa.

In 1988 it became involved in financing and in other ways supporting development projects in the rest of Southern Africa, and, since 1987, in neighbouring countries such as Lesotho, Mozambique and Namibia.

Spira: How is the DBSA financed?

Brand: The DBSA has four sources of finance - share capital, a development fund to which members can contribute, loan servicing by borrowers and loans raised on the capital market.

Spira: To what extent have the DBSA's objectives been fulfilled?

Brand: The DBSA never implements projects itself, but monitors the progress of projects implemented by its borrowers and disburses loans according to the progress of projects.

By March 31 1989, the Bank had approved loans of some R5 billion for 614 projects. In addition, 561 projects, representing a potential financial commitment of around R3.2 billion, were under consideration.

However, the fulfilment of the DBSA's objectives cannot be measured solely on a quantitative basis. One must also assess the objectives in a qualitative sense - that is, the extent that the DBSA has influenced the kinds of projects undertaken and the way in which they have been undertaken.

Here we've had a significant impact on approaches to the design of projects and on the kinds of projects, for example, much emphasis on projects that encourage small entrepreneurs and small farmers, thereby involving the local communities in question.

Further, I believe that we've exerted a considerable influence on the economic policies of the African governments, as well as on the governments of the TBVC states and self-governing territories, in matters such as providing support to small business and deregulation. We actually use projects supported by us as vehicles for discussing such policy matters with the borrowers, thereby achieving changes in the various policy frameworks.

Then, too, with the Bank's increasing involvement, it has become an institution to which governments turn for advice on economic policy and development matters.

Spira: What incentive is there for private sector funds to be channelled into the DBSA?

Brand: A market-related return on money lent to the Bank - the only way in which the private sector can contribute directly to our resources. They do so with a fairly low degree of risk because of the Bank's financing structure. Of course, many of the projects that the Bank finances prepare the way for profit-making opportunities which the private sector can then undertake of their own volition on an equity basis.

Spira: What returns (material or otherwise) would through investors in the DBSA hope to achieve?

Brand: In addition to the market-related return to which I've referred, they would have the assurance that the Bank uses those funds on projects which address the country's burning socio-economic issues. Thus, we look at projects that improve access to resources, economic opportunities, and so on. Underprivileged people in South Africa benefit from such projects and this, we believe, is important for the foreign investor, who often makes decisions not only on commercial grounds but also taking into account moral and political issues.

At present, we don't have any foreign money invested in the bank but we are hoping for, and in fact have had indications of, future support from the international banking community.

Spira: What are the criteria applied in reaching a decision to finance a particular project?

Brand: We look at various sections of the economy and within

each sector we look at the technical aspects of each project - costs and the design most appropriate to fit the available resources and the capability of the borrower to operate and maintain the asset. It must be financially sound, enjoy community acceptance and take account of the community's capability of using the project. Finally, the community should have the ability to maintain the asset.

Where a project is labour-intensive but it is not a criterion that is applied at all costs. Nevertheless, in many of the construction projects that we finance we agree with the borrower that encouragement will be given to labour-intensive methods, thereby addressing the unemployment problem.

Spira: To what degree has the DBSA financed projects beyond South Africa's borders?

Brand: Substantially in Lesotho in the form of advance infrastructure for the Lesotho Highlands project but also in Mozambique and Namibia. Right now, we're discussing a significant project in Swaziland.

Spira: How does the DBSA justify its South African membership fees (who, after all, have contributed a large slice of the bank's capital) investments beyond the country's borders (the Lesotho Highlands project being a case in point)?

Brand: The guideline is that we should concentrate on projects which spin off benefits for the Bank's member countries. The Lesotho project is a case in point, since it will market water to South Africa, which needs it for the further expansion of its industrial heartland. In Mozambique, we're looking at forestry development in the south of the country, where the product would be an important raw material for South Africa. So the justification is quite straightforward.

Spira: One of the DBSA's prime objectives is to reduce imbalances in the levels of economic development in Southern Africa. Given the private enterprise nature of the South African economy, surely such a policy interferes incongruously with the natural market mechanism?

Brand: On the face of it, yes. But they way we actually approach things is that we prepare the way for the private sector to develop. One of the economic criteria we apply in considering projects is whether it will eventually lead to the involvement of the private sector. If we build a road, for example, one of the main motivations is that it will help the process of increasing and market in production. Or if we finance the infrastructure of an urban area, private investment will be made possible thereby.

We don't see any inconsistencies. Our role is not to replace the private sector; indeed, we support a great number of small business programmes in the private sector.

Spira: Do you encounter political difficulties when investing in countries to the north of South Africa?

Brand: We've set our sights wider than the neighbouring countries in which we're already involved. There are indeed political difficulties. In more normal political circumstances, the Bank would probably have had a wider membership already.

We've had discussions with certain such countries and we have encountered political reservations, especially on first contact. We've been able to overcome this in some instances and we believe that by establishing a sound track record we'll eventually make further progress.

Spira: Can one liken the DBSA's objectives to those of the Southern African Development Co-ordination Conference (SADCC)?

Brand: Yes. What we're trying to do is just a more intensive process of what they are trying to do in much the same part of Africa. If there weren't the political constraints that there are, it would be natural for the two bodies to merge into one. At present, political problems preclude this from happening but I do believe that a stage will be reached in the future when this will be seriously discussed.

SADCC is a very loose arrangement and I believe that our expertise could strengthen SADCC's activities.

I don't see SADCC as necessarily hostile to South Africa, since its objectives and that of the DBSA are very similar - to mobilise resources and apply them towards the development of Southern Africa.

Spira: What has been the DBSA's success rate to date? Have you experienced more casualties than you initially bargained for?

Brand: That's a question you should ask 20 years from now. We haven't had any defaults on loans, nor any misappropriations of funds. So in that sense things have gone

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OVERSEAS NEWS

World Bank seeks way out for 'marginalised' Africa

By Michael Holman, Africa Editor

AFRICA'S continuing economic crisis presents an extraordinary challenge to the development community," writes Mr Barber Conable, president of the World Bank, in his introduction to the Bank's 300-page report, *Sub-Saharan Africa: From Crisis to Sustainable Growth*.

Notwithstanding efforts by all involved, the crisis has continued to deepen, says Mr Conable. Economic reforms already in place must be "broadened and deepened". If Sub-Saharan Africa is to achieve food security, and register a "modest" improvement in living standards, economies of the region must grow by at least 4 to 5 per cent annually.

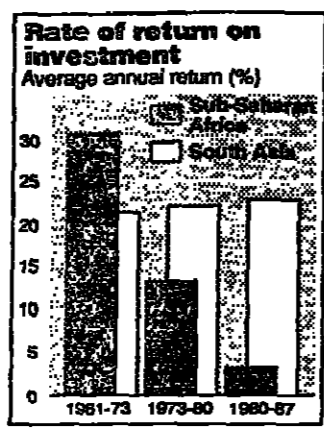
This is a "highly ambitious" target compared with past performance. Mr Conable acknowledges, but one which the Bank believes can be achieved.

A central theme of the report is the need for "good" governance, a public service that is efficient, a judicial system that is reliable, and an administration that is accountable to the public.

Ordinary men and women must be given greater responsibility for improving their lives, grassroots organisations must be fostered, the informal sector encouraged. "Development must be more bottom-up, less top-down."

The need for concerted action by African governments, donors and the private sector "has never been greater", he says.

Although the authors of the



report detect "the first signs of improvement" in the economies of African governments. Economic growth in Sub-Saharan Africa has averaged 3.4 per cent a year since 1981, only a fraction above population growth.

The report warns that Africa must take two "crucial" initiatives if it is not to be "further marginalised" as the world enters a new technological age.

It must:

- Improve science and technology training, and aim at the highest standards for at least a minimum core of specialists.
- Forge new partnerships with qualified firms and research institutes in the developed countries.

Turning to the measures

needed if Africa is to achieve economic growth of at least 4 per cent, the report says that not only must levels of domestic saving and investment be "dramatically" raised, but productivity needs to increase. Such an increase requires an improved infrastructure, better incentives, accompanied by less, and better, government.

A population policy is integral to development. Africa's situation is unique. Never in human history has population grown so fast, says the report, warning that if current trends continue Africa will have nearly 500m people by 1990 and double that by 2010.

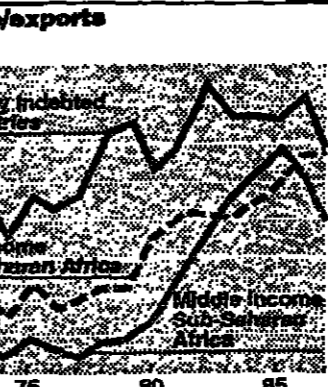
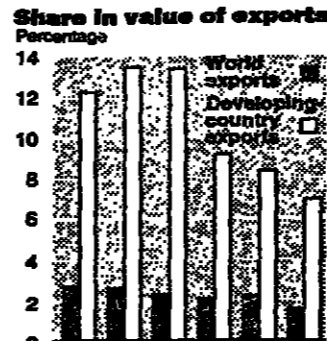
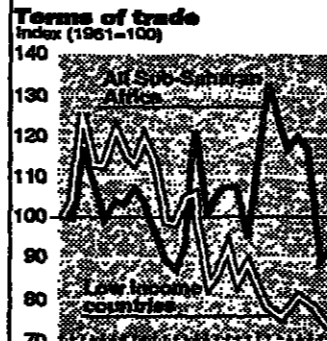
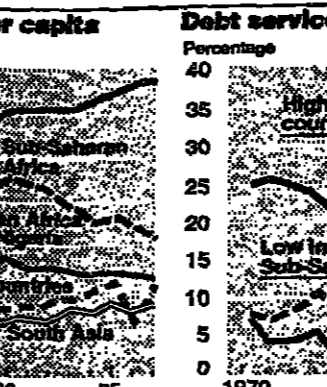
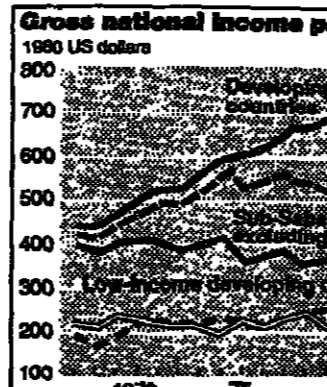
Productivity of cultivated land must rise, production must be diversified. Prices must be flexible, responding to changing market conditions. Reforms to land tenure must increase security and thus encourage investment in land improvements. Agricultural research institutions must be rehabilitated, extension services improved; environmental protection is essential.

Industry requires a fresh start: "Earlier industrialisation efforts focused on state-led creation of capacity without adequate regard to costs or markets." The private sector holds the key to future industrial growth, says the report, which urges governments to support private investors, "in particular by establishing a well-functioning judicial system that can be relied on to protect property and to enforce contracts."

Sub-Saharan Africa needs to raise investment from the present 15 per cent of GDP to 25 per cent; spending on human resource development should double from the present 4 to 5 per cent of GDP; infrastructure spending should rise to 6 per cent of GDP, the report says.

The external funding needs of Sub-Saharan Africa in the 1990s could be met if:

- Official development assistance (ODA) increased at about 4 per cent a year in real terms,



which is below the rate achieved in the 1960s.

Concessional debt relief mechanisms, for which middle-income countries should be eligible, ensured no increase in debt service payments.

The report acknowledges that structural adjustment "must take fuller account of the social impact of reforms" and welcomes debate between African countries and donor agencies. But it stresses that none of the measures and policies advocated "will go far, nor will much external aid be forthcoming, unless governance in Africa improves."

"The challenge facing Africa is exceptional," says the report, "the cost of failure would be appalling."

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that these programmes have failed to address the issue of poverty alleviation and equity; and that they have ignored the human dimension of development.

The Bank has still not thought through what new policy instruments and measures will be required to achieve a marriage between transformation and adjustment, in order to bring about sustainable growth with equity.

Measures such as liberalisation, privatisation, and dogmatic insistence on cost recovery in education and health (a policy which most rich indus-

tries have not been able to pursue), won't do. Madrian Hewitt, deputy director of Britain's Overseas Development Institute. Overall, this is a better, more balanced and more comprehensive analysis of Africa's economic problems than the earlier Sub-Saharan Africa reports from the World Bank. It looks beyond the short-term, and shows some signs of the process of consultation with African governments and other interests which has been undertaken over recent years. Although it is less than the jointly-agreed consultative document which many would have wished, it proves that the Bank is not the unchanging monolith which it is sometimes caricatured as.

I welcome the more pragmatic approach to designing and implementing appropriate policy reforms, and the renewed focus on protecting the poor and reducing poverty. Claims that there is strong positive evidence of the effect of adjustment programmes of Africa's industrial sectors are unconvincing.

There is some recognition of the effects of changes in terms of trade but little is proposed in the form of sustainable solutions to the problem of severely-eroded creditworthiness throughout almost the whole of Sub-Saharan Africa.

L. S. Abbey, Ghana's High Commissioner to the UK. The report is commendable, highlighting the need to reverse, as a matter of urgency, the deteriorating living conditions, particularly of the most vulnerable, including women in African society, and to ensure the new strategies include the concerns of adjustment with a human face.

It also makes very sobering reading: weak growth in productive sectors, for example, shows in reduced shares in exports and loss in export earnings of a magnitude arguably equal to the debt service of Africa.

The report also highlights

Even 'model pupils' are not proving the case for adjustment

NEVER before has the gravity of Africa's economic crisis been so starkly illustrated as in the World Bank report published today. Less clear is whether Africa, on the basis of existing and projected external assistance, is capable of reaching the objective of "sustainable" growth set out in this 300-page study.

The debate most likely to ensue involves the achievements of the Bank's recovery programme to date, and the case it makes, implicit rather than explicit, for linking aid to honest and open administration.

Four central questions arise:

- Is structural adjustment really working in the 30 or so countries which, to varying degrees, are implementing the policies drawn up and backed by the Bank and the International Monetary Fund?
- Are the external resources being made available to Africa sufficient?
- Are the governments now in place capable of presiding over the institutional changes - such as an independent judiciary and a free press - which the Bank sees as integral to the process of successful economic reform?
- Should the Bank's call for "better governance" on the continent become part of the conditionalities attached to aid?

Two of the leading reforming governments are Ghana and Nigeria, held up by Bank officials as examples to the rest of Africa. Yet both examples raise disquieting questions.

Structural adjustment should lead to self-sustained growth, fuelled largely by the private sector. It is still not happening in Ghana, which has been implementing adjustment policies since 1983, supported by aid inflows of more than \$500m annually.

Investment, which averaged 7.5 per cent of GDP in the 1980s will have to double to 16 per cent if Ghana is to achieve its growth target of 5 per cent a year.

The outcome of reform in Nigeria is of particular concern. The country is the home of one in four Africans. Per capita income has fallen to less than \$300 compared (at constant prices) to more than \$1,000 a decade ago. World Bank officials argue that adjustment policies, pursued since 1986 and designed to reverse the country's decline, are succeeding.

Notwithstanding the far-reaching economic changes carried out by President Ibrahim Babangida, the programme may well fail. The country's infrastructure is deteriorating, industry's plant and equipment is ageing and inefficient, government management is weak, and corrup-

Report welcomed for willingness to confront the tough issues

Reactions to the report ranged from an unequivocal welcome from Britain to a generally critical response from the Economic Commission for Africa. Elyoda Chalkler, UK Minister for Overseas Development. The report provides a timely reminder that adjustment programmes must be consistent with long-term development objectives (and with population growth and health-improving the educational base; how to raise productivity of agriculture; and how to absorb the huge numbers entering the labour force.

The supreme objec-

tive - sustainable growth with equity - is surely right. Development must reach all levels of society. I am glad that the report lays so much emphasis on human resource development: people are the key to Africa's future.

I very much support the report's thesis that ordinary people should be allowed to take charge of their own lives, that communities should be more responsible for their development, and, most important, that governments must listen to their people.

Adedeji Adediji, a United Nations under-secretary-gen-

eral and executive secretary of the UN Economic Commission for Africa. This latest study is more professional and less polemical, more pragmatic and less theological, than the Bank's report earlier this year, which tried to prove that structural adjustment in Africa is working. It accepts, even if implicitly, that conventional adjustment is not working, and that what Africa needs is adjustment with transformation.

It recognises that despite orthodox structural adjustment programmes, Africa's economic crisis has continued to deepen;

which is below the rate achieved in the 1960s.

Concessional debt relief mechanisms, for which middle-income countries should be eligible, ensured no increase in debt service payments.

The report acknowledges that structural adjustment "must take fuller account of the social impact of reforms" and welcomes debate between African countries and donor agencies. But it stresses that none of the measures and policies advocated "will go far, nor will much external aid be forthcoming, unless governance in Africa improves."

"The challenge facing Africa is exceptional," says the report, "the cost of failure would be appalling."

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that these programmes have failed to address the issue of poverty alleviation and equity; and that they have ignored the human dimension of development.

The Bank has still not thought through what new policy instruments and measures will be required to achieve a marriage between transformation and adjustment, in order to bring about sustainable growth with equity.

Measures such as liberalisation, privatisation, and dogmatic insistence on cost recovery in education and health (a policy which most rich indus-

tries have not been able to pursue), won't do. Madrian Hewitt, deputy director of Britain's Overseas Development Institute. Overall, this is a better, more balanced and more comprehensive analysis of Africa's economic problems than the earlier Sub-Saharan Africa reports from the World Bank. It looks beyond the short-term, and shows some signs of the process of consultation with African governments and other interests which has been undertaken over recent years. Although it is less than the jointly-agreed consultative document which many would have wished, it proves that the Bank is not the unchanging monolith which it is sometimes caricatured as.

I welcome the more pragmatic approach to designing and implementing appropriate policy reforms, and the renewed focus on protecting the poor and reducing poverty. Claims that there is strong positive evidence of the effect of adjustment programmes of Africa's industrial sectors are unconvincing.

There is some recognition of the effects of changes in terms of trade but little is proposed in the form of sustainable solutions to the problem of severely-eroded creditworthiness throughout almost the whole of Sub-Saharan Africa.

L. S. Abbey, Ghana's High Commissioner to the UK. The report is commendable, highlighting the need to reverse, as a matter of urgency, the deteriorating living conditions, particularly of the most vulnerable, including women in African society, and to ensure the new strategies include the concerns of adjustment with a human face.

It also makes very sobering reading: weak growth in productive sectors, for example, shows in reduced shares in exports and loss in export earnings of a magnitude arguably equal to the debt service of Africa.

The report also highlights

tion is endemic. One economist has estimated that more than \$150m has left Nigeria during the past four years in the form of debt-service payments and capital flight.

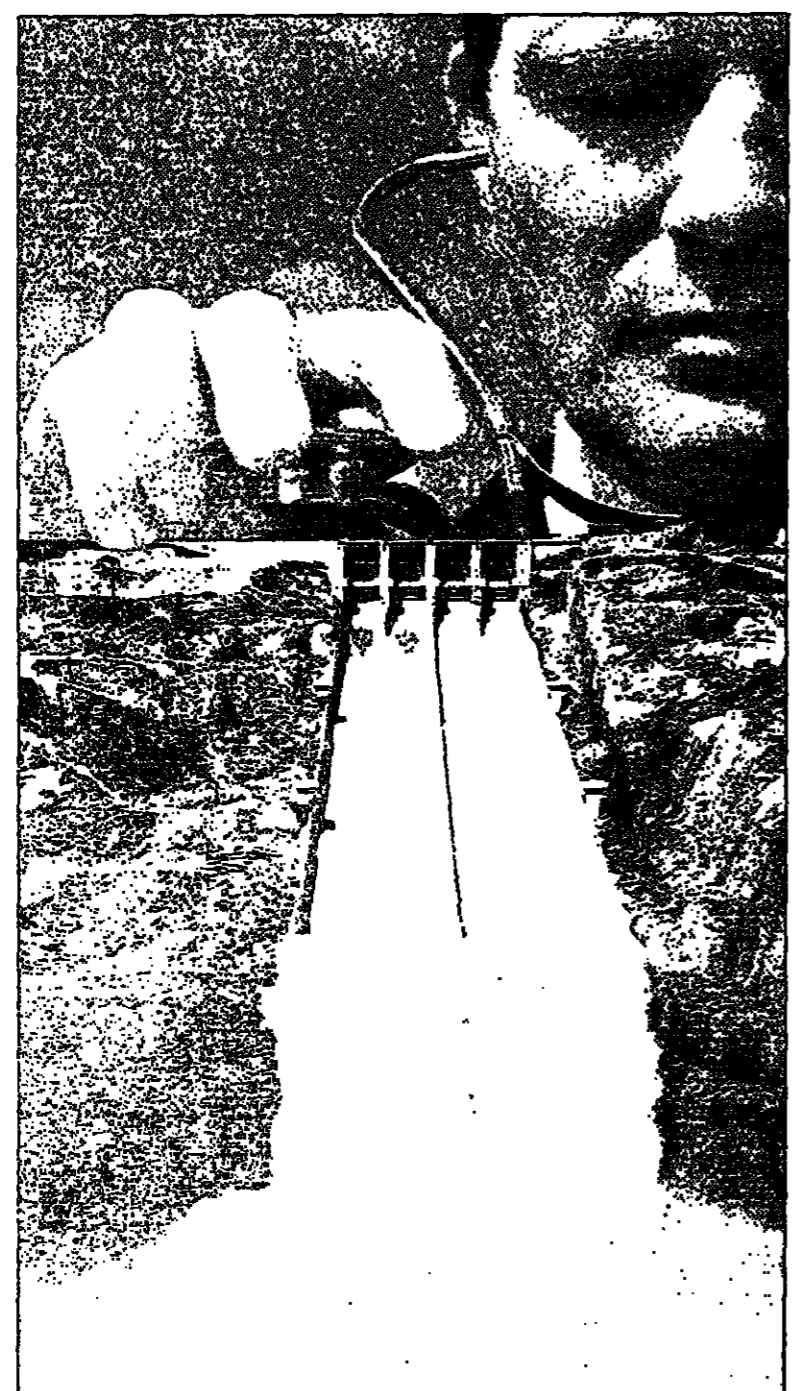
Much is made, rightly, of the need to create the proper environment for the private sector, allowing it to become the main engine for growth. Hence the introduction of market exchange rates, abolishing price controls, reducing the role of the state.

But most of Africa needs massive investment in communications, and utilities, and substantial assistance which allows its shopfloors to re-equip. Without this assistance the private sector will, for the most part, remain the feeble creature it is today, unable to survive trade liberalisation and unable to compete in the export markets the Bank urges it to seek.

The Bank's own assessment of funding needs for Africa in the 1990s is based on a growth target which it describes as ambitious, and which would bring about improvements it describes as modest. The programme allows only a fine line between success and failure, as the Bank acknowledges. Given that the Ghanas and Nigerias are still making demands on donor resources, given that the Zaires and Zambias have yet to begin, given the special needs of the war-torn region of the Horn, and the countries of Angola and Mozambique, and given the worsening plight of the Sahel, Africa seems the most likely outcome.

This likelihood becomes even greater when considering the calibre of the governments involved. Most of the leaders head authoritarian regimes with weak and corrupt civil service, a dearth of technical skills and lack of strong public and private institutions account more than anything else for its current predicament," writes the Bank. Put another way, Africa lacks the expertise required to extricate itself from this predicament.

It may be asked why any country is taking the adjustment medicine. The answer is partly because they have no alternative: "Maladjustment is more painful than structural adjustment," as one finance minister put it. It is also because financial assistance from the donors goes some way towards cushioning the risks that reform entails. It seems that the Bank is becoming increasingly concerned by the obstacles that these regimes place in the way of its proper implementation of reform. It stops short of calling for linkage between aid and "good governance". But the logic of its case points in that direction.



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the excruciating debt problems of Africa on both the low and middle income countries. In spite of the fact that the bulk of African debt is long term, roughly 70% of total debt is at market rates of interest. The result is debt service obligations reaching levels where they could just not be met.

I welcome the proposal that "new and closer forms of collaboration should be devised to ensure that policy is continuously reviewed". To be effective, some very radical changes will have to take place in the thinking and formation of Adjustment Programmes by the Bretton Woods institutions. It will be essential to restore fruitful dialogue between adjusting countries and the Bretton Woods institutions.

Key Trivedy, Development Policy Unit, Oxford. The report indicates some important new policy directions, but with few exceptions it treats Africa as a homogenous continent, failing to take into account variations between countries and regions.

The report notes the cost of conflict in destabilisation in Southern Africa, but there is little discussion about this. It emphasises the notion of "shared responsibility" for Africa's economic crisis, but there is little discussion of the donors' share of this responsibility - issues such as high interest rates, the decline in the terms of trade, the persistent decline in commodity prices.

The section on agriculture does not adequately take into account the many constraints on most smallholder farmers, and most of the report's measures refer to medium- and large-scale farmers. The report displays the Bank's bias in favour of the private sector and market-led solutions, which are not necessarily appropriate in Africa.

We are encouraged to see some discussions of subjects which are rather new arrivals in Bank parlance: equitable growth, investing in people, fuller account of the social impact of reforms.

TEN FACTS ABOUT AFRICA YOU MAY NOT HAVE KNOWN

- Sub-Saharan Africa (450m people) produces \$135bn worth of goods and services in a year - the same as Belgium (10m people).
 - One in 200 women die from complications in pregnancy or childbirth. That's 150,000 a year. In China one in 2,300 die this way.
 - Africa has nearly seven cars for every 1,000 inhabitants; South Korea six, India two, Bangladesh 0.3.
 - There are 200 regional organisations for co-operation and integration, but intra-regional trade's share of total trade is the same as it was 20 years ago.
 - Africa had 100m inhabitants in 1900: it will have a billion by 2010.
 - Half of rural development projects financed by the World Bank by 1987 had failed.
 - Sub-Saharan Africa, with one tenth of the world's population, accounts for a third (nearly 4m) of all refugees. A further 12m Africans are displaced.
 - Africa's share of world markets declined from 2.4 per cent in 1970 to 1.3 per cent in 1987.
 - More than 30,000 donor-funded expatriates are working in Africa.
 - Fewer than 20 per cent of attempted telephone calls get through.
- Source: World Bank Report

TWO KOREAS AGREE EXCHANGE OF FAMILY VISITS

Seoul and Pyongyang edge a little closer

By Maggie Ford in Seoul

SOUTH KOREA yesterday accepted all proposals made by communist North Korea over an exchange of family visits, a concession which could pave the way for a breakthrough in relations between the two sides.

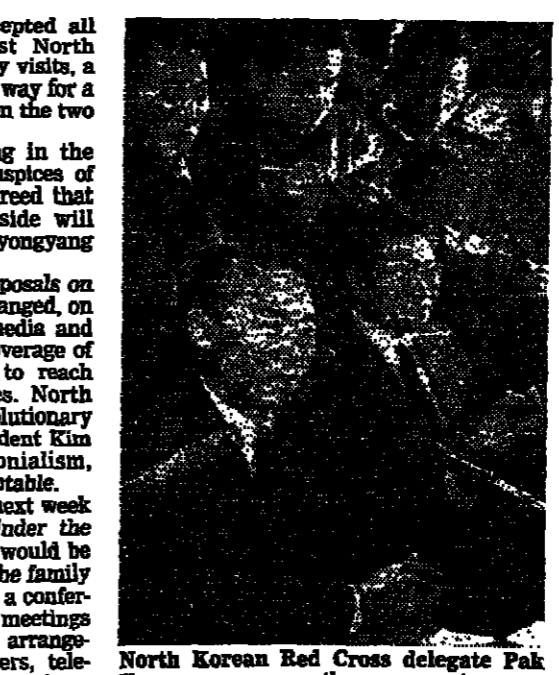
At an all-day border meeting in the demilitarised zone under the auspices of the Red Cross, the two sides agreed that nearly 800 people from each side will exchange visits to Seoul and Pyongyang next month.

Seoul accepted the North's proposals on the numbers of people to be exchanged, on accompanying art performers, media and officials, along with television coverage of the event. But the two failed to reach agreement on the performances. North Korea wished to perform a revolutionary opera based on the fight of President Kim Il Sung against Japanese colonialism, which the South deemed unacceptable.

The two sides will meet again next week to try to narrow differences. Under the basic plan, a Red Cross meeting would be held in Pyongyang shortly after the family visits on December 1, followed by a conference in January in Seoul. These meetings would discuss more permanent arrangements for the exchange of letters, telephone calls and visits by divided families.

About 10m of South Korea's 48m population have relatives in the North. There has been little contact since the end of the Korean war in 1953.

The two sides agreed on the criteria for



North Korean Red Cross delegate Pak Yong-su announces the agreement selecting families eligible for reunions and on the number of performances by the art troupes, which would be devoted to traditional Korean culture, not critical of either

side. The performances would be telecast live in both countries.

If a deal is agreed, the exchanges will be the first since 1986 taking place in a completely changed international atmosphere, in which barriers between East and West are rapidly breaking down.

They follow efforts by President Roh Tae Woo, at present visiting West Germany, to put forward a policy of rapprochement towards North Korea and other communist nations.

Diplomatic relations with Poland and Hungary along with economic links with the Soviet Union and China have been established since he introduced his *Norpolitik* policy, modelled on West Germany's *Ostpolitik*.

North Korea and the US have also recently had tentative meetings in Peking and through third parties. The US stations 43,000 troops in South Korea.

Parliamentarians from ruling and opposition parties yesterday agreed on a step by step programme for revising the South Korean National Security Law.

The law bans contact with North Korea and other communist countries and has been used to persecute political dissidents. This year several people were jailed under the law for visiting North Korea.

Pyongyang has demanded a revision of the law as a token of Seoul's sincerity in pursuing better relations, while Seoul has cited the tense military situation as the reason for the law's existence.

OVERSEAS NEWS

French doubts over Shamir's peace plan

ISRAELI Prime Minister Yitzhak Shamir, who arrived in Paris yesterday, ran straight into French scepticism over his Middle East peace plan, Reuters reports from Paris.

Arab states were likely to reject any settlement which did not start to resolve the Palestinian question, French President Francois Mitterrand told Mr Shamir.

A senior Mitterrand aide reported the French position after attending a lunch between the two leaders on the first day of Shamir's 48-hour visit to France.

The Israeli prime minister, fresh from a trip to the United States where the official reception was less warm than usual, left the Elysee Palace for talks with three European Community (EC) foreign ministers.

The various plans aimed at ending the Arab-Israeli conflict were certain to dominate his discussions with Mr Roland Dumas of France, Mr Francisco Fernandez Ordonez of Spain and Mr Gerry Collins from Ireland.



Shamir hopeful

Shortly before Mr Shamir's arrival, Mr Dumas said he backed US Secretary of State James Baker's five-point plan leading to elections in the occupied territories.

The Baker proposals are supposed to be confidential but authoritative leaks say they could be the vehicle for historic talks between Israeli officials and Palestinians.

"We are working on the basis of Mr Baker's plan which we must support and that is the time I will advocate to Mr Shamir," Mr Dumas said in a French radio interview.

The senior Mitterrand aide said later France still favoured an international conference as the best forum for resolving the Middle East conflict.

The Israeli coalition government accepted the Baker formula on November 5 but only on condition it scrupulously conformed with Shamir's own plan made public last May.

It offered elections in the occupied territories where the Israeli army says 544 people have been killed during a two-year Palestinian uprising.

But Mr Shamir's plan rules out any role for the Palestine Liberation Organisation (PLO) and does not recognise the right of Palestinian self-determination. This approach causes scepticism on the French side, the Mitterrand aide said.

"The difficulty with the Israeli approach is that, lacking an ingredient for the solution of the Palestinian problem, the Arabs are more than likely to reject it," he told reporters.

After the lunch, Mr Shamir said he was very satisfied with his talks with President Mitterrand. "Of course I know Mr Mitterrand's positions very well," he added.

French officials said a defence contract with Israel, which was made public by the foreign ministry in Paris on Monday, was not discussed.

Authorised in December 1988, the contract involves five French jet engines to be tested on the latest model of Israel's home-built warplane, the Kfir.

Japan's vehicle makers push machine tool industry into overdrive

By Nick Garnett in London

THE Japanese vehicle industry, the biggest in the world, has been introducing model changes of one type or another recently at the rate of about one hundred a year.

This phenomenal surge in new models and model updates from an industry that produced 12.7m cars and trucks in 1988 from its domestic plants alone is one of the main reasons why factories of all types right across Japan are now engaged in their biggest ever programme of retooling.

Japanese machine tool companies, the world's biggest pro-

ducers of metal cutting machines, are now creaking at the seams from the weight of orders from their domestic market.

"We are working flat out. There is no spare capacity anywhere," says Mr Shinshichi Abe, executive director of the Japan Machine Tool Builders' Association.

The backlog of orders among the association's 118 members stood at Y463bn (\$3.8bn) at the beginning of September, the biggest in the industry's history. Total orders in the six months to June were higher by

almost a third on the same period last year. Quoted delivery times for some types of machine is now 18 months.

Output this year from all Japan's machine tool makers, which was Y723bn for the first eight months, will easily top the all-time high of Y198 trillion (million million) (\$7.4bn) four years ago.

The bulk of this production is pouring into Japan's domestic factories rather than going for export. Yamazaki, the leading Japanese machine tool maker estimates that 70 per cent of production is for the

domestic market, one of the highest domestic percentages for years.

West Germany is the only other country which comes remotely close to this re-equipment programme. Its machine tool industry, the world's second largest, is also packed to the gills with work and has an order backlog of ten months.

But 65 per cent of West German production is exported and its own domestic market looks like being unchanged from last year.

By contrast, Japan's hunger for new production equipment

has created a domestic market this year which could be 30 per cent higher than last year which itself was up a third on the relatively depressed levels of 1987.

Japan's vehicle makers have machine tool orders in the pipeline worth Y140bn (\$9.8bn). To put that in perspective that figure on its own is about three quarters of the likely total consumption of machine tools for all UK manufacturing industries this year.

The strength of demand from the vehicle industry flows through into most sectors of

Japanese industry. Every major change to car componentry requires some retooling among component suppliers and many subcontractors.

Fat order books in Japan's electronics and general machinery companies are also helping to fuel this huge re-equipment programme. The backlog of orders for Japan's car makers is up by a half compared with last year but it is also higher by almost 40 per cent for the even larger general machinery sector.

One issue is whether this general re-equipping will start

another wave of low cost manufacturing from the world's most powerful manufacturing economy.

For one thing, three quarters of the order backlog of machine tools is for so-called numerical control (NC) types rather than simpler, standard machines. Production in West Germany is about 50 per cent NC.

For another, subcontractors and small manufacturers are beginning to look at installing high-cost flexible production systems which use less labour.

Chinese clamp down on currency

By Peter Ellingsen in Peking

CHINA'S booming currency black market has suffered a severe setback with a new Government regulation stopping Foreign Exchange Certificates (FECs), the money used by foreigners to open bank accounts and taken out as hard currency.

The Bank of China has made the ruling in a bid to wipe out the thriving illicit trade in FECs exchanged for

China's yuan.

At any time of the year, tourists offer varying rates of exchange. The FECs are then deposited in a bank account and later withdrawn as hard currency, usually US dollars.

Before the political crackdown in June, one FEC could be illegally swapped for around Yuan 1.8. Recently, the rate has fallen to Yuan 1.4 as official scrutiny increased.

The decision will affect Chinese who wish to change their yuan for hard currency in order to study overseas or buy hard-to-get imported goods. For foreigners, it will mean that FECs, once withdrawn, will have to be spent in China.

Sources said today that the new regulation allows no more than half the FECs taken out of an account to be returned. But the rule is unlikely to end the illegal trade. "It will probably mean that the black market will have to shift to hard currency, US dollars, I would think," one source said.

Eight people have been sent without trial to labour camps and two others arrested for staging pro-independence marches in the Tibetan capital of Lhasa, according to the Chinese Literary Digest Weekly, Reuters reports from Peking.

The weekly said eight Tibetans were given terms of three to six years "reform through labour" after marching round Lhasa's central Barkhor Square on October 14 and 15, shouting in support of an independent Tibet.

Mr Vicente de Lima, a senior Elections Commission official, said results from the southern cities of Cotabato and Zamboanga showed residents of both areas rejected the plan during Sunday's vote.

President Corason Aquino never openly campaigned for the autonomy plan, which she proposed to satisfy demands for self-rule by 4m Moslems. The plan was in part aimed at ending the country's nearly 20-year secessionist Moslem rebellion.

Moslem rebels and many Christian leaders criticised the plan as inadequate. Other critics feared an autonomous government would not be economically viable if it were limited to geographically separated regions.

Authorities planned it," Mr Shawa said.

EC officials said last night they believed most of the shipment would be saved, but they would protest vigorously to the Israelis if there had been any breach of agreements on Palestinian exports.

Israeli officials said security was a port responsibility, adding their policy was to cooperate with the Palestinian export effort.

The Community first negotiated direct export channels for Palestinian producers - avoiding Israeli marketing organisations - last year, but total shipments during the season fell a long way short of the 16,000-tonne target amid accusations of Israeli obstruction and other inefficiencies.

Mr Mansour Shawa, head of the Gaza Citrus Exporters Union, claimed security men at Ashdod had deliberately spoiled a 500-tonne consignment of grapefruit due to be loaded in a shipment worth \$400,000 which was scheduled to sail for the UK and the Netherlands on Friday.

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Indonesian state businesses to help small enterprises

By John Murray Brown in Jakarta

INDONESIA yesterday moved to counter growing public criticism of the role of big business in the economy, announcing new measures to help small enterprises and agricultural co-operatives.

According to a decree issued by the Finance Ministry, state-owned corporations will have to give 5 per cent of their profits to support small companies with turnover of less than Rp500m (\$165,000) and village co-operatives, which currently employ some 26m Indonesians.

The move, recalling socialist dogma of an earlier era, is the

first stage of what is expected to be a major restructuring of Indonesia's corporate sector. The Government is widely expected to follow up these measures with legislative curbs on the growth of large private businesses which have sprung up in the wake of recent financial and trade reforms.

Inevitably, any mention of big business in Indonesia is taken to mean the local Chinese who with 5 per cent of the population, are said to control 80 per cent of the non-state economy. Much of the recent

surge in non-oil exports and domestic investment is by local Chinese companies. Equally, the majority of new listings on the Jakarta stock exchange have been by Chinese concerns keen to tap the equity markets for capital at a time of high interest rates.

Yesterday's announcement comes ahead of a proposed shake-out of Indonesia's 215 state companies, whose interests range from public utilities to trading houses, with assets of \$90bn and turnover estimated at \$20bn.

The plan embracing possible

joint ventures with private companies and even liquidation is to roll back the state, contain government budget costs and encourage private initiative. But the plan is not universally popular. Moslem and consumer groups as well as politicians argue the state provides a necessary counterbalance to the growth of private empires or conglomerates as Indonesians call them.

"In Islam, greed is frowned upon and monopolistic practices are nothing but greed and selfishness," said one official of Nahdlatul Ulama, Indonesia's

largest Moslem group.

The Christian-based Indonesian Democratic Party, not to be outdone, said that if big business was allowed to enrich itself it would harm the interests of the state and the people.

Mr Johannes Sumartin, the Finance Minister, who has master-minded much of the recent reforms defends private sector conglomerates on the grounds that they are more efficient.

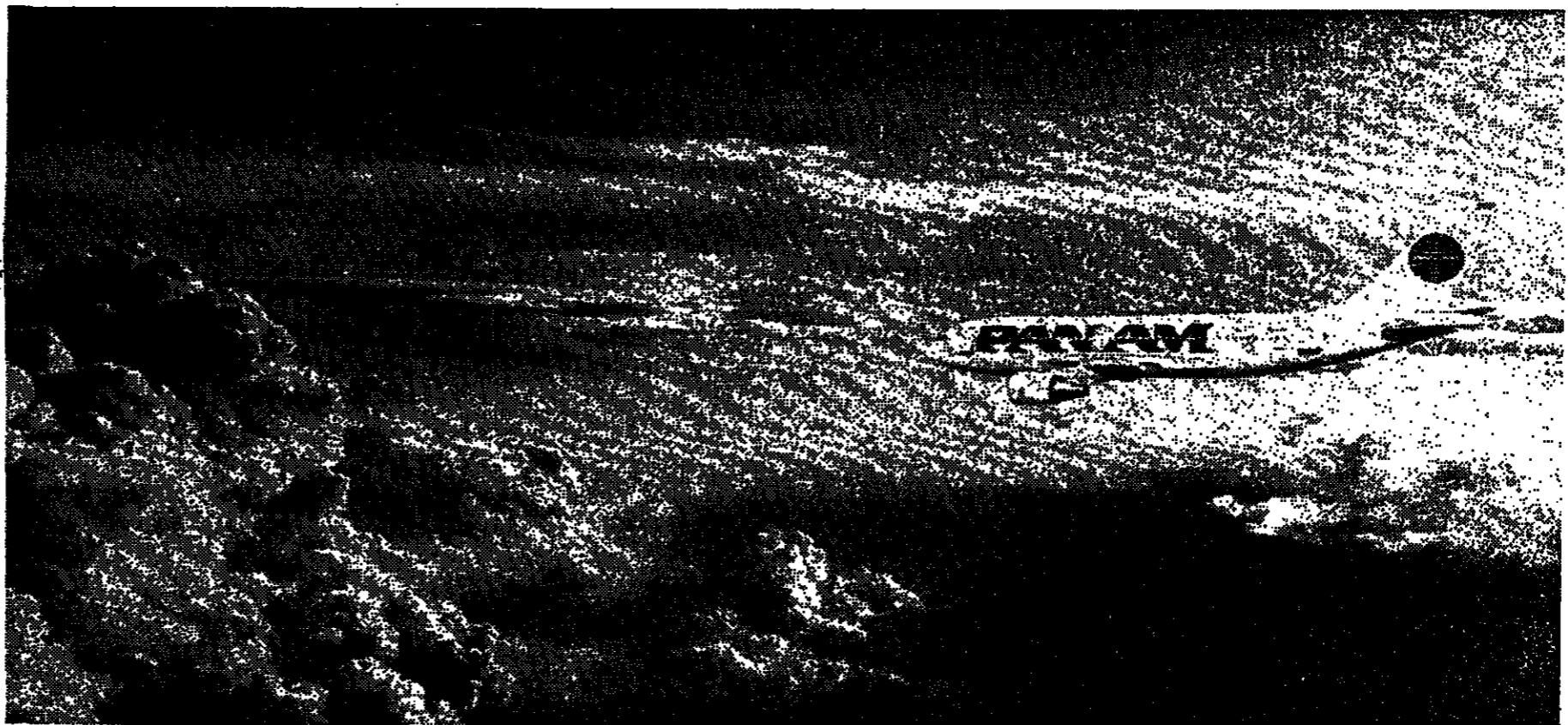
Article 33 of the 1945 Constitution, often quoted by critics, states that Indonesia's economy is based on the "family"

principle of state, private business and co-operatives. But in Jakarta the "family" most frequently talked about is that of President Suharto and particularly the business activities of three of his children who have been unashamedly exploiting the family name.

Clearly Indonesian policy makers are all too aware of the parallels with the Malari Incident of 1974 when student protests against big business and corruption in state companies turned into street riots during the visit to Jakarta of then Japanese Prime Minister Tanaka.

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NUMBER ONE ACROSS THE ATLANTIC

Palestinians charge Israel with export sabotage

By Hugh Carnegie in Jerusalem

EFFORTS to expand direct fresh produce exports from the Israeli-occupied territories to the EC - which ran into a series of obstacles last year - stumbled at the first hurdle yesterday when Palestinians accused the Israeli authorities of sabotaging the new season's first shipment of grapefruit from the Gaza Strip.

Mr Mansour Shawa, head of the Gaza Citrus Exporters Union, claimed security men at Ashdod had deliberately spoiled a 500-tonne consignment of grapefruit due to be loaded in a shipment worth \$400,000 which was scheduled to sail for the UK and the Netherlands on Friday.

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UK NEWS

Government sets new targets for UK job training

By Charles Leadbeater, Industrial editor

MR Norman Fowler, the Employment Secretary, yesterday set Britain's training system ambitious targets designed to improve significantly the quality of youth training over the next five years.

Mr Fowler said the targets would be achieved mainly by providing Training and Enterprise Councils, the local employer-led training bodies, more flexibility to modify the Youth Training Scheme for 16-18 year olds.

He said the Government was seriously considering plans for radical changes in the funding of youth training drawn up by a task force from the Confederation of British Industry, the employers' organisation, which would give each 16-18 year old a training credit which they could spend on the course of their choice.

Mr Fowler, speaking to the CBI annual conference in Harrogate, praised the idea for giving young people more power as consumers of training as imaginative and attractive.

The scheme's quality has been heavily criticised in a number of recent reports. Leading employers have also

criticised plans for TECs as too bureaucratic and restrictive.

Mr Fowler told the CBI conference in Harrogate that the four year programme to establish a national network of TECs, was well ahead of schedule. He said the councils would be set two significantly higher targets for youth training.

First to ensure that every young person up to the age of 18 should either be in full-time education or in a job with training; and to ensure that by 1995 every 18 year old should be able to get to vocational equivalent of five "O" levels, the old education qualification. At least half young people should get an advanced vocational qualification equivalent to "A" levels by 1995.

Mr Fowler said: "If we are to achieve these objectives, we must move on from the present Youth Training Scheme." The councils would be required to guarantee a place to all school leavers up to the age of 18.

The TECs will also be given funding to run the 40 compact which have been set up between employers and schools, with the aim of creating a further 20.

Permission sought for new N-plant

By David Green

THE CENTRAL Electricity Generating Board has decided to press ahead with its application for government consent to build a nuclear power station at Hinkley Point in Somerset, despite an announcement by Mr John Wakeham, Energy Secretary, that further plants will not be built in the foreseeable future.

However, the board has decided to withdraw applications for two other pressurised water reactor (PWR) plants, Sizewell C in Suffolk and Wylfa B in Anglesey.

Anti-nuclear groups were

expecting all three plants to be withdrawn following Mr Wakeham's announcement.

Mr Derek Davis of the CEBG Board acknowledged that if consent was given for Hinkley Point C the plant would not be built immediately.

He said the Board wanted to establish a future option for the new state company being set up by Mr Wakeham to run existing nuclear power stations.

Mr Wakeham has made clear that because of high costs no new plants will be constructed until a review of nuclear eco-

nomics had been carried out in the mid-1990s.

Sizewell B, Britain's first PWR power station, is under construction and the Government has given the go-ahead for its completion.

It was to have been the prototype in a series of four PWRs to be built before the year 2000 at a total capital cost of £7.1bn.

The Board's decision to proceed with the Hinkley application follows talks with Mr John Collier, chairman of the UK Atomic Energy Authority, who is to head the state nuclear company.

Both the Board and Mr Collier believe that to avoid substantial delay in the future, it would be useful to have a planning consent for the Hinkley site.

The decision over the future of the three nuclear power station applications was announced at the Hinkley Point C inquiry by Lord Silsoe QC, Counsel for the Board. Mr Michael Barnes QC the inquiry inspector, rejected an application from opposition groups for a week-long adjournment. They are now to respond to the Board's decision on Friday.



Statesman Healey to leave the stage of world affairs

By Ralph Atkins

TELEVISION'S first foray into broadcasting Commons' debates yesterday afternoon left unnoticed a grand, honoured parliamentary institution.

Mr Denis Healey, ex-Labour Chancellor, defence secretary and backbench intellectual ruffian, sat out of the limelight during the opening speeches. His legendary owl-like eyebrows were not picked out by the cameras.

The oversight was forgivable but unfortunate for students of post-war politics. The man frequently dubbed the best leader Labour never had, announced on Monday night an end to his colourful 37-year Westminster career. After the next election there will be neither wisecracks or insight from the sitting member for Leeds East.

Yet Mr Healey neither looks or behaves like 72-year-old pensioner-in-waiting. Of late he has been far more of a globe-trotting statesman and wit-spouting speaker, writer and broadcaster.

Earlier this year he was still being tipped as a future Labour foreign secretary - a cherished prize he never achieved. He plans to speak in Friday's foreign affairs debate.

His one-liners have become renowned. Debate with Sir Geoffrey Howe, former foreign secretary, was "like being savaged by a dead sheep". Mrs Margaret Thatcher was variously, "bargain basement Boadicea", "Catherine the Great of Finchley" or "La Pasionaria of middle class privileges".

As a target, the Prime Minister was easy game, he believes. "She has no sense of humour whatsoever. If you make a joke with a point at her, she metaphorically sticks her tongue out. She doesn't know what

say," he said.

His record as Labour party leader and a Cabinet minister was less lovable. The low-point was as Chancellor in 1978 when Britain called in the International Monetary Fund. Not only did it bring him close to demoralisation but has often been exploited by opponents within the party and outside.

If his time as Chancellor left him permanently scarred, however, it does not show. "Most foreigners think I did a very good job," he said, adding that he only drew half of the IMF funds available and paid it all back.

More glorious was his time as defence secretary between 1964 and 1970 - a period he describes as the highlight of his political career. He was a strong minded departmental minister, albeit sometimes at the expense of Cabinet colleagues.

For three years from 1980 Mr Healey was deputy leader of the Labour party. It was traumatic period for the opposition, rich in upheavals and internal dissent from which a remodelled Labour party was to emerge. In 1983, however, he decided not to stand for the succession to Mr Michael Foot, the leader.

In retirement he plans to write and broadcast, following up themes in his recent biography on world affairs, financial regulation and party democracy.

But he does not want to be counted out yet. He believes there is still 24 Years until Mrs Thatcher goes to the country.

That leaves plenty of time for sallies against the Tories. "I shall try to give you something to laugh at from time to time," he promised.

In 1966, Nicholas Ridley spoke out passionately on the preservation of Britain's historic buildings and conservation areas: "We cannot afford to lose many more of the centres of our towns. Time is running out... If the local authorities cannot make use of this bill... I believe we shall lose one of the greatest assets that the country has."

Yet earlier this year, when presented with plans to redevelop the Poultry site in the City of London, he saw fit to overturn

that the usual presumption, in favour of preservation of listed buildings, should be overridden."

He did this even though it spelt doom for eight listed buildings and an entire acre of the city's central conservation area.

LISTED BUILDINGS—SOON A THING OF THE PAST.

Mr Ridley's inspector saw the Poultry site as "one of the best, if not the best, groups of surviving Victorian commercial buildings in the City."

But he recommended their demolition because the replacement building "might just be a masterpiece." In order to allow demolition, Mr Ridley waived his own Department's main

But not Mr. Ridley's inspector. In his view conservation areas exist to safeguard street lines, views and trees, but not buildings.

Yet the official Departmental circular says: "The demolition of even a single building... and the construction of some new building in its place could result in the character or appearance of a conservation area, or part of it, being severely prejudiced."

SUPPORT OUR 11TH HOUR HIGH COURT APPEAL.

On November 28th, SAVE Britain's Heritage, a registered charity, is challenging Mr. Ridley's decision in the High Court. The pre-

cedent that this sets poses a threat to every historic city, town and village in the country. Our architectural heritage will be under attack as never before. In fighting this case we need all the support we can muster.

This is our last chance to make a stand against the bulldozers. Send us a donation today.

Access and Visa donations can be made on 01-228 3336. Alternatively I enclose £_____ to SAVE Britain's Heritage, 68 Battersea High Street, London SW11 3HX, to help fight the proposal to demolish the Mappin and Webb triangle.

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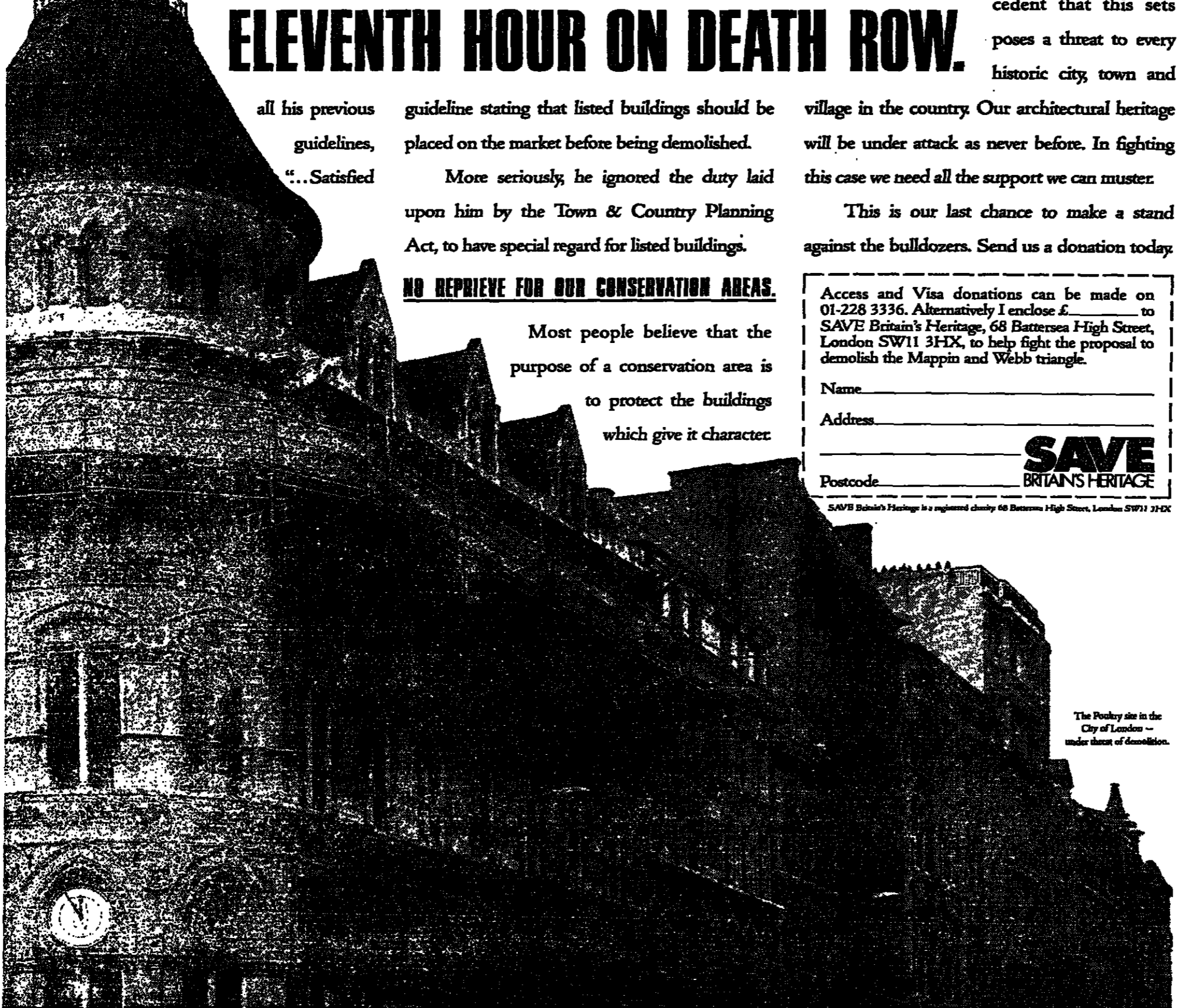
all his previous guidelines, "...Satisfied

guideline stating that listed buildings should be placed on the market before being demolished.

More seriously, he ignored the duty laid upon him by the Town & Country Planning Act, to have special regard for listed buildings.

NO REPRIEVE FOR OUR CONSERVATION AREAS.

Most people believe that the purpose of a conservation area is to protect the buildings which give it character.



The Poultry site in the City of London - under threat of demolition.

Agreement on press ethics code

By Raymond Snoddy

THE EDITORS of Britain's national newspapers yesterday reached broad agreement on a new code of conduct and ethics for the national newspaper industry.

The agreement reached by editors of very different newspapers ranging from popular tabloids to the heaviest of quality, includes, it is believed, a move towards the general introduction of readers' representatives or ombudsmen to deal with readers' complaints.

The discussions also covered the provision of "an opportunity to reply" to those who thought they had been unfairly treated. This falls short of an absolute right of reply and would be at the discretion of editors.

Mr Andreas Whitman-Smith, editor of The Independent and chairman of a committee of the Newspaper Publishers Association which drew up a draft code, said yesterday the editors had taken a major step in the direction of effective self-regulation.

The Independent editor described the meeting as historic but refused to give details.

Two editors were designated to brief Mr Louis Blom-Cooper, chairman of the Press Council, the voluntary body that adjudicates on complaints against newspapers. The full code is then expected to be published.

The editors at yesterday's meeting were concerned that their code would not be seen as an alternative to the activities of the Press Council. It was far from clear, however, how the code could be incorporated in plans to reform the Press Council.

The other areas covered by discussions included invasion of privacy and paying criminals for stories and pictures.

The drawing up of a code is designed to try to head off the threat of legislation. The Calcutt Committee set up by the Government is already looking into the whole area of privacy and the press.

Lloyd's to speed up settlements

By Patrick Cockburn

LLOYD'S of London, the insurance market, has introduced reforms to speed the handling and payment of claims. The market has been criticised for slow payment because of unnecessary paperwork.

The reforms will mean that the only requirement will be the negotiation and agreement with the leading Lloyd's underwriter on the slip and the relevant claims office although there will be some specific exceptions to this.

There will be separate but streamlined claims schemes for aviation, non-marine and marine sectors from July next year for all account years up to the 1991.

After 1991 there will be a unified claims scheme.

Mr Murray Lawrence, the chairman of Lloyd's, said: "In many areas - especially at times of big disasters - claims handling is second to none, but this new scheme is designed to ensure that areas of the market will operate at a consistent, high-level of performance."

Mr Robert Keville, chairman of the Lloyd's Insurance Brokers' Committee, said yesterday: "We believe that, as a result, there will be a significant improvement in the handling of claims, to the benefit of the policyholder, and in the speed and efficiency with which brokers will be able to perform."

The Securities Association will today rule on whether two stockbrokers who face criminal charges over the Bine Arrow affair can continue to work in the securities business, writes David Waller.

Mr Timothy Brown and Mr Paul Smallwood of UBS Phillips & Drew were suspended by TSA earlier this month, but were allowed to continue working pending the result of an appeal.

Their appeal was heard yesterday by Sir Rosaleyn Cumming-Bruce, a former appeal court judge. An announcement is expected this afternoon.

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UK NEWS - THE GOVERNMENT'S LEGISLATIVE PROGRAMME

THE MAIN POINTS

□ National Health Service shake-up, increasing competition and local management. The Bill will empower health authorities to enter into contracts with each other, and with the private health sector, to encourage competition. Hospitals and other NHS units will be able to become separate trusts within the NHS, giving their managers greater freedom. Family doctors will be allowed to hold health care budgets, from which they would shop around for hospital and other care on behalf of their patients.

□ Introduction of top-up loans for students. From next September, most of Britain's 500,000 undergraduates will be eligible for a loan of £420 in a full year or £210 in the student's final year. Students will repay the loan after graduation, but this obligation will be deferred if their income is less than 85 per cent of the national average.

□ Green bill on pollution and waste, introducing an integrated pollution control system and boosting local authority controls on emissions. The bill covers tighter controls on waste disposal, industrial emissions, the import and export of toxic waste, litter, the use of genetically engineered organisms and the storage of radioactive materials.

□ Reform of industrial relations and trade union law, particularly in relation to unofficial action. The Employment Bill, curbing the trade unions' entry closed shop and limiting unofficial strike action, will be the sixth tranche of legislation in the Government's step-by-step approach to labour market reform.

□ Broadcasting bill to create a fifth national channel, a new Independent Television Commission and a new radio authority. The Government aims to provide for a wider choice of broadcast services, to strengthen the overseeing of programme standards and to reform the independent television and radio systems.

□ Increased choice in the provision of legal services and streamlining administration of civil justice.

□ Food bill to strengthen safety and consumer protection.

□ Research into human fertilization and embryology.

□ Privatisation of Crown Suppliers, the Government procurement agency, and parts of the Property Services Agency.

Tax cut pledge dropped in fight against inflation

By Philip Stephens, Political Editor

MRS Margaret Thatcher yesterday indicated that she would put the fight against inflation firmly ahead of further tax cuts as she set out the Government's plans for the next year with an uncompromising defence of its radical reforms.

With the glare of camera lights signalling the first live television broadcasts of the House of Commons, the Prime Minister underlined her determination to press ahead with a new programme of controversial legislation.

She offered a hint, however, that she might adopt a more emollient tone in negotiations with Britain's European Community partners in the hope of averting a major rift at next month's summit in Strasbourg.

Conscious of the fragile truce within Conservative ranks on policy towards Europe, she tempered her firm opposition to plans for a EC-wide social charter and for full monetary union with a suggestion that compromises might still be possible.

The legislative programme, outlined in the so-called Queen's Speech, in which the monarch outlines plans for legislation in a speech written by the Prime Minister, provides for at least 15 important parliamentary bills. It confirms that reform of the National Health Service and liberalisation of the broadcasting industry.

But the Speech dropped what had become a traditional reference to the expectation of further cuts in income tax rates. Mrs Thatcher insisted that control of inflation was the "absolute priority."

The omission - approved in advance by the Treasury - was taken by senior ministers as a clear warning that next March's Budget will not offer any significant reduction in the tax burden.

Speaking in the debate which followed the State Opening of Parliament by the Queen, both Mrs Thatcher and Mr Neil Kinnock, the Labour leader, appeared to tailor their performances to the new television age - it being the first ever debate televised from the House of Commons.

From deep in parliament's heart to your own armchair

By Christopher Dunkley

ENGLAND, in John Bright's famous phrase, is the mother of parliaments. But it has taken Mum an awful long time to coax her daughter on to the modern equivalent of the stage.

When the television cameras finally sent out their first pictures yesterday it seemed for a while that those who had so vehemently resisted their installation, claiming that they would turn MPs into an even more vain bunch of prima donnas, were right.

Not that they looked as grand as opera singers, more like public school boys playing up in front of some important dignitary. The object was to prove that they were not over-awed by this famous newcomer. The result - during the first half hour, anyway - was some vintage knockabout material.

The Speaker of the House, Mr Bernard Weatherill, who looks set to become as much a star of television as his predecessor was of radio, tossed his ceremonial wig and scolded "This back chat from a sedentary position does not enhance our proceedings."

By a procedural trick Labour's Mr Bob Cryer managed to grab the honour of being First British MP Live On Screen From The Chamber, but the first formal speech came from Conservative member Mr Ian Gow. Before any mention of the Queen's Speech he quoted from an advertising circular encouraging MPs to take a course in television skills, asserting that voice and body language counted for 88 per cent of impact and the actual content of the speech for only 7 per cent.

The coaching outfit also promised "You will learn if you need a new hairstyle," and at this Mr Gow passed and lowered his glistening bald head, and then added "And when to get it?"

The Chamber roared, and for the viewer at home it did indeed become difficult, just as the opponents of parliamentary TV had warned, not to admire the man for his delivery rather than his politics. Would Mr Gow, the irreverent thought floated by, be able to sell the great blank space on his head to a sponsor if he keeps pointing it at the cam-

era like that?

But as soon as the debate got into its stride, with Mr Neil Kinnock, the opposition Labour Party leader, on his feet, flinging his scornful phrases into the faces of the Government across a table little bigger than you would find at a dinner party, the magic of the old cockpit began to seep out through the screen straight into the sitting room.

These faces, you suddenly realised, as familiar as those of pop stars and comedians, belong to real people with real passions who talk real politics. Listening to Mr Kinnock's disdain for the Government's plans, and seeing him direct his ridicule at a woman sitting barely 10 feet away - "I understand why she has taken to calling herself 'we', it's less lonely that way" - the spirit and the methods of the House became clear.

Intimate and deeply personal debate has always been at the very heart of the British Parliamentary system and here it was, right bang in front of your own armchair.

Just as everybody predicted, Mrs Thatcher did come off



Small screen, big stage: Kinnock flings a phrase across the floor

worse than Mr Kinnock. In the Chamber she cannot use the carefully learned technique of the sincere whisper which is so effective in the television studio.

Yet she scores in other ways. An amazing number of Labour members flung themselves against the knife-scything wheels of the Thatcher chariot, leaping up to intervene, finding that the lady gave way gracefully, discovering too late her skill at massive retaliation.

After only one afternoon it is already clear that the rules about what we may and may not see are, as so many have argued, far too strict, not only for the good of the viewer but for the proper image of the House. Yet all that can easily be rectified. What also seems clear after only one day is that the cameras will, surely, never again depart.

A reforming session, with re-election in mind

By Our Political Editor

THE frenetic pace of the Government's legislative programme since 1987 is beginning to slow as Mrs Margaret Thatcher adjusts her focus to the next general election.

But there is still enough radical reforming "Thatcherism" in the plans laid out yesterday to ensure another year of hard political battles.

The background to this year's statement - a resurgent Labour party, the prospect that 1990 will be the worst year for the economy since 1982 and continuing sharp divisions within Conservative ranks over Europe - has rarely been less favourable for the Government.

The possibility that Mrs Thatcher may face an, albeit token, challenge for the leadership is seen among Tory and well as opposition MPs as underlining a dramatic erosion

of the "triumphalism" which followed her 1987 election victory.

That in part can be attributed to traditional mid-term blues. Few at Westminster forget the extraordinary revival in the Government's popularity which quickly followed the dark days of the crisis over the rescue of the ailing Westland helicopter company in January 1986.

There is private acknowledgment among senior ministers, however, that the bill will be significantly harder to climb this time round. So the Government's judgement in framing its latest programme has been based on two essential calculations.

The first is that virtually all of the remaining controversial legislation it plans for the present Parliament has to be squeezed into this session. Delaying it any longer could

close the option of calling a "snap" general election in the spring or summer of 1991.

Thus reform of the National Health Service, the restructuring of the coal industry, the plans to liberalise the broadcasting industry and legal services, and to introduce student loans were all included in yesterday's speech.

So too has the difficult legislation to introduce the recommendations of the Warnock report on human embryo research - the opportunity for a bitter, though cross-party, debate on abortion.

In theory, the number of bills foreshadowed in yesterday's speech - 15 - provides no real guide to the actual weight of the legislative programme.

Last year, for example, the Government gave advance notice of 16 bills but then went on to enact 31. It is already clear that a number of other

measures - including new legislation to extend the right of abode in the UK to key groups in Hong Kong - will be announced later in the present session.

The expectation, however, is that the Government will be less ambitious during this session.

Though few ministers believe that the economy will permit an election before the Autumn of 1991 - and many have now pencilled in the spring of 1992 as the most likely date - the option of an early poll has to be kept open.

That means ending the present session in perhaps October of next year to allow a truncated, less controversial, programme in the immediate run up to the election.

Not everything, however, is being left until the last moment. While the last session of Parliament had few overtly

popular measures to counter-balance those such as water privatisation, the latest programme has been framed with at least a glance towards securing a fourth term.

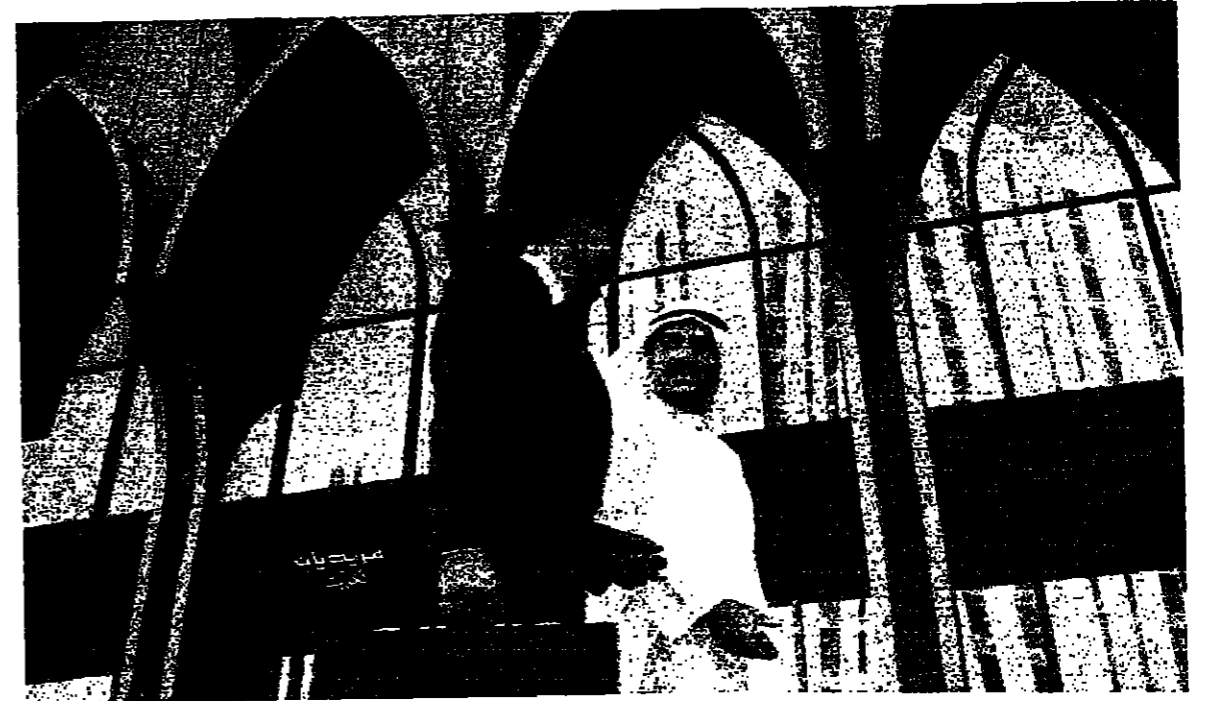
The "Green Bill" and the planned Food Safety bill are both designed to demonstrate that the Government is responding to growing public concern about the "quality of life."

Although they will be attacked by Labour as inadequate, the Government hopes such measures will provide the foundation for a marked shift of emphasis in the presentation of its policies in the run up to the election.

That said, both the timing and the eventual outcome of the election are expected at Westminster to depend much more on the level of mortgage rates than on the contents of yesterday's Queen's Speech.

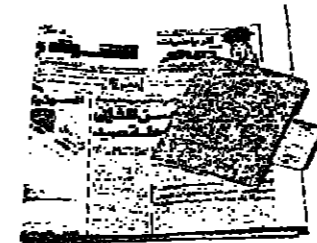
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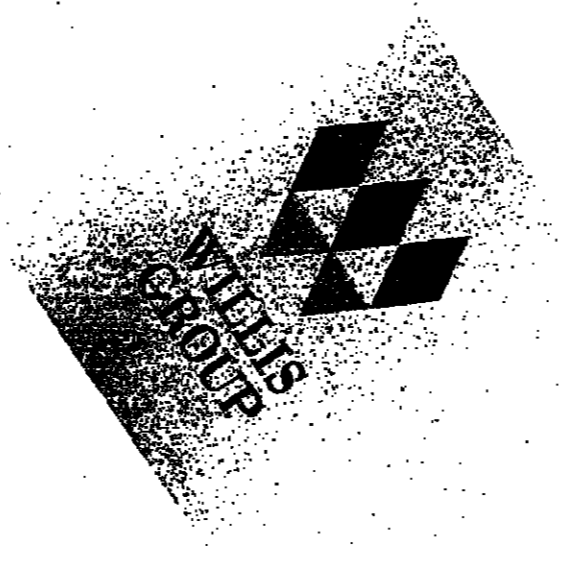


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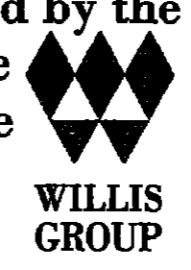
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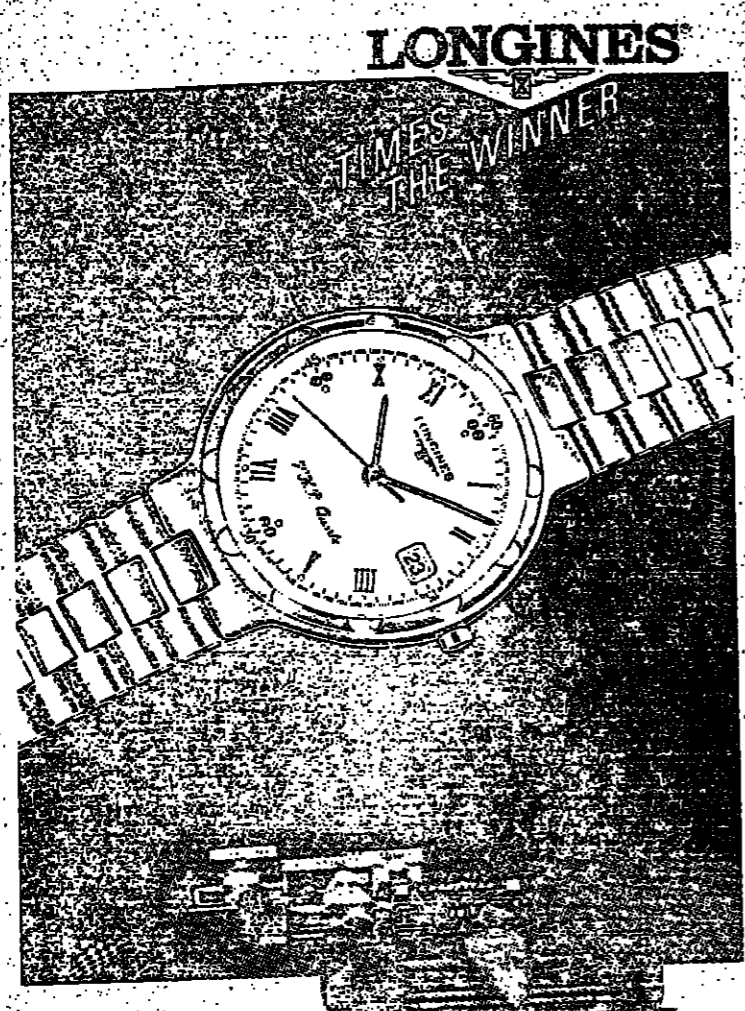
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UK NEWS

Private satellite links to be freed

By Hugo Dixon

PRIVATE telecommunications satellite users will be given more freedom under a package of measures soon to be announced by the Government. The most important measure would allow satellite operators to provide communications links across Europe. Users are at present restricted to offering services within the UK. Although the Government licensed seven private satellite operators last year, most have yet to provide a service because they are so hemmed in

by red tape. The Department of Trade and Industry plans to cut through most of the red tape, partly to keep up with developments in West Germany where most controls on satellite services have been removed. The ban on providing international services has limited the attraction of the new services to users, according to Paul Franklin, who is in charge of satellite services at EDS, the US telecommunications group which won one of

the licences. Multinational companies headquartered in London wanted to link their European operations and were less interested in a UK-only service, he said. Private satellite services could be a particularly effective way of linking European operations. Instead of negotiating to lease private cables from different state-owned monopolies each with different technical standards, companies would simply give each of their Euro-

pean branch offices a satellite dish. In the US, where such satellite services are common, companies use them to transmit moving pictures, data and voices. They are used particularly in the automotive, banking and electronics industries. The seven private satellite operators are: British Satellite Broadcasting, British Aerospace, Satellite Information Services, Uplink, EDS, Kings Communications, and Maxwell Satellite Communications.

Knitting industry 'crisis deepening'

By Alice Rawsthorn

THE UK knitting industry is in the midst of a crisis of "unprecedented proportions" and its condition is deteriorating, according to a leading industry figure. Mr Carl Brewin, president of the Knitting Industries Federation, told its annual general meeting in Nottingham yesterday that the industry had plunged into a "deepening crisis" which, he said, had become "much deeper than our gloomiest predictions." There have already been more than 10,000 job losses - representing 12 per cent of the knitting workforce - across the industry in the last 18 months. Mr Brewin warned there was likely to be "further deterioration" before the knitting companies returned to stability. The £1.6bn industry, which is based mainly in the east Midlands and on the Scottish Borders, has been in an increasingly precarious state for nearly two years.

The main problem was at first the high value of the pound against the dollar and related Asian currencies, which prompted a rapid rise in imports of knitted garments. But the industry has also suffered from depressed demand due to the swing in fashion away from chunky knitwear and the impact of two successive years of mild winter weather. The recent slowdown in consumer spending, in response to increased interest rates, has intensified the pressure on demand. Mr Brewin said that the knitting companies managed to maintain output last year - although profitability came under pressure - but there had been "an acute decline in sales" since spring. Similarly, he said, exports have fallen in part because of the volatility of the pound. In recent months the knitting industry has been hit by a series of cuts and closures. Earlier this month T. W. Kempton, one of the largest knitwear manufacturers in the east Midlands, was forced to call in the receivers, threatening the jobs of its 1,200 workers.

BT to offer advanced services

By Hugo Dixon

AN ADVANCED telecommunications service capable of carrying picture telephone conversations, high-speed facsimile and coloured diagrams will be offered from next April, British Telecom confirmed yesterday. The Integrated Digital Services Network, uses existing copper telephone wires to offer a mixture of picture, voice and data traffic.

British Telecom's ISDN service will start on a pilot basis at the end of this month, leading to the launch of a commercial service next April. It will be able to link with similar services in France, the USA and Japan, which have progressed more quickly. ISDN - aimed mainly at small and medium-sized businesses - will be able to carry two separate communications channels along each copper wire. Each of the channels can be used for either data, pictures or voice.

Calls will be charged at the same rate as for an ordinary phone but connection and rental charges will be higher. Six hospitals pioneering cost efficiency methods in the National Health Service are having difficulty in recruiting enough full-time computer staff. The six are pilot sites for the Government's resource management initiative which aims to make the health service more cost effective by enabling staff to make better-informed decisions.

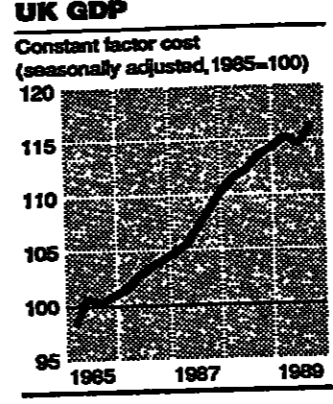
Recovery in oil output boosts growth in GDP to 1 per cent

By Patrick Harverson, Economics Staff

A RECOVERY in North Sea oil production helped the British economy grow by 1 per cent during the summer, but the annual rate of economic growth as measured by output is still the slowest for nearly four years, official figures indicated yesterday. The Central Statistical Office said that its preliminary estimate for gross domestic product (GDP), measured by the output of goods and services, rose 1 per cent between July and September. This compared with a fall of 0.2 per cent in the previous quarter.

The third quarter rise took the annual growth rate to just below 2 per cent, the slowest rate since the first quarter of 1985 and less than half the 4.3 per cent annual growth achieved last year.

If the contribution from oil and gas production is excluded from the calculations, GDP growth was almost flat in the third quarter. The CSO said that the non-oil economy grew by 0.3 per cent in the period July to September, to a level 2.4 per cent higher than in September 1988. The rise in energy sector output during the quarter was 5.4 per cent, an illustration of the recovery in oil production since last year's Piper Alpha oil platform disaster and other problems curtailed North Sea output. The CSO said that between July and September the output of the production industries was 1.4 per cent higher than the previous quarter. Manufacturing output and services output both rose 1/2 per cent during the period. The seasonally adjusted preliminary output-based measure of GDP in the July to September period stood at 116.0 (1985=100), against 114.9 in the previous three months.



and gas production is excluded from the calculations, GDP growth was almost flat in the third quarter. The CSO said that the non-oil economy grew

City forecasts unemployment rise

ECONOMIC forecasters in the City of London appear slightly more optimistic than the Treasury about growth next year but they think unemployment will rise by 150,000, writes Simon Holberton. According to the latest Treasury compilation of 11 City forecasters, the level of gross domestic product should be 1.8 per cent higher in 1990 compared with 1989. In the Autumn Statement, the government's outline of spending plans announced last week, the Treasury forecast a 1.35 per

cent growth in GDP next year. The City expects both personal and Government consumption to be more buoyant than the Treasury, while it believes gross investment will, at 0.9 per cent, grow by nearly half the rate of 1.75 per cent forecast by the Treasury. Inflation is expected to be around 5 per cent in the fourth quarter this year, compared with a Treasury forecast of 5.75 per cent. But unemployment is forecast to rise to 1.85m from 1.7m this year. The current account deficit

is £14.5bn in 1990, about the same as the Treasury expects (£15bn). Growth in the volume of exports is forecast to be 5.6 per cent in 1990, while imports are forecast to grow by 2.8 per cent. By the end of next year the City expects sterling to have lost a further 6.5 per cent of its value against other currencies. On the Bank of England's trade-weighted sterling index City forecasters expect the pound to be at 84 compared with 88.8 for the fourth quarter this year.



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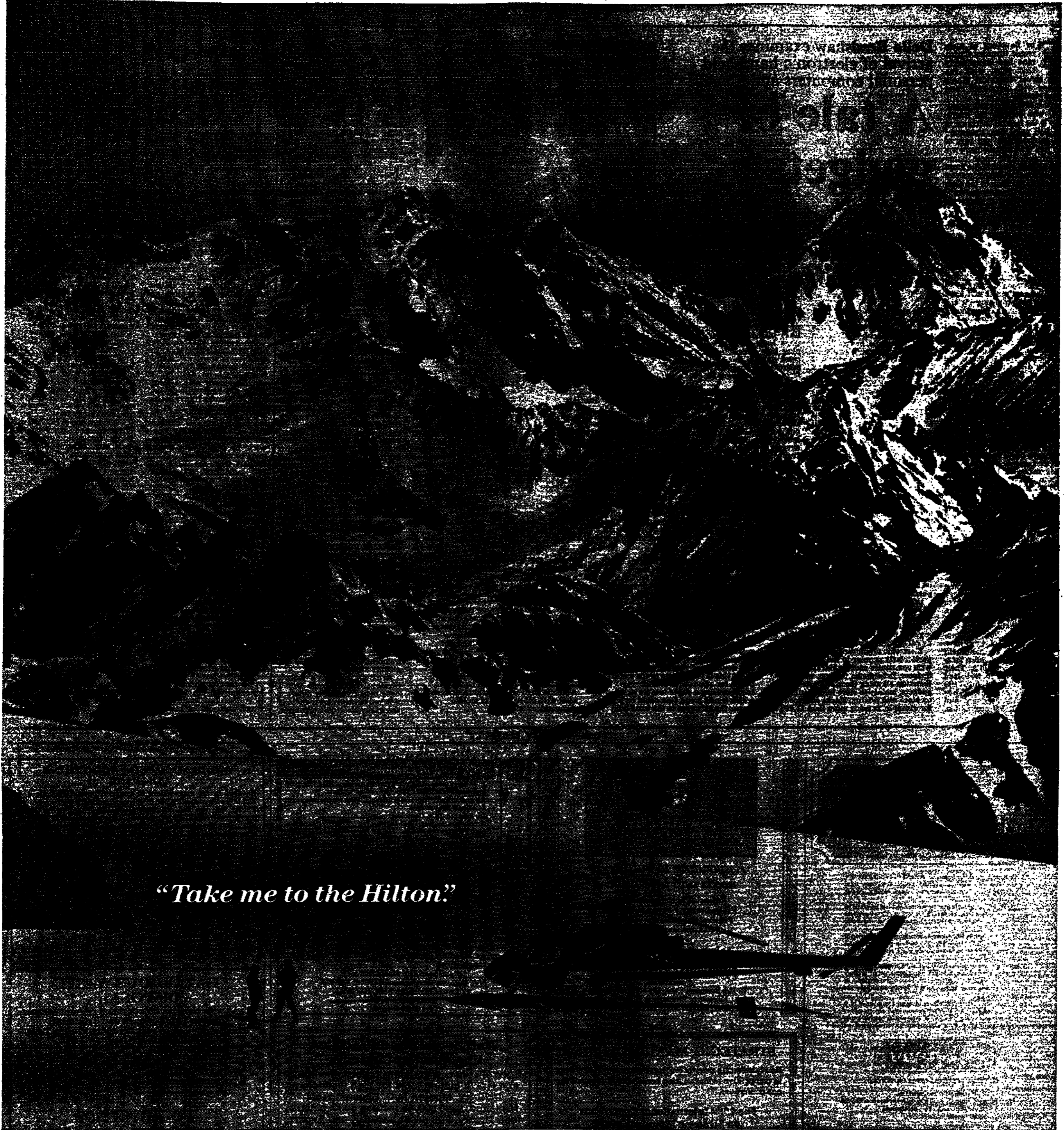
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TECHNOLOGY

For devotees of electronic wizardry Christmas has come early this year, with the high street electrical stores packed with hand-held computer gizmos.

For many a high-tech executive, who believes the microchip is the natural successor to the ball point pen, mastering the equipment is just part of the fun. But will the complexity of operating these hand-held gadgets result in the more conventional manager tossing them into the back of the desk drawer once January arrives?

Manufacturers of electronic organisers and pocket-sized personal computers have been beavering away to make sure that does not happen. Many have used innovative techniques to make their machines as easy to use as pen and paper.

At the heart of the technical issues has been how to make the machines small and light without compromising on the features. Of particular concern has been the keyboard design, the size of the screen and the battery life.

The market breaks down into two main types of product. One is primarily for electronic diaries: the Organiser, from Psion, of London, the digital diary, from Casio of Japan, and the Sharp IQ (sold as the Wizard in the US) fall into this category. They are comparatively cheap - £100 to £200.

And they are proving popular - Psion alone sold 147,000 of them last year. "For me the Sharp IQ is an electronic Filofax," says Daryl Foster, a director at London minicab firm Addison-Lee, of his Sharp IQ. "It's much better to carry one of these around than a million pieces of paper."

Although described as pocket-sized, with many models it is stretching a point. Nevertheless, most fit easily into a handbag or briefcase. Their keyboards are arranged alphabetically. The Casio models are the exception with a "qwerty" keyboard similar to a typewriter or desk-top computer.

The different models perform a variety of other tasks - they can be calculators, alarm clocks or telephone directories. The other category includes the Psion mobile computer (MC) and the Pocket Computer, from the US. Both have pretensions to be hand-held computers and have been nicknamed "palm-top" PCs. Their aim is to combine full-sized computer features into the smallest amount of space. They have a qwerty keyboard and most are IBM PC compatible.

Della Bradshaw examines the arrival of electronic hand-held personal computers and diaries

A tale of gadgets past and future

They can cost up to £1,500.

The layout and size of the keyboard largely determine the uses of the machine. The Psion MC, for example, has a full-size keyboard and could easily be used for typing. As a result, it is the size of an A4 notebook and weighs nearly 2kg.

The Pocket PC, from DIP, of Guildford, also sold by Atari as the Portfolio, is only eight inches long but has a qwerty keyboard. Like most models it folds in half like a clam shell with the screen incorporated in the lid and the keyboard in the base.

The small keys and the limited liquid crystal displays of the least expensive electronic diaries have proved difficult for some people to see and use. And even for the more agile, the time required to key in a

large amount of data can be considerable. To alleviate the problem, the manufacturers have introduced communications leads so organisers can plug into a desk-top PC and send data either way - an address list could be dumped from desk to pocket, for example.

One possible solution to the typing problem has been incorporated by Microwriter in its Agenda organiser. As well as the numbers and letters (laid out in calculator format), it incorporates its own specially devised five-key system. Different combinations of the five keys represent different letters.

Although the Microwriter concept was a commercial flop when introduced for general computing applications in the early 1980s, the company is hoping its hour has come in its electronic organiser role. "When you reduce the machine to this size (less than seven

inches) you're hunting and pecking for the keys," says Allie Oldham, marketing executive with Microwriter. "You end up with your index finger falling off, even if you have a qwerty keyboard."

Instead of concentrating on making the keyboard easy to use, Psion has adopted another technique from desk-top computing in one model of its MC range. It has decided to incorporate icons - pictorial representations of a calculator or document. To indicate the required icon, the Psion machine uses a touchpad built

into the keyboard. If, for example, a file is needed, the user touches the section of the pad which corresponds to the filing cabinet on the screen - say, in the top left corner.

Another problem, particularly with the smaller machines, is the battery life. Some users complain that when the batteries run down they cannot reach the data until a new set is inserted. With the Psion Organiser, the new batteries have to be inserted in 90 seconds or the data can be lost.

Others worry that because of its small size, the machine can easily be lost, and with it the data. Sharp, for example, has introduced extra datacards to expand the memory, but they cannot be used as a back-up system for copying information.

Psion's MC and the Pocket machine have tried to overcome the short battery life by incorporating an energy management system which switches off the machine when it is not being used - even between individual keystrokes. As a result the MC can run for up to 60 hours on one set of batteries.

To cut power consumption even further, the two companies have done away with traditional add-on memory units - the equivalent of mini disk drives - which are notoriously power hungry. Instead they use semiconductor memory - chips on cards the size of a credit card which plug into the gadget.

Psion is the first company to use a chip technology developed by Intel, of the US, called Flash Eeproms. They allow the memory on the chip to be wiped clean by a flash of electricity. Once the memory is full, the data can be transferred to another machine so that the card can be cleaned and filled with new data.

These card units also allow large amounts of data (500 kbytes per card, for example) to be stored without increasing the size of the machine. With the cheaper electronic diaries, extra memory means extra bulk. The DIP machine has 128 kbytes of in-built memory, to add another 640 kbytes means adding an extra unit the size of a cigarette pack.

A third type of hand-held machine is the new breed of financial advisers - glorified calculators for the financial sector. At around £100, Hewlett-Packard's Business Consultant or Texas Instruments' Financial Investment Analyst are no replacement for your local broker, but they could provide a useful addition to a jobbing accountant's electronic armoury. They play a role as a portable adjunct to, rather than a replacement for, PC-based financial packages.

Since most of the machines have been launched over the past six months, this Christmas will be the first true test of their popularity. But their immortality is assured; one has already started in print.

In Dick Francis's novel, *Strait*, the outcome would have been completely different if it had not been for the role of the trusty electronic organiser.



computer. This would allow a secretary to update an executive's diary. Or enable a credit card company automatically to update the list of stolen cards as soon as they are reported. Small retailers or restaurants could then check whether a card was stolen without the need to install one of the counter-top machines connected by phone line to the credit card company's central database.

Going one step further, the most sophisticated of Psion's mobile computers can talk, using digitised voice techniques so that users can automate text held on the machine. Eventually the box of electronic wizardry could be used as a mobile answering machine, or even used with other forms of mobile communications.

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Low-cost X-rays come into view

The World Health Organisation has developed a low-cost high-performance X-ray system that could substantially lower costs for NHS hospitals.

The machine, known as the WHO-BRS, was initially designed to make vital X-ray examinations more widely available to people in developing countries. For over two-thirds of the world's population X-ray equipment is not available.

The system comprises X-ray and film processing and viewing equipment, plus manuals on radiographic techniques, darkroom operation and film interpretation. Cost is low because the system does not use electromagnetic brakes, electric motors or complex moving grids. It uses a smaller generator and has been simplified to handle most X-rays.

The system uses an X-ray tube with small focus spot. The distance is fixed to make it simple to operate. "The equipment has been designed to eliminate many of the things which are hard to maintain," says Dr Gerald Hanson, chief of radiation medicine at the WHO. He points out that lengthy training is unnecessary - "superb quality X-rays can be taken anywhere in the world by people with a minimum of training."

Apart from the X-ray tube and generator, all moving mechanisms are non-electrical and can be easily maintained. The system uses a generator operated from a standard mains supply or from lead-acid or nickel cadmium batteries.

"Batteries mean that the system can be used where there are fluctuations in electricity which would cause lower-quality X-rays to be produced," says Hanson. The batteries provide enough current for 200 X-rays a week - twice the average workload of small hospitals - without recharging.

The WHO says that the BRS can perform over 80 per cent of X-rays at a large hospital and almost 100 per cent of those required at small hospitals. "It is only the last 10 per cent or 20 per cent for which the extra [mechanisms] are needed and it is that last small number which accounts for more than

80 per cent of the cost of complicated X-ray equipment," says Professor PES Palmer of the University of California at Davis's department of radiology. He believes that the WHO-BRS "provides one of the most sophisticated yet operationally simple X-ray sets which has ever been manufactured."

The system was first tested in Columbia in 1983 and has since been tested in more than 20 industrial and developing countries. Radiologists at the 800-bed Northwick Hospital in London were shown X-rays produced by both conventional and BRS systems. According to a WHO report, the images produced by the WHO-BRS system were considered by the radiologists to be "excellent" in 20 per cent of the examinations, compared with only 6 per cent for conventional equipment.

The device also appears to cut down excessive irradiation of patients. A WHO report says that in tests in Britain, France and Italy, patients for abdominal, lumbar spine and lumbosacral joint X-rays received between one-quarter to one-third of the radiation that they would have received from conventional equipment.

Although the WHO-BRS has outperformed conventional X-ray equipment in many tests, manufacturers have been slow to produce it or to price it competitively, says the WHO. Only about 500 are in use worldwide. "We do not understand the marketing psychology," says Hanson.

Conventional X-ray equipment costs more than \$100,000. "The WHO-BRS could be produced in developing countries for around \$10,000," says Hanson. "Currently the system is selling for \$50,000 or more. We feel there is a large gap between production costs and selling costs. The system could be sold for 40 per cent less than it is now."

Six manufacturers of conventional X-ray equipment are producing the WHO-BRS. According to Hanson, however, only Philips Medical Systems and Siemens currently offer a satisfactory installation including maintenance and repair. Hanson hopes that manufacturers in developing countries will start manufacturing the equipment themselves.

John Madeley

TECHNOLOGY MARKET

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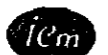
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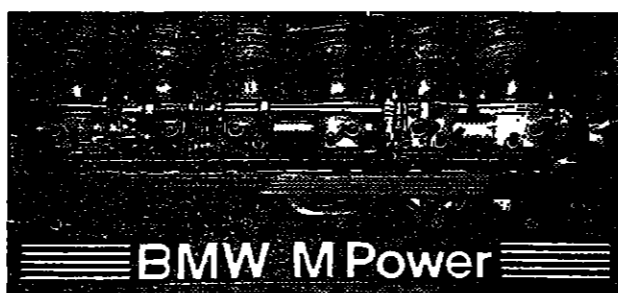


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MANAGEMENT

TSB Group

Set on a make or break strategy

Steeply rising costs and a profits downturn have prompted the UK financial institution to embark on another round of sackings and further restructuring. David Barchard examines its prospects

Seldom have stock market expectations turned into so great a disappointment. When the TSB Group was floated on the stock market in September 1986, a network of 70 regional savings banks into the sixth largest UK clearer, there was great optimism among the bank's executives and investors.

Three years on, there is little to be optimistic about. Signs abound that TSB's performance is weaker than that of its competitors. The share price today is just 13p higher than it was at the flotation, despite the upward movement of the markets since then. Interim profits this year were down from £12.1m to £164.5m. At just under 75 per cent, the group's cost/income ratio is nearly 10 percentage points above those of the other large clearers.

In retrospect it has become painfully clear that TSB went into the flotation with a group structure and a management team unsuited for the struggle to survive against the established clearing banks.

Yesterday's sackings and restructurings are the latest in a long series of measures aimed at creating a bank group which is tightly focused on the needs of the market. The job cuts and restructuring have an undercurrent of desperation to them. If these latest moves do not succeed in pulling TSB's performance into line with its competitors, the group's future will be murky. Its statutory five years' protection from predators ends in less than two years and it will look exceedingly vulnerable.

The group's future success or failure is generally agreed to lie in its banking operations (rather than its insurance and commercial subsidiaries) which account for more than 70 per cent of group profits and virtually all its balance sheet.

It is in the banking operation that changes have been most apparent over the past two years. Since 1986, TSB has shed almost all the long-standing top management inherited from the Trustee Savings Banks after a long series of internal struggles.

"Today, the TSB senior management team contains only one long-serving Savings Banker and 200 out of the top 300 senior and middle managers have been with the company less than four years," says Don McCrickard, chief executive of TSB Bank. McCrickard is one of the key figures in the revamping of



Sir Nicholas Goodison: softer style and radical gestures

TSB. A former American Express executive, he made his reputation in the group by turning around UDT, its finance house subsidiary. Since he arrived at the TSB in the spring of 1988, his views on the bank's future have exercised a powerful influence.

When TSB Bank, an umbrella organisation covering all group banking operations was created last May, McCrickard was the more or less inevitable choice as chief executive.

Retail banking operations are handled by Peter Ellwood, former chief executive of Barclaycard, hired last June. "I went outside the organisation for a financial retailer, someone sensitive to the needs of consumers and someone capable of pushing through fundamental change necessary at the branch level," says McCrickard.

The most important change, however, was the arrival as group chairman last January of Sir Nicholas Goodison, former chairman of the London stock exchange. The style of his predecessor, Sir John Read, had been hands-on and autocratic. Sir Nicholas has a softer personal style, but his chairmanship has been marked by radical gestures.

His first big decision as chairman was to make a clear

Year to Oct 31	1988*	1988**	1988	1987	1986	1985	1984
Total income (£m)	762.6	700.8	1,442	1,062	859	721	626
Total costs (£m)	562.6	498.3	977	667	563	471	411
Costs/income ratio%	74.7	65.6	67.8	62.8	65.5	65.3	65.6
Equity/assets ratio%	8.6	8.2	8.3	13.2	12.2	7.8	7.5

break with the past by sacking nearly 100 regional non-executive directors and chopping the TSB Regional Board structure, vastly enhancing the grip of the executive management.

Soon afterwards the TSB group board was trimmed from 31 members to 17. In April the bank was given its present clearly delineated three-legged structure consisting of the bank under McCrickard; an insurance and services division; and a commercial division for its non-financial services subsidiaries.

Sir Nicholas had earlier sounded a surprisingly strong warning note. At the AGM of the group in March he told shareholders that lower half year profits were on the way and that costs were beginning to grow faster than income. Year end profits are forecast to be below last year's £490m.

Meanwhile two major strategic reviews were commissioned, for retail banking and corporate banking. Conducted by full-time internal senior management teams, with some outside consultancy help, they exposed a plethora of problems, particularly on the retail banking side.

Out of a fairly lengthy list of problems facing the bank's retail operations, some of the most urgent appeared to be: a highly fragmented structure inherited from the former Trustee Savings Bank organisation. These included several different authorised banks each with its own head office, administrative centre, and computer centre. The tendency to the proliferation of local fields had actually increased in the run-up to flotation as the quid pro quo for gaining support for the change.

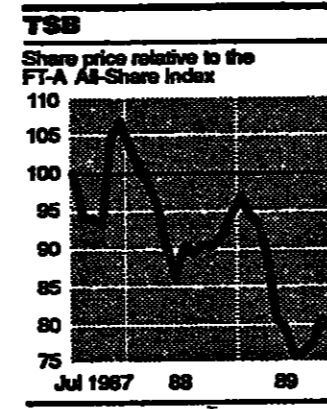
Operating costs were unnecessarily high because of TSB's fragmented structure, and the duplicated or even triplicated sets of functions it gave rise to;

■ The need to invest heavily in technology and branch upgrading was placing a second severe strain on the cost/income ratio;

■ Many of the bank's 1,500 branches were badly located and substandard in appearance;

■ An over-reliance on cheap customer deposits for profit rather than competitive pricing of products;

■ There are also some problems with the bank's customer base which has a much larger proportion of lower income customers, classified in advertising terms as C2s and Ds, than the other large clearers. A



particular gap is the student market in which long-term customer loyalties are forged, though TSB claims to be quite strong in the 16- to 24-year-old market nationally.

■ The bank was not capitalising on strengths which it reckoned it had and most of its competitors did not, including an estimated two-year lead in on-line, real-time technology and a sales force in its branches cross-selling insurance and investment services to current account customers.

Corporate activities are now grouped inside Hill Samuel, the

City merchant bank which TSB purchased around the time of the 1987 stockmarket crash. The absorption of Hill Samuel, which has a very different corporate culture from that of TSB, into the group is now far advanced.

Initially, Hill Samuel employees were demoralised by the sale of the merchant bank and the circumstances which led up to it, but the integration of Hill Samuel into the group and the organisation of its entire corporate business under the Hill Samuel name has been one of the more successful parts of the reorganisation at TSB.

Hamish Donaldson, joint chief executive of Hill Samuel at the time of the acquisition, has been retained at the helm and he has presided over a refocusing of the bank's strategy in four areas of activity: commercial banking; investment finance; and corporate finance. Meanwhile numbers of employees in Hill Samuel have tumbled - from 2,000 in 1987 to around 1,000 today.

The job cuts were achieved by a series of strategic withdrawals. Since the autumn of 1987, Hill Samuel has pulled out of stockbroking by selling NatWest (in February last year) and by earlier withdrawing from Eurobond operations and gilt market making in October 1987. Its share registrar subsidiary, Hill Samuel Registrars, was sold to Barclays Bank earlier this year.

Last autumn Hill Samuel merged its Treasury with that of its new owner, with Lord Cobbold coming from TSB to act as the head of the newly unified operation. However, the arrangement did not prove a success and Lord Cobbold left the post in the summer, though he remains on the Hill Samuel board.



Don McCrickard: exercised powerful influence on future

Meanwhile TSB has made a series of capital injections, both by transferring business to Hill Samuel and by providing capital intended to finance organic growth.

Hill Samuel's capital base of £282m in 1987 has grown to over £300m today. About half the new capital comes in the form of cash. Between April 1988 and April this year, its corporate lending book grew by 43 per cent to £4.2bn.

Hill Samuel is now embarking on a steady expansion of its branch network which has grown from 8 to 11 over the past year. The aim is to find business customers outside London which require flexible and sophisticated financial advice based on an expert knowledge of their industry.

"I am rather enthusiastic about our prospects," says Donaldson. "We should grow faster and more successfully from now on."

The results of the changes are as yet hard to measure. Group interim results last April showed Hill Samuel making profits of £20.9m compared with £17.3m a year earlier, though changes within the group make the comparison somewhat misleading.

Donaldson's task looks relatively straightforward compared with that facing Ellwood

in TSB's mainstream activity, retail banking.

The restructuring he announced yesterday of the retail banking operations of TSB is unlikely to yield quick results and it has attracted massive publicity. Ellwood has several aims in making his cuts. They include:

■ A slimming down of TSB head office operations and the concentration of processing services centres or "mini-factories", each handling work from about 16 different branches.

■ Instead of the previous national organisation of seven regions and 54 districts, TSB now plans to have a structure of three regions and 21 areas. However, a reduction in the size of TSB's branch network is not planned.

"We are constantly looking at the location of branches and opening new ones and closing others if they are not in ideal areas. I wouldn't expect any material drop in the size of our branch network," says Ellwood.

TSB is in effect operating an operational structure somewhat similar to that of its rival, Midland Bank, which announced plans early this year to transfer routine processing functions to regional "factories" so as to free up space and staff in individual branches to engage in a stronger selling role.

It is a strategy which contrasts markedly with that of the large clearing banks, other than TSB and Midland, which tend to be sceptical about the degree to which the processing of accounts can be hived off from branch operations.

To the TSB, however, the over-riding aim is to cut costs and achieve the tight managerial focus the bank has lacked until now. The reaction of its longer-standing customers, used to a slow-moving and highly local branch operation, to these changes can only be guessed. Some observers believe TSB may be pulling up its roots too soon.

However, the changes are dictated by urgent priorities. According to Ellwood, the restructuring should drive down the bank's high cost/income ratio and help boost the annual growth rate and pre-tax profits. "The intention is to make TSB's return on capital equal or better than that of our competitors," he says.

The future of the bank as an independent hangs on his ability to achieve these changes within a relatively short period of time.

Management abstracts

Automating the last frontier: the sales force. *T Eisenhart in Business Marketing (US), May 89 (2 pages)*

Pinpoints some difficulties in introducing computer systems for sales forces, such as their cost, the computer illiteracy of the salespeople, and incorrect assumptions as to their function. Citing work of two Harvard professors, reluctant to share information, and - from an example at Sandoz Pharmaceuticals - stresses the need to show reps that computers are not a threat but offer real benefits.

When the popular does not appeal: PC preferences. *D Barrett in Computer Weekly (UK), 18 May 89 (2 pages)*

Reports the results of a survey of PC hardware and software popularity, finding that the most common machines and packages did not provide most user satisfaction, eg DBase is the database package most respondents would buy even though it came second last in user satisfaction. Attacks the training offered by PC suppliers.

Halving it all: part-time professionals. *S South in CA Magazine (Canada), June and Jul 89 (18 pages)*

A two-part article which recounts the experiences of professional accountants, especially women, working part-time for firms so that they can meet other commitments, especially family ones; shows how flexibility can be built into work practices so as to avoid stress and enhance productivity.

Now service businesses must manage quality. *G DeSouza in The Journal of Business Strategy (US), May/June 89 (4 pages)*

Defines a strategic view of quality in the service sector as "performance perceived by the customer, measured relative to the competition, and balanced against price to provide value". Offers guidelines for achieving competitive advantage through service quality by designing the service to create lasting customer relationships, being different from the competition, and by measuring and controlling quality performance.

These abstracts are condensed from the abstracts journal published by Arthur Management Publications. Licensed copies of the original articles may be obtained at a cost of £5 each (including VAT and p+p) each with order from Arthur, 21 Toller Lane, Bradford, West Yorkshire BD7 6LZ.

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ARTS

TELEVISION

Sex, lies and violence: whose choice is it anyway?

Most viewers will probably be surprised to hear that the people at BBC2 now feel the time has come when - late in the evening - they can show, without prior announcement of their intentions, clear images of anal intercourse, fellatio, and masturbation; and not only these acts being undertaken separately, but one striking picture of a trio managing to perform all three simultaneously. There is, of course, one piece of information missing: all the people involved were men. The pictures were produced by artist Philip Core who died last week of AIDS. You know, and I know, and the people who run BBC2 and The Late Show all know, perfectly well, that if this had been heterosexual activity the pictures would not have been transmitted. But television is now bending over backwards so far in its determination to counter what liberal broadcasters see as the "homophobia" of the tabloid press that they have reached the grotesque situation where they are willing to show on screen vivid portrayals of the sort of sex which most viewers regard as distasteful, if not positively perverted (and opinion polls would doubtless show that most people do regard such homosexual practices as "perverse") while continuing to turn their backs firmly on images of the sort of sex most viewers regard as normal and pleasant.

Over the years this column has railed against the repetitive violence on television and, in dispiriting contrast, the virtual absence of sex. On each occasion this has resulted in a number of letters declaring "Thank goodness someone else has said it. I thought I was the only one" but others asking "Are you joking? Television is chock-a-block with sex and violence..." which illustrates one of the biggest difficulties in even beginning to discuss the subject. By repeating the lie year after year, a moral minority, with twisted minds, has managed to persuade a lot of people that "sex-and-violence" go together like Marx & Spencer, and should both be treated in the same manner: ban 'em.

But where is all this sex? In every other area of the arts, in fact every area of human expression, sex has always played a major part. Throughout centuries of painting, sex and religion competed for the number one spot in the ratings (often being inextricably combined: thousands of splendid male nudes labelled "San Sebastiano" decorate the walls of Italian churches). In literature, from Chaucer and Boccaccio to Kingsley Amis and Iris Murdoch, sex has always been one of the chief topics. Sex - and I am not using the word just as a synonym for "romance" or "affection" but also for quite explicit physical manifestations - is often central to opera, sculpture, and cinema. The "sex-and-violence" brigade, sex is seldom the subject of an entire television programme, and occurs pretty rarely even as an incidental element.

John Adams is this week's composer on the South Bank; he is conducting two concerts with the London Sinfonietta, which introduces three of his recent works. Since Adams' *China* was first staged in Houston two years ago Adams' popularity has burgeoned on both sides of the Atlantic. His orchestral and choral pieces have infiltrated the most conservative establishments and he has come to represent the "fun" side of minimalism, offering a carefree amalgam of styles in which rock and jazz references, neoclassicism and expressionism are bound together by a remorseless logic.

Next Wednesday sees the start of his latest, *Blasphemy* and this time Potter has not only written but directed and provided the voice-over. This column will be returning to the work for proper consideration, but a preview of Episode 1 suggests that Potter is just as ambivalent as ever about heterosexual relationships - but also just as entertaining as ever. Would that he were not quite such a television rarity.



Gina Belman and Michal Gough in Dennis Potter's 'Blackeyes,' which starts this week

European Piano Competition in Luxembourg

The last thing the world needs, you might think, is any more musical competitions - above all, any more for pianists. The latest of international importance to surface in Europe is the biennial Concours Europeen de Piano (November 3-16), which has just run its course for the second time; it does have a distinguishing feature which may be thought to argue the case for its invention. Admission is reserved for pianists (30 and under) from EEC countries. The early stages of the competition take place in the concert hall of Kirchtrich and Strasburg, and the finals in Luxembourg (whence comes the generating initial inspiration and the main backing); the money prizes, substantial ones for candidates in the first four places, are in ECU, the community currency.

Beethoven 4, placed fourth) and Nathalie Juchoux (French, playing the Emperor, placed third) both showed different sorts of musical sophistication incompletely matched by technique; Kornelia Ogorkowna (Belgian, playing Chopin 1 placed second), possessed of massive force, agility, speed and stamina, showed all the sensitivity of a thrilling machine. Yet any competition which ends up with a winner not just indisputable but revealed as an important talent can be said to have justified its existence after all. Jonathan Flawright, the single British entrant (and, at 30, the second-oldest), is a product of the Royal Academy, and a pupil of (among others) Frank Wibaut. His name has been encountered on the London pianistic grapevine, but this was my first opportunity to hear him.

London Sinfonietta

John Adams is this week's composer on the South Bank; he is conducting two concerts with the London Sinfonietta, which introduces three of his recent works. Since Adams' *China* was first staged in Houston two years ago Adams' popularity has burgeoned on both sides of the Atlantic. His orchestral and choral pieces have infiltrated the most conservative establishments and he has come to represent the "fun" side of minimalism, offering a carefree amalgam of styles in which rock and jazz references, neoclassicism and expressionism are bound together by a remorseless logic.

Nativity

Christmas comes betimes to Kilburn's Tricycle Theatre with this strange little fable from Nigel Williams which unfolds like a cross between *Through the Looking Glass* and a customised nativity play. The baby is not born but found - in a tissue box on the banks of a canal, by a young couple who belong to the great oppressors of Thatcher's Britain.

caricatures Williams holds a disturbing looking-glass up to the values of the 1980s: if Peterkin represents the false logic and grudging humanity of the capitalist, his wife - a beautifully caustic etching from Tina Marjan - embodies the phony enlightenment of the modern family, as the precocious and precociously precocious around in a twin-set of red robes on green to match her domestic accoutrements.

Robert Patterson and Nabl Shaban. A genuine artistic "voice" - individual in stamp, totally confident in utterance, and possessed of real musical breadth. The opening flourishes were taken lyrically, lingeringly, with fine detail wisely savoured; throughout the concerto, and in spite of the mediocre orchestral support (horrid, ill-tuned woodwind), one felt the player's desire to expand his own and the listener's horizons to match the scale and the structure of the music. The sound had a quality of limpid concentration, a crystalline focus, that compelled attention; the dynamic range was beautifully wide, and thus (in contrast to Ogorkowna's indiscriminate thundering) the climactic peaks gained their full measure of dramatic power.



Max Loppert

Don Carlos in Vienna

The first Verdi opera Claudio Abbado conducted was *Don Carlos* at Covent Garden in 1983 and it will be with *Don Carlos* and *Macbeth* that he returns in April 1992 with the Vienna State Opera. The production that London will see, using the full 1886 five-act version in Italian, was recently given its initial run in Vienna (one final night was broadcast live on Radio 3).

countless luminous touches without a hint of ostentation or any sacrifice of the larger design. With the Vienna Philharmonic at its most sensitive, the performance is a classical, darkly-coloured grandeur. The staging, by Pier Luigi Pizzi, provides a broad pictorial framework for the music: he leaves the principals to their own devices, marshals the chorus in a variety of ways, and relies on costume-drama and strength of numbers for the *auto-dramatis*. The result is bland, with the occasional distinctive touch of stage composition and romantic colouring.

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THEATRE London Anything Goes (Prince Edward). Cole Porter's slyly comic-going 1930s musical has four or five new scenes and Elaine Paige adding to emulate Ethel Merman. Jerry Zak's desperately bright production comes from the Lincoln Center in New York and is undeniably sumptuous: time fare (24 8651, cc 836 2428). A Life in the Theatre (Haymarket). Slight but enjoyable David Hume's early play simplified to reflect the last days of weekly rep and notable for the return to the stage of a silyly accomplished technician, Donholm Elliott (890 9828). Ends Dec 2. Jeffrey Bernard is Unwell (Apollo). Brilliant performance by Peter O'Toole as an alcoholic journalist who embodies a Freudian, may-saying life force while committing public suicide by vodka. Keith Waterhouse has stretched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (457 2659). A Little Night Music (Piccadilly). Fine revival by Ian Judge imported from Chicago, of Sondheim's 1978 schubertian version of a Bergian film. A beautiful score, composed mostly in waltz time, is touchingly performed by Liza Kozrova, Dorothy Tutin (best work in years), Peter McEnery and Susan Hampshire (887 1116). Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Madia

Valje. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back to the past (Suzi Keastman are electricity in support (897 1116). M. Butterfly (Shaftesbury). Peter Kern has taken over from Anthony Hopkins as the tortured diplomat hero in a Peter Shaffer-style "spectacle of ideas" dressed up in John Dexter's superb production as a metaphor of homosexual life. The transsexual tragedy proves less electrifying than in New York: the play is not very good but still worth seeing (375 5589). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1955 novel. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of eroticised innocence. A probable, but unimpressive, hit (899 3972). New York Heidi Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional flavour of the period (829 8200). Sweeney Todd (Circles in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises

the descent into madness of Bob Guntun as the demon barber of Fleet Street (239 6200). A Lead Me a Tender (Royal). A lead me a tender of a decaying town's big time opera ambitions makes a transcendent hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Victor Garber (239 6200). Jerome Robbins' Broadway (Imperial). A group of Broadway directors and choreographers played the past 40 years, including *On the Town*, *West Side Story* and *Cats*. The lustre of the credits is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical. Ensemble (Broadhurst). Neil Simon's latest comedy is a self-conscious farce, with numerous slamming doors and lots of mugging but hollow humour that misses as often as it hits. Christine Baranski leads an ebullient cast in the inevitable but disappointing hit. Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically fine (238 6262). A Chorus Line (Sondheim). The longest-running musical in the US has not only supported Joseph Papp's children's poetry set to music but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions (239 6200).

Saleroom

Christie's was selling orders, decorations and campaign medals yesterday that reeked of national heritage. They ranged from the Garter Jewels of the Beaufort family; to the medals awarded to *Chariots of Fire* hero, athlete Harold Abrahams; to the VC won by an ancestor of Lord Gower, European chairman of Sotheby's.

Treasure Houses of Britain Exhibition in Washington in 1985 which has subsequently led to a rash of precious heritage items being sold abroad. The dealer Armoury, St James', paid £41,900 for a Lesser George of the late 18th century, probably made for the 5th Duke of Beaufort, and £23,100 for another Lesser George, which, once again, might have belonged to Prince Rupert, etc.

ARTS GUIDE

November 17-23 Tokyo Kabuki. At Kabuki-za (541 3151): an opportunity to see two of the best-loved classics of the traditional theatre. The 11am programme includes *Soga Goro Tokimune* (Shimizu) and *Shimizu* (Doubts *Shimizu* at Soma-za). *Shimizu* (Doubts *Shimizu* at Soma-za) based on the moving puppet drama by the Japanese Shakespeare, Chikamasa. The highlight of the 4.30pm programme is *Soga Goro Tokimune*, whose swaggering hero performs a famous dance with an umbrella. At the National Theatre (235 4411): *Lesperes* (Eugene O'Neill) (Ghost *Turtle Mountain*) is a dramatic and spectacular tale of murder and revenge. The Rose of Versailles. A must for connoisseurs of kitsch. The all-girl Takarazuka Revue celebrates its 75th birthday by reviving its famous romantic musical set in 18th century France. A plot summary in English is printed in the theatre programme. Takarazuka Theatre (201 7777). Kokonagaya Gassen. Now play by Eikichi Noda, with a title drawn from a famous puppet play by Chikamasa. Noda's work has tremendous visual flair and can be enjoyed by those with no or little knowledge of Japanese. Ginza Saison Theatre (5478 0777). Under the Elms. Eugene O'Neill's powerful drama about human values and property values should strike a chord in the city with the world's most expensive real estate. Hakuhinkan Theatre (244 5451).

November 17-23

new adaptation by Tom Cressner promise to refresh the familiar. Ends Dec 30 (443 3800). Chicago Driving Miss Daisy (Doric Street). The touching relationship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur exposes the changes in the South over the past several decades. Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryer in a busy, bustling establishment (928 3000). A Christmas Carol (Goodman). For the 12th year, the Goodman company does its holiday thing, with William J. Norris as Scrooge for the 11th year, but a new director, Steve Scott, and

Andrew Clark

Christie's was selling orders, decorations and campaign medals yesterday that reeked of national heritage. They ranged from the Garter Jewels of the Beaufort family; to the medals awarded to *Chariots of Fire* hero, athlete Harold Abrahams; to the VC won by an ancestor of Lord Gower, European chairman of Sotheby's.

The Somerset Trust, which looks after the Beaufort affairs, was selling the jewels to pay off capital taxes on the estate of the 9th Duke of Beaufort. It raised £236,203, about what was expected. The top price was the £46,200 paid for a Garter of around 1650, which was possibly owned by Prince Rupert of the Rhine. It consisted of a Lesser George, the name given to the Garter Jewel introduced in the 15th century, over 100 years after King Edward III initiated the Most Noble Order of the Garter in 1344 to enthrone his nobles with Arthurian valour to fight the 100 Years War. This particular Garter Jewel was much changed in the 18th century. It was on show at the

Andrew Thorncroft

FINANCIAL TIMES

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A television election

THE LONG LIST of legislative proposals outlined in yesterday's Queen's Speech could be taken as an indication that for the time being at least the British Government is back on the rails. Three middle-class domains - medicine, the law, and broadcasting - will be tackled head-on. The economic liberalisation of the latter two is to be welcomed, although there may be doubts about details of the Broadcasting and Courts and Legal Services Bills when they emerge. The environment will be the principal subject of more than one new tidying-up and pollution-control measure, all of which are welcome, although they merely precede the 10-year strategy for the environment that the Minister, Mr Christopher Patten, has promised to produce.

Reforming spirit

On closer inspection, however, it is apparent that there is no fresh impetus to the radical reforming spirit of the 1980s. The Speech contains no great surprises. Instead, there is a list of familiar matters that, in the Government's view, are to be considered by parliament in advance of the next general election. This is the least that might have been expected. Since the measures proposed yesterday have been signalled in advance, the Government was faced with the choice of moving ahead on its predetermined lines or subjecting itself to the accusation that it was in subject retreat. Plainly, it is not.

It does, nevertheless, face a very difficult political year. One reason is that the economic outlook is bleak. Another is that the political effect of unpopular measures enacted in previous parliaments will begin to be felt. Water privatisation is one such: the share offer may be welcomed by investors, but the

opinion polls indicate that it is not an electoral asset. The poll tax now looks likely to lose votes for the Conservatives, in spite of the Treasury's agreement to subsidise its introduction. Above all, high mortgage rates demonstrably turn away votes.

On the attack

As a result the Opposition is on the attack. This was evident in the House of Commons yesterday. The parliamentary debate that traditionally follows the Queen's Speech was the first to be televised: it showed both the arcane practices of the British House, with which few viewers are familiar, and the skills necessary for a head-to-head presidential election debate, whose US versions have been seen in most parts of the globe. Mr Neil Kinnock, the Labour leader, was in excellent TV form, hardly striking a wrong note. He put his message to the cameras with skill. The Prime Minister was not at her best in an immediate combative response, but she showed her most outstanding qualities, and a smiling courtesy, when delivering her prepared address. Mr Kinnock concentrated on the Government's handling of the economy and its isolation inside the Commonwealth and the European Community. Mrs Thatcher restated her known positions on both the forthcoming legislation and Britain's role in the EC.

The effect of these TV performances on the electoral fortunes of the competing parties remains to be seen. It is unlikely that many viewers were able, or willing, to watch both Mr Kinnock and Mrs Thatcher complete their speeches; many may depend upon the bits selected for later retransmission. Yet only the tiny minority of the electorate that has visited the Commons will have seen anything like yesterday's exchanges. The ability of the Government to keep to its present course may be tested by the arrival of TV in the Commons. Its conduct of the next election will almost certainly be tailored by the presence of the cameras. More than ever, the fate of the Government will be decided in what is already a television election campaign.

Africa in distress

IF THE 1990s are to be better for Africa than the dismal 1980s there is to be substantial external assistance, says a World Bank report published today. But there must also be further reform in African policies and, equally important, African politics. Compassion fatigue is setting in. The superpower disengagement from Africa could be a mixed blessing, reducing conflict on the one hand, but pushing the region down the agenda of strategic concerns, which too often determine aid levels. Eastern Europe's needs, which strike a particularly sympathetic chord in the West, are virtually certain to take precedence over Africa's.

There is a strong case that aid flows to Africa have been inadequate, and that not enough has been done to ease the continent's debt burden. But the question also arises whether Africa's leaders have made effective use of the help that has been available. The report suggests that many of them, presiding over authoritarian political systems as they do, are incapable of implementing economic reforms honestly. After all, such reforms would end much of the patronage and corruption which keeps them in power.

Democratic reforms

The Bank report suggests that, without political change, economic reforms will be less effective and additional aid more difficult to raise. The implication is that future assistance to Africa should in some way be linked to democratic as well as economic reforms - a condition the European Community is already setting for eastern Europe.

The report, one of the most thoughtful and challenging studies of sub-Saharan Africa produced by the Bank or any other institution, makes clear the scale of the African crisis, and the size of the region's needs. The assessment of Africa's progress and prospects is bleak indeed.

modest improvement in living standards. Africa's share of world trade has fallen from 3 per cent to less than 1.5 per cent since 1980. Rapid population growth - higher than anywhere in the world - is straining social services and boosting unemployment. The cost of investment in south Asia, the obvious competitor for concessional aid, is lower and the returns much higher, which illustrates the uncompetitiveness of Africa.

Donors criticised

Blame for this dire state of affairs is fairly allocated in a report which criticises donors (including the World Bank itself) and recipients alike. For example, a 1987 study disclosed that half the Bank's rural development projects had failed. The "venality" of foreign contractors has contributed to corruption. The Bank, by far the most important single donor, is no longer as inflexible. It once was and encourages consultations with other donors and African governments.

The validity of the Bank's structural adjustment programme, disputed by some donors and recipients, is defended in the Bank report. Although maintaining the controversial assertion made earlier this year - that the economies of countries implementing structural adjustment policies are starting to recover - the Bank is responding to its critics. More attention is paid, for example, to the impact of economic reform on the poor and the vulnerable.

India has reached a watershed at today's election, argues David Housego

Poised for a new beginning

As campaigning has wound down in India's general election campaign, there has been an almost tangible sense of expectation that this week's vote is the prelude to fundamental changes in the country.

The Congress party and the Nehru family have only been defeated once in India's post-independence history. That was in 1977 and reflected a spontaneous and angry reaction to the two year Emergency rule of Mrs Indira Gandhi. On this occasion, the now widely expected defeat of Prime Minister Rajiv Gandhi could be accompanied by the break-up of the Congress party and a major realignment of political forces.

Inevitably such an outcome heralds a period of considerable uncertainty after the election. But there is also the prospect that the change could bring to power a more broadly based administration drawn from a stronger ministerial team, and one more acceptable to increasingly vocal regional sentiment in the country than the single handed rule that Prime Minister Rajiv Gandhi's government has come to resemble.

When Mr Gandhi sprang his surprise on October 17 of announcing an early general election, most political observers believed it would be a close run contest. For a campaign that seems to have been so influential in shifting public opinion - or in articulating feelings that remained unspoken - it has been a scrappy affair.

Mr Rajiv Gandhi has run an almost solo campaign for the Congress party, dashed across the country by plane and helicopter, but failing to focus the limelight on himself as the only credible national leader. Mr Vishwanath Pratap Singh, the leader of the Opposition and the most likely next Prime Minister, has stuck to the highways and byways of the Northern Hindi speaking states of Uttar Pradesh and Bihar - thus leaving a massive burden of electioneering to his colleagues as though to prove the seriousness of his intentions to introduce a more collegiate form of government.

Though the campaign has thus been more low-key than had been expected, the Opposition has emerged. The most marked has been the rejection of Mr Gandhi himself. Five years ago as a symbol of youth and reform he carried the Congress party to its greatest victory in the wake of Mrs Gandhi's murder. This time he has borne the brunt of disappointed voters' anger. The background of increasing violence between Hindus and Muslims that has met Mr Gandhi in the northern Hindi speaking belt reflect all the problems that he has in engaging with village India. Even much of the country's middle class - which has benefited most from his administration - seems now eager to see him go.

A second trend confirmed by the campaign is the long term crumbling of the Congress party. This began under Mrs Gandhi when she cut the roots from under local party organisations by shifting the appointment of officials and candidates from them to the party Presidency. The party's troubles were concealed by the wave of popularity that swept Mr Gandhi to power in 1984. But with the Prime Minister's star in the decline they have resurfaced in this campaign in the squabbles between the national and regional leadership; in Mr Gandhi's failure to replace sitting MPs with new faces because of his fears of internal revolt; and in the difficulties the party organisation has had in getting its show on the road.



Mr Rajiv Gandhi (left) and Mr V.P. Singh

The third trend to emerge has been that the Opposition parties which together have regularly polled more than the Congress have found a way to defeat it. In 1977 the Opposition parties joined hands in spontaneous protest against Mrs Gandhi's Emergency rule. This time their tactical alliance has been longer in hatching - and then holding this disparate band of partners together. The acid test of their unity - and the real turning point in the campaign - was their unexpected agreement to put up only one candidate against the Congress in almost 400 of the 527 constituencies being contested. One opinion research group believes that they will thus win a "bonus" of some 60 seats.

A final trend to emerge is the breakthrough being made by the BJP which has benefited from the strong growth in Hindu-fundamentalism in recent years. Against the background of increasing violence between Hindus and Muslims this is potentially the most worrying trend for the future. From only two seats in the last Parliament, the BJP could now win over 60. In the short term their goal is to be a powerful lobby within or outside the administration. But over the longer term Hindu fundamentalists undoubtedly hope to form the government themselves.

The shape of the new political landscape will only become clear once the full results of the election - staggered over three days - are available on Sunday or Monday. But some of the contours are already emerging.

Unless the opinion poll forecasts and the internal forecasts of both the Opposition and the Intelligence Bureau are drastically wrong, the Congress will be in no position to form a government on its own. The upper reaches of forecasters' expectations give it about 240 seats of the 527 being contested which would leave it

the largest single party but sharply reduced in size from the 415 seats it won in the last Parliament. It will be well nigh impossible for Congress to achieve a majority.

The further Mr Gandhi slips below the 200 mark, the more his own position as leader of the Congress is likely to come under challenge - and the greater the risk that the party will split. Already there are signs of disquiet in Maharashtra, the state in which Congress is likely to win the most seats, but where the Chief Minister, Mr Sharad Pawar, feels that Mr Gandhi tried to undermine him in the choice of candidates.

The most likely outcome is thus that the National Front led by Mr V.P. Singh will be asked to form a government. With possibly 200 seats in the new House, it will be in no position to do this on its own. Three courses then seem open to it. The first would be to

form a minority administration that looked to support from outside the administration from the BJP and the Marxists, both of whom could have over 60 seats. This would be a recipe for instability.

The second would be to draw the BJP into the government - though Mr V.P. Singh has consistently denied he would do so. As Mr L.K. Advani, the leader of the BJP, has made clear, the party wants to enter the government and expects to be asked. The attractions of such a move for Mr Singh is that it could help absorb and neutralise the Hindu fundamentalists. For though the BJP has grown on the back of Hindu revivalism, some of its leaders, its supporters in backward states like Madhya Pradesh and even those casting their vote for it in Delhi as a way of rejecting the Congress, are not fundamentalists.

The third course - more a medium term prospect than something that would occur in the immediate aftermath of the election - is of the Congress splitting and of a realignment that would bring together the National Front and chunks of the existing Congress party. This is clearly the favourite scenario of Mr V.P. Singh and his principal lieutenants, most of whom were ministers under Mrs Gandhi or her son. The attractions of such a move are that it would reunite many former members of the Congress who quit the party because of their quarrels with the Nehru family. It would lead to the formation of a more broadly based centrist movement with strong roots in the regions than the existing Congress and with claims to be a long term governing party. Such a realignment under whatever

label it emerged would in some ways be a return to the Congress of Jawahar Nehru, with a more collective style of leadership and a shift in power from the central government to the states. It would mean that minority parties like the Marxists and the BJP returned to their role of Opposition on the left and right.

But whatever its attractions such a realignment would be a lot more difficult to achieve than might appear on the surface. Though the leadership of the Janata Front, the main constituent of the Janata coalition of 1977 which broke apart within two years, but there is no inherent reason why coalition government should fail this time. A National Front led coalition would come to power having survived the rigours of a difficult period of Opposition. In Mr V.P. Singh himself, a former Finance Minister, Mr Arun Nehru, a cousin of Mr Gandhi and a former Minister of Internal Security, Mr Taranvir Singh, the former Chief Minister of Karnataka and others it has leaders of experience. It would also reflect a sensible shift in the balance of power from the central government to the regions.

Mr Gandhi's five years of increasingly single-handed rule have shown the advantages of a more broadly based administration and more decentralisation. The new administration also would take power at a time when the Indian economy seems to be moving towards higher long term growth. None the less the difficulties are bound to be immense. The Front contains an unwieldy array of differing ideologies and loyalties including liberals, socialists, Marxists, farmers, trade unionists and plain populists. Amongst its members are powerful, prickly local leaders like Mr Devi Lal, the Chief Minister of Haryana and Mr N.T. Rama Rao, Chief Minister of Andhra Pradesh whose main constituency is to satisfy their own constituents.

There are strong contradictions within the alliance's programme. Mr V.P. Singh is well aware of the need to curb budgetary and balance of payments deficits at a time when the programme to slash IMF borrowings could be unavoidable. The Front's programme promises remission of debts to farmers.

There are bound to be conflicts as well over the the clamour for competing resources between India's new aggressive middle class, which wants liberalisation and market opening policies to continue, and the more backward rural regions of the country which feel starved of funds.

In deciding on his own future, an important consideration for Mr Gandhi will be his assessment on whether the coalition can hang together and for how long. Mrs Gandhi made her comeback by driving wedges between the Janata partners after 1977 and then campaigning through the villages. If he is defeated Mr Gandhi will leave power without the base in the Congress party for another had and without the immense respect she had won as a politician. He will also be handicapped in establishing mass contact by the heavy security protection that now accompanies him and sadly is likely to continue to do so. Many people think he could step down.

Wales has a rival

The mimeographed invitation notice from the Japan-British Society in Tokyo was typically British year underestimation. "This year we are especially honoured to be able to welcome as our guest H I H, the Crown Prince, who has graciously accepted our invitation and agreed to talk on his studies in relation to the River Thames."

Last night, Prince Hiro, the 29-year-old heir apparent to the Chrysanthemum throne, duly appeared and delivered to the society's annual dinner a 25 minute speech on his studies at Oxford three years ago. Those who came - and there was about twice the normal 250 turnout for such an event, including many pretty young ladies in low cut frocks hoping to catch the eye of the most eligible bachelor - were not disappointed.

The Prince recalled that his interest in the history of transportation (a suitably non-political topic, as a former tutor later remarked) began when as a child he first discovered the existence of roads. Having lived a protected life in a Tokyo palace, he had been restricted in his movements, and "a road was a link between me and the unknown world".

At Cakushuin, the Japanese equivalent of Eton, he studied transportation systems in the middle ages, and when the opportunity arose to go to Merton College, Oxford as a graduate student, he planned to investigate the same period. But he quickly discovered that his ignorance of Latin blocked that path and so, with the help of Professor Peter Mathias of All Souls, his supervisor, and Professor Roger Highfield, a fellow of Merton, he settled on the study of water transport on the Thames in the latter half of the 18th century.

OBSERVER



malt transport for brewing and distilling were the most thorough because of the Treasury's interest in excise duty. The research was sometimes arduous because he suffered from hay fever, "but I was very glad to be able to inhale the atmosphere of the period, sometimes with live dust".

In fact, the word from on high is that he will return shortly to complete his doctorate.

Wrong man

The awards won by Harold Abrahams, the only Englishman to have achieved Olympic gold in the 100 metres and whose exploits were commemorated in the film Chariots of Fire, will shortly be on display

in the sports department of Harrods after they were bought yesterday at Christie's by Mohamed Fayed for more than £25,000.

However, although the market benefits of the purchase are readily apparent, the reason given by Fayed that he was inspired by a man who put principles before winning may be questioned. Actually, it was the Presbyterian Scot, Eric Liddell, rather than Abrahams, who refused to run one of his Olympic heats on a Sunday and therefore had to withdraw from the event.

Fayed should know better. After all, he himself invested \$2m in the film. His son was executive producer of Chariots of Fire as well.

Widmerpools

Anyone who has read Anthony Powell's sequence of novels, A Dance to the Music of Time, has his own Widmerpool. Kenneth Widmerpool is the character who is not much good at school, no use at games, about whom there is always something slightly out of place, yet who goes on to surprise his contemporaries by his success in later life. (There may even be female Widmerpools.)

Ian Gow, the Tory MP for Eastbourne who made the first televised speech in the House of Commons yesterday, is Widmerpool down to the essence. As has been said of him, he even looks like Widmerpool. None of his fellow Wykehamists thought much would come of him, though he subsequently became rather a whizz at ping-pong and distinguished himself during national service in Malaya.

Gow was Margaret Thatcher's Parliamentary Private Secretary during the whole of her first administration and was tremendously faithful to her, as well as effective. He was

known as Supergrass, but not without affection. After the 1983 general election, he was succeeded by being made Minister of Housing, and was briefly at the Treasury. He resigned in protest at the Anglo-Irish Agreement in 1985, having always taken a staunchly Unionist view.

Whereas the real Widmerpool tended to the left, Gow has always been more than a shade to the right, though, he is opposed to capital punishment. Yesterday he made the accomplished speech that one would expect of someone who has usually been in the right circles, even if not quite in the centre.

He should not despair at being chosen as the lead backbench speaker on the Queen's Speech. When Mrs Thatcher first became PM, the equivalent speech was given to Kenneth Baker, who seemed out in the cold, and look what happened to him. Perhaps Gow, too, will make a come-back.

Here to stay

I thought that the first televising of the Commons was a great success. The rules will have to be relaxed a bit to allow the cameras to range more freely, but everyone seemed to rise to the occasion - even Ian Gow, who continues to be opposed to it. I do not believe that the cameras will lower the public esteem for Parliament. On the contrary, it will increase the interest. Moreover, we have simply caught up with other democracies. One wonders how many people will be against it in six months' time; it will have become a natural, even indispensable part of politics.

Right man

The name of the opening speaker in a forthcoming conference on New Developments in the use of Structural Hollow Sections is Mr E. Hole.

GREAT UNPRONOUNCEABLES OF OUR TIME

MICHELSON'S INTERFEROMETER

The Michelson's Interferometer is as confusing as it sounds. And even more complicated than it looks. Designed to detect minute variations of light velocity through ether in space, it ended up proving that the ether was not there in the first place. Little wonder that the distillers of Bunnahabhain

(Bu-na-ba-vern) 12 year old single malt Scotch whisky have no time for such scientific contraptions.

This unique Islay malt defies any attempts to analyse its smooth, subtle qualities. Enjoying it is an art, not a science. And the only complicated part is in the pronunciation.

Bunnahabhain
UNSPEAKABLY GOOD MALT

Available at Oddbins, Harrods and Selfridges and selected branches of Victoria Wine, Peter Dornick, Lewis and Augustus Barnett.

The water flotation is causing headaches among 'professional investors'. 'Problem-raising', 'complacent' and 'bizarre' are adjectives that spring to the lips of fund managers describing how they feel about the prospect.

It is not that they do not believe the issue will be a success - assuming the final terms to be announced this afternoon are in line with recent indications. 'I've been pleased to see the average yield move up to 8.5 per cent. It looks as if the pricing will be perfectly reasonable,' said one yesterday. It is more that the industry as an investment has a number of bothersome aspects, even given the compensation built into the price.

Unlike previous privatisations, there are 10 distinct companies in the water industry. Investors will be required, on information which has only limited relevance, to get to know and work out the relative merits of all of them.

Many of the conventional tools for valuing shares just do not apply in the case of the water industry. For instance, given the lack of alternative uses for much of the industry's assets, comparing the asset value with the share price is hardly meaningful. And no one can recall another stock market entrant that was poised to embark on a 10-year capital expenditure programme, worth in aggregate at least £24.6bn.

The overriding concern for investors will probably be the political and regulatory factors, and the interplay between the two, will play in the companies' fortunes.

This is not solely related to the possibility that a future Labour administration might nationalise, principally, concern is focused on what interpretation Mr Ian Byatt, the Director General of Water Services, appointed in September to oversee the industry, puts on his brief. That is to ensure the companies achieve a reasonable return on capital, while protecting the consumer.

As one fund manager says: 'I bet within twelve months there'll be a pensioner on television complaining about the cost of water. That's bound to have more impact than a shareholder complaining about dividends.'

However, political pressures are generally seen as more of a problem for the long-term than the short-term; that is, before the K factors (which lay down how much above the rate of inflation companies will be allowed to charge their customers) come up for review in 1994, and while the companies are tak-

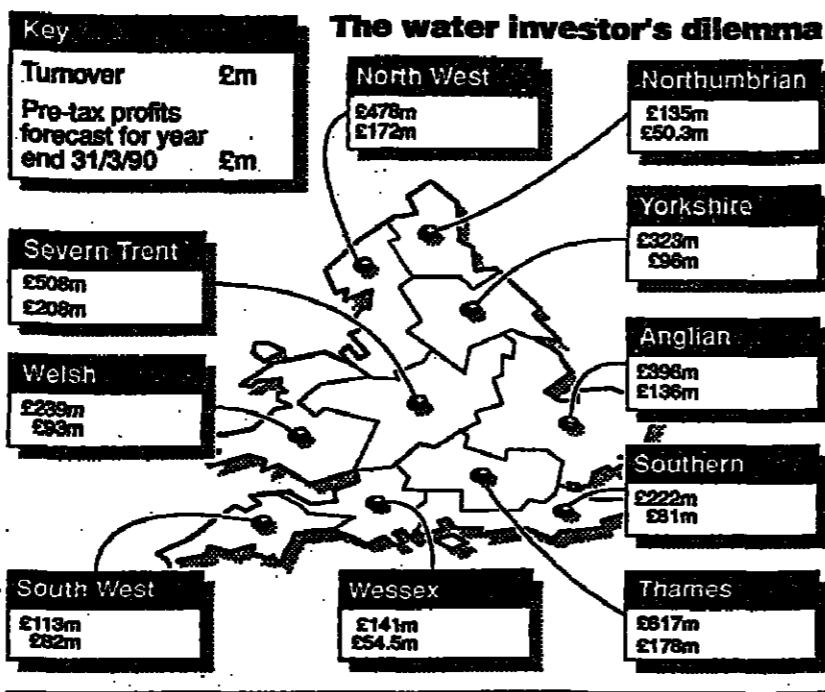
MOST OBSERVERS believe the cost to the water industry of the flotation will surpass the £20m which British Steel spent on its flotation a year ago. This figure does not include the Government's own, far greater, costs. Nor does it include the £12m the 10 water companies spent in 1988-89 preparing for the transfer of certain duties to the new National Rivers Authority, nor the £25m spent on public advertising campaigns. That figure is likely to be

matched by the cost of advertising bought by the Government since then.

The complexity of the water flotation makes it so sensitive. More than 60 different professional advisers have been involved, including at least 15 UK and overseas banks, seven firms of lawyers and nine brokers, as well as a troop of public relations agencies, chartered surveyors and engineers.

The Government alone has 23 advisers - on everything from valuing property to

Clare Pearson on water flotation prospects ahead of the final terms



Draughts for the investor

ing large amounts of debt to fund the capital expenditure programmes. 'As the companies start moving into a cash positive position in the late 1990s, I would be more worried,' says one fund manager.

As sub-underwriters, the institutions will be receiving shares in the form of packages. The number of shares in the packages will be in the same proportion as those issued in each company. In practice, however, since demand from the public is likely to be greater for some companies than for others, they are unlikely to end up with a perfect weighting in each of the companies.

For instance, Thames, as the largest company and the one covering the London area, may prove attractive to large numbers of both professional and private investors. It could therefore reach expensive price levels in early dealings.

There are facilities available to trade the shares in package form until July 1991, the date of the final instalment payment, although institutions are likely to want to add to holdings in some companies, and get rid of holdings in others, much sooner than that. This means that they will have to evaluate which of the companies they prefer: by no means an easy decision.

This week investors said they were still uncertain about how to make their choices. 'Even after ploughing through about 60 pages of fine print in the pathfinder prospectus on each of the companies, I still haven't had a chance to form much of a view,' says one.

There is a consensus view that the key to successful investment in the industry is via scrutiny of the companies' capital investment programmes. This is because those companies that, through efficient operations, spend less than planned on these programmes will be allowed to retain the cash saved, feeding straight through to the profit line. Companies that stand out as having big capital expenditure programmes include North West and Severn Trent.

The benefits of capital expenditure depend upon the companies' management abilities. Usually, it would be possible to look at the historical record of a newly floated company for guidance. But it is not as simple as that in the case of water.

There is a scarcity of analysts in the City able to offer an independent view, due to the large numbers of houses involved in the flotations. Management themselves have been officially gagged from talking about their own companies, rather than the industry as a whole, in recent weeks. And most of all, the historical information available relates to a bygone regime when how the companies performed was virtually at the will of the Government. Some have handled bigger investment programmes than others in the past, but not on the scale now envisaged.

Meanwhile, investors want to be convinced about the wisdom of diversification programmes as an additional route to better-than-average profits growth. Thames, for instance, plans a rapid programme of diversification, while Northumbrian is considering a joint venture in cable television. Investors need to be convinced that such activities will be well-focused, and will not take management's eyes off the core business.

The private investor, at least if taking a short-term view, need be presented with no more taxing a decision than that of deciding whether to take advantage of the perks available if he buys shares in his local company.

For the professional investor, however, the process of assessing the companies has only just begun. So management would do well to pay particular attention to the quality and quantity of information they provide after dealings begin.

That has helped cut the rate for what is usually the most costly element of a privatisation from as much as 0.5 per cent of the total proceeds (British Aerospace, 1981) to as little as 0.2 per cent for the ill-fated BP sale two years ago. Even if the primary underwriters have extracted a commission of more than 0.1 per cent on water, rather more than British Steel's 0.071 per cent, the total underwriting and placing fees are unlikely to surpass £50m. That might just keep the overall costs within the usual range - just over 3 per cent of the gross proceeds. The total cost of selling British Telecom in 1984 was £152m; £175m was spent on British Aerospace two years later. If water's total costs come to the same £175m figure, as seems possible, and the total proceeds of the privatisation are set at about £25.5bn this afternoon, the costs will be about 3.3 per cent of the amount raised.

Andrew Hill

Minimum wages

A cautionary tale of north and south

By Richard Layard

In the 1950s, trade unions in the northern US campaigned for equal wages for southern workers. Had they succeeded, the industrial blossoming of the south would have been nipped in the bud.

Today, most northern European countries support 'upward harmonisation' of wages in the rest of Europe. If this happens, the industrial blossoming of the European south will likewise be blighted.

Yet this is the implication of the European Community's Social Charter. In this context, Britain is part of the south. The situation is made worse by the threat of an EC directive on minimum wages. Worse still, the British Labour Party has now been converted to a statutory minimum wage (of one-half median earnings, rising to two-thirds).

A change of this kind could have a devastating effect on the employment of less-skilled people. Countless studies show the effect of wages on employment. The most compelling collection is that done for the US Minimum Wage Study Commission. Of course, not every study there found the same effect, but most evidence pointed in the same direction. The conclusions of the various studies were found to be unconnected with the political opinions of the authors.

It is absurd to assert that competitiveness matters (as all do) and then to pretend that only the productivity element in competitiveness matters, and not the element of labour costs. But even more serious than the average wage is the structure of wages. Technical change is moving rapidly against the unskilled workers. So long as we have unskilled workers, the only way they will remain in work is if their relative wages adjust. It is horrible to see the fall in unskilled relative wages both in the US and in Britain, but without it unemployment could not have fallen as it has in both these countries. Indeed, there may well be a connection between continued high unemployment in continental Europe and the rigidity of relative wages in these countries.

As big a favour by working for him as the employer does by providing a job. Third, it assumes that the same people remain on low wages indefinitely, while in fact there is substantial mobility.

Fourth, and most serious, it greatly exaggerates the relation between poverty and low pay. This is because a person's poverty depends on the earnings of all family members relative to the family's size. Thus, it does not necessarily follow that the families of the low paid are poor. Neither is the reverse true.

Suppose, for example, that we define as working poor those workers whose families are in the bottom 10 per cent of income per family member. And we define as low-paid those workers in the bottom 10 per cent of hourly earnings. What is the overlap between these two groups? Very little. Only one in five of the working poor are low-paid, and vice versa.

It follows that reducing low pay will have quite small effects on the overall distribution of income. Some poor people will gain, but some will lose through increased unemployment.

Foreshadowing has to be attacked by fiscal measures and not by a minimum wage, which will leave it largely untouched. There has to be a much more generous Family Credit. Furthermore, the take-up of Family Credit has to be made universal through an automatic system of taxes and benefits paid through the wage packet.

Those who advocate a minimum wage point out that many employers favour it. Of course, there are those who say that unemployment does not matter. If people cannot be employed at a reasonable wage, they say, it is better that they be unemployed, living on benefits. This argument is misleading on at least four grounds.

First, it involves economic waste. Second, it overlooks the effect on a person's self-respect of a prolonged job search while being dependent on benefits. It is bad for people to be in a market where jobs are rationed. In a healthy society, the worker does the employer

LETTERS

London loses out

From Mr Tony Travers.
Sir, The Director of the Mercantile Chamber of Commerce is concerned because the effects of the Uniform Business Rate (UBR) and the rating revaluation, which will result in lower rate bills for many businesses in the north of England, will not flow immediately (Letters, November 14).

The reason for this gradual move to lower rate bills in the north is because of the Government's view that losers - predominantly in the south - should be protected. Far and away the biggest losses will occur in inner London. The most recent Inland Revenue survey estimates that an extra £500m will eventually have to be paid. Much of this loss will be concentrated in the City, Westminster, Kensington and Chelsea, and Wandsworth.

Two separate changes are about to happen. First, all non-domestic ratepayers will in future pay a single, common rate poundage. Second, this poundage will be levied on a revalued rate base. Businesses will gain where their current rate poundage is relatively high and/or where their increase in rateable value is relatively low. Conversely, there will be a loss where the existing poundage is relatively low and/or where the increase in rateable value is high.

The Inland Revenue survey showed the estimated long-term losses for outer London as £60m, and for inner

London £900m. In both cases, the whole effect will be because of the move to a common poundage rather than because of the revaluation. Put another way, the overall rateable value of London is, in relation to the rest of the UK, about right. The big increase in rate bills in central London will be entirely because of the move to a common rate poundage.

Existing low rate poundages in central London have been possible partly because successive UK governments have set systems of local government finance which deliberately understated the exceptionally high rateable values of inner London, partly because of the spreading policies of the councils concerned.

Suddenly, because of a Government policy change towards the setting of rate poundages - not because of the revaluation - most businesses in the centre of London will face very large rate rises. Yet there will be a corresponding improvement in local services. Decisions about investment and location will have been made on grounds that are now being changed to the considerable detriment of London.

Is this really the best way to enhance London's position as Europe's main financial and business centre?
Tony Travers,
The Greater London Group,
London School of Economics,
Euston Street, WC2

Sardines could travel sensibly

From Mr David Savers.
Sir, One rather surprising omission from Michael Prowse's plea on behalf of the London Traveller ("Sardines Want Change," November 14) was any discussion of the role of the price mechanism.

Present fares in London must be below long-run marginal cost, and for many travellers the short-run marginal cost is zero because they use a travel card (which permits unlimited travel within a specified period).

Both features of the price structure will encourage travel. The travel card was introduced to increase use of the London transport system at a time when it was being under-used, and it does not make a great deal of sense to retain cards now that the system is overloaded.

Charging less than long-run marginal cost probably does more to increase travel and by giving misleading signals to travellers and to employers about the cost of travel to and around London, it may well raise employment and construction in London.

If this activity would otherwise have taken place in less congested parts of the UK, the subsidised fares will reduce the efficiency of the UK economy by encouraging activity in an area where costs are high. Investment in transport facilities for London ought ideally to be appraised on the

basis of all the social costs and benefits it produces. These benefits are not easy to value. The effect on the rest of the UK needs to be considered, not just the effect on travel in the London area. In this situation, a conventional transport cost-benefit appraisal may produce less accurate results than a financial appraisal.

Developers who benefit from improved transport seem a more logical source of funds for investment than taxpayers (who mostly do not benefit). Improved transport has strictly local effects on property values, and increases will be matched by decreases in the areas with unimproved transport.

The first requirement for sensible planning of improvements to London's transport system is a fare structure which reflects long-run and short-run marginal costs. When fares at these levels is known, the scale and location of desirable investment can more easily be established.

It would also be easier to estimate the need for more capacity if present capacity could be fully used - which requires a return to the standards of the 1940s. David Savers,
Crosby,
10 Seaview Avenue,
Angmering-on-Sea,
Littlehampton,
West Sussex

UK nuclear power policy

From Mr D.A. James.
Sir, David Fishlock (November 10) mentions the Central Electricity Generating Board's construction design and construction division as a possible root cause of the troubles of Britain's nuclear industry. A deeper cause is that successive UK governments since the 1950s have failed to provide the continuity of policy which would have allowed a healthy industry to develop.

Apparent single-minded continuity of policy was experienced by the French nuclear industry; the lead Britain had in the late 1950s was thrown away. Doubtless the French were motivated (at least in part) by modest coal resources and no indigenous oil.

Withdrawal of the remaining UK nuclear stations from the sale of the electricity supply

industry is the latest evidence of lack of understanding of power generation, nuclear power generation in particular, by British politicians.

Until we have a better process, and whether we like it or not, we are going to have to rely to some extent on the safe use of nuclear fission for the generation of electricity. I use the word 'safe' relative to environmentally more damaging generation based on fossil fuels - notwithstanding Chernobyl and Three Mile Island. Nothing, whether boiling an egg or generating electricity, is absolutely safe. But on both diversity of supply and environmental grounds we should build more nuclear plants.
D.A. James,
4 Summingdale Gardens,
West Wittering,
Chichester, West Sussex

Manufacturing measurements

From Mr Keith Wade.
Sir, Andrew Glyn's "Extraordinary contrasts" (November 8) are based on data which produce an unduly pessimistic view of UK manufacturing.

The National Accounts measure of the manufacturing capital stock fails to take account of the accelerated rate of capital scrapping which followed the 1970s oil shocks. This causes the Central Statistical Office (CSO) to overestimate the current level of the capital stock - and therefore underestimate the impact of investment on its growth rate. More importantly, assessing productive potential on the basis of the measured capital stock assumes all investment is equally efficient.

Confederation of British Industry survey responses suggest that the UK's manufactur-

ing productive capacity has recently been growing rapidly, as output has been maintained at a high level while the number of capacity constrained firms has been falling.

The origins of the UK trade deficit on manufactures go back to the early 1980s, when scrapping of plant and equipment reduced the UK manufacturing base and our ability to supply tradables. It is well known that UK productive capacity has been rising rapidly over the past three years. Our estimates suggest that capacity rose by 3 per cent in 1988, rather than the paltry 1.1 per cent recorded by the CSO; it could have risen in excess of 5 per cent this year. The implication is that recent investment has been more efficient. Keith Wade,
Schroders, 36 Old Jewry, EC2

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Greeks agree to form all-party government

By Kerin Hope in Athens GREECE'S political leaders yesterday agreed to form an all-party government...



Zolotas: respected economist

moving backwards," said Mr Papandreu. The political uncertainty left by two inconclusive elections...

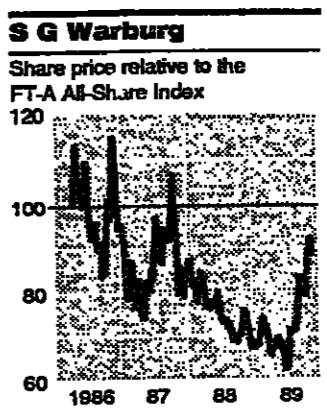
made concessions on economic policy, agreeing to socialist and communist insistence that index-linked wage increases should continue next year.

shut down some of the chronically debt-ridden companies which were nationalised during Mr Papandreu's years in power.

THE LEX COLUMN

Warburg's peak performance

The market backdrop for today's water pricing is shaky, but could have been worse. Yesterday saw a further slide in sterling to under DM 2.85...



Warburg Yesterday's remarkable figures from Warburg seem final confirmation of its status as the UK's national champion in global investment banking.

base. Nevertheless, its shares have underperformed the market by 10 per cent over the last year, and 20 per cent over two years.

But the TSB continues to blame its abysmal record since flotation on the problems of its past structure. The latest massive restructuring is an attempt to come to terms with the group's central problem of a cost-income ratio which is badly out of line with the conventional competition.

UK Paper It should be Bowater's shareholders who are most upset by the price being put on UK Paper. Having been sold to the management for £38m a little over three years ago, UK Paper is now selling itself to the Fins for £263m.

Congress prepares for defeat as India votes

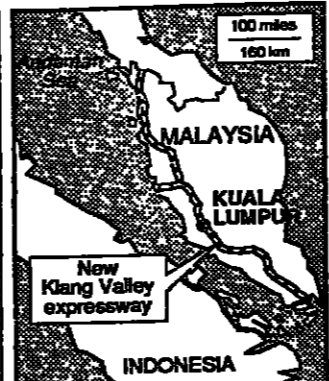
By David Housego in New Delhi

POLLING gets under way in India today in a general election which is widely expected to lead to the defeat of the ruling Congress party of the Prime Minister, Mr Rajiv Gandhi.

Monday - though it staged a modest rally yesterday. Worst hit have been companies with close connections to the Congress party - above all the Reliance group, controlled by Mr Dhirubhai Ambani.

The opposition has said that it will pursue inquiries into the Bofors scandal if it is returned to power - thus further casting doubts over the future of Mr Gandhi who has been accused of covering up commission payments made to those within his inner circle.

functioning as a minority administration. Mr Gandhi called an early election on October 17 in part in the belief that Hindu-Muslim tensions over the building of a new Hindu shrine at Ayodhya, in north India, would provoke further opposition divisions.



Malaysian private road finance in place

By Peter Montagnon in London

MALAYSIA'S ambitious plan to develop an 870km network of privately owned roads passed its main financial hurdle yesterday with the completion of a 2.9 billion ringgit (\$758m) loan, the largest loan ever arranged for any borrower in the Malaysian capital market.

The funds will go to Projek Lebuhraya Utara-Selatan (PLUS), a consortium formed by United Engineers (Malaysia) last year to undertake the 60m ringgit project, which is second in size only to the Anglo-French Eurotunnel in the growing ranks of private sector infrastructure projects now being undertaken around the world.

When completed, the network will transform the trunk road system of peninsular Malaysia, running from the Thai border to Singapore and west from Kuala Lumpur along the Klang Valley.

Bankers said the scale of the project was a boost for the build-own-operate concept in which private developers are being encouraged to establish infrastructure projects in developing countries. Malaysia has turned out to be a good candidate for such projects because of its deep capital market, which has allowed funds to be raised domestically, thereby obviating exchange risks.

Under its concession from the Malaysian Government, Plus has undertaken to design, finance and construct 462km of new highways, the 35km Klang Expressway and improve other roads within a period of seven years. It has to maintain these highways over the 30-year concession period.

It has also taken over 371km of completed sections of highway, which will generate toll revenue to help finance the building works.

Yesterday's loan, to which 45 banks are contributing, was the big test of the project, however. According to Mr Patrick Crawford of Morgan Grenfell, the UK merchant bank which has been advising Plus, only some 500m ringgit now remain to be raised and this is most likely to come also from the Malaysian market rather than in Eurocurrencies.

The balance of the funds are to be provided through a subordinated loan of some 1.76bn ringgit from the Malaysian Government, from toll revenues and from equity.

Managed by Amanah Merchant Bank, Bumiputra Merchant Bankers and Asean Bankers Malaysia, yesterday's loan has a 15-year life. Interest charges will float at rates related to the local prime lending rate or short-term money market rates for Malaysian currency.

Malaysia has already experimented with similar, smaller private sector projects for both roads and water supply. Low inflation and a relatively stable currency have made financing these projects easier than for other countries.

The project will involve some 40 main construction contracts which will be let by Plus to international and Malaysian contractors.

Europe pushes for uniform law on oil spills

By Kevin Brown, Transport Correspondent, in London

EUROPE'S leading shipping countries yesterday embarked on an attempt to persuade the US Congress to bring US law on liability for maritime oil spills into line with the rest of the world.

two agreements on liability reached by the International Maritime Organisation, the UN agency for safety at sea. The letter was signed by Mr Cecil Parkinson, the UK Transport Secretary, on behalf of 10 other European countries with substantial shipping interests, including West Germany, France and Greece. It also has the European Commission's support.

The letter is intended to help Mr Skinner persuade a forthcoming congressional conference committee to accept a bill passed by the House which would allow the US to ratify the agreements, rather than a Senate bill which would not.

ence in congressional debate. The IMO formula for implementing the agreements means they cannot come into force anywhere until ratified by the US.

US proposes anti-dumping rule changes

By William Dullforce in Geneva

THE US proposed yesterday that the penalties governments can impose on products imported and sold at untidily low prices should be extended in scope and made more effective. At the same time, it suggested that anti-dumping action should be made more predictable and fair.

protect legitimate competitors from unfair practices, Mr Garfinkel said. However, the US believed that anti-dumping procedures should not be used for protectionist ends, to disrupt normal commercial transactions or harass fair traders.

to current protectionist measures, which include voluntary export restraints. The US wants the Gatt code updated to take into account modern business practices, in which a product is frequently manufactured in two or more places, assembled in another location and shipped to yet another destination.

value equals or exceeds a given percentage of the total value of the finished product. Where the value of parts assembled in a third country before shipment to the importing country exceeds a given percentage of the value of the final product.

Washington's ideas were contained in a proposal for a revision of Gatt's anti-dumping code presented by Mr Eric Garfinkel, US Assistant Secretary of Commerce, to a negotiating group in the Uruguay Round trade talks.

Anti-dumping action became controversial after its use by the European Community to stem imports of cheap Japanese and other Asian goods. Trade analysts argue that the EC has been using anti-dumping as an alternative to more overtly protectionist measures.

These methods, it is claimed, make it too easy for companies to avoid legitimate anti-dumping action. The US proposes, in Mr Garfinkel's words, "a very clear and open mechanism" for dealing with circumvention.

in addition, the amended code would provide for "accelerated relief" for domestic producers against recurrent injurious dumping and for "exceptional measures" to be taken against repeated corporate offenders.

In a world in which multinational corporations offer to sell entire computer systems for a fraction of a penny, effective anti-dumping rules were essential to stem protectionism and

Mr Garfinkel said that in the US view, an anti-dumping mechanism that was "predictable, transparent, subject to due process and sanctioned by Gatt" was a better alternative

Washington wants action reinforced against three "classic" types of circumvention: Where parts of a product are shipped for assembly in the importing country, and their

US advisers held after attack on San Salvador hotel

Continued from Page 1

for assistance had been limited to appeals for small arms and riot control gear. However, he stressed that the Administration was keeping close contact and making plans.

the lives of the four captured advisers. On Monday the Government was claiming to have regained total control of the capital after nine days of fighting for the northern and eastern working-class suburbs. These were occupied by the guerrillas on November 11 but they gradually withdrew over the weekend after intense aerial bombardment all week.

Continued fighting is also being reported from the eastern city of San Miguel, which, like San Salvador, had many of its suburbs occupied by the FMLN at the beginning of the offensive. When the rebel offensive began, the US said it was confident that the government of President Alfredo Cristiani would be able to handle the situation. Asked if this was still Washington's position, Mr Fitzwater replied: "In an overall sense, yes."

ently hoping that aerial bombardment will again be used to dislodge them, thereby causing extensive damage to the property of government supporters. Venceremos claimed that the guerrillas had shot down a government helicopter near the Sheraton Hotel yesterday.

World Bank warning

Continued from Page 1

Bank's calculation. This target requires a 4 per cent year increase in real terms of Official Development Assistance (ODA), together with further debt relief, says the report. The Bank estimates a gross ODA requirement of \$20bn a year (at 1990 prices) by the year 2000.

Setting out the main areas of reform, the report warns: "None of these measures will go far, nor will much external aid be forthcoming, unless governance in Africa improves. Leaders must be accountable

to their peoples." The theme is bluntly expanded in the course of the report, which among other measures urges greater attention to "grass roots development policies" and what it terms "empowering ordinary people."

"Many governments are wracked by corruption and are increasingly unable to command the confidence of the population," the report says. "For the most part Africa is simply not competitive in an increasingly competitive world."

Table with 2 columns: Country, Change. Lists various countries and their percentage changes.

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FINANCIAL TIMES COMPANIES & MARKETS

Wednesday November 22 1989



INSIDE

Missing out on the party

There has been a notable absentee from the list of continental European institutions which have bought many of London's best-known fund management companies in recent months...

Unrest in the Regina hive

The queen bee has left the hive, delivering Regina Health & Beauty, the manufacturer of royal jelly, firmly into the hands of the financial men...

Harvest in crisis

Six weeks into the Ivory Coast's cocoa harvest, the season is running a month behind schedule. Cocoa arrivals at the ports of Abidjan and San Pedro currently stand at 50,000 tonnes...

Hurdle for the Brady Plan

An important potential obstacle to the plan to deal with developing country debt launched by US Treasury Secretary Nicholas Brady (left) is that banks are expected to participate voluntarily in debt-reduction of new money arrangements...

Monument to growth

Monument Oil and Gas, the fast-growing UK independent oil company, is to double in size with the \$24.7m acquisition of Fenown Energy from its joint owners, Kleinwort Benson and Hanson...

Market Statistics

Table with 2 columns: Market Statistics and values. Includes items like Base lending rates, Benchmark Govt bonds, etc.

Companies in this section

Table listing companies and their share prices. Includes Amber Industrial, Anglo Irish Bank, Apollo Metals, etc.

Chief price changes yesterday

Table showing price changes for various companies like FRANKFURT (DfM), BAWAG, etc.

New York prices at 12.30pm

Table showing New York prices for various companies like AMER, ANI, etc.

Finns in £263m agreed bid for UK Paper

By Maggie Urry in London

METSÄ-SERLA, a leading Finnish forest products group, yesterday announced an agreed £263m (£410m) takeover bid for UK Paper, the British paper maker...

Mr Tom Wilding, UK Paper's chairman, explained that the group had had discussions with a number of possible bidders over the last six months or so...

Mr Wilding said the board had done "a damn good job for shareholders" in negotiating the \$30p price, but he did not rule out the possibility of a counter-bid...

UK Paper specialises in fine papers, while Metsä-Serla makes pulp, paper, paper products, chemicals and building products...

but it is expected to receive planning permission for a business park which will increase its value. Analysts said as well that the importance of the acquisition to Metsä-Serla should have permitted UK Paper to negotiate a higher price...

Luft leaves Nixdorf in the twilight zone

Andrew Fisher and Alan Cane on the uncertainty facing the West German computer group

The departure of Mr Klaus Luft, who resigned unexpectedly on Monday as chief executive of the loss-making Nixdorf group, heralds a new era of uncertainty and perhaps a loss of independence for the West German computer group...

year, Nixdorf made a pre-tax loss on normal operations of DM500m. Mr Arno Bohn, the marketing director, resigned, taking some of the blame for the downturn...

fine as long as things were going well. Nixdorf was not geared for a downturn in the sense of controls and management rights...



Bohn, who shared responsibility for the group's acute sales problems and was a younger rival of Mr Luft, was forced to leave.

There is speculation that, ironically, it could be interested in Nixdorf's fledgling telecommunications activities.

Now facing losses of DM465m in the first nine months of the year Mr Luft, 46, has followed suit. If he had not handed in his resignation as the company's superior, the chairman's meeting, he would have probably been forced to go by a vote of no confidence, sources close to the company indicated this week.

A grimmer than expected picture is now beginning to emerge of the scale of Nixdorf's problems. Formerly a maker of personal computers and a friend of the founder Heinz Nixdorf who died unexpectedly in 1986, says the groundwork for Nixdorf's present problems was laid in the 1980s when the company failed to realise that personal computers would take business from minicomputers, just as minicomputers took business from mainframe computers.

A fundamental problem with Nixdorf's long-term strategy has centred on both Mamesmann, the engineering group which owns the Kleinle data processing company, and Siemens, the electronics concern.

Before this can happen the company's shareholders and bankers will need a better picture of the extent of Nixdorf's problems, and what changes need to be made and how much it will cost to set the company back on a course to profitable growth.

The senior management at Nixdorf was slow to realise its predicament. "Management controller" said Mr Arno Brummet, an analyst with Frankfurter Allgemeine Zeitung in Frankfurt. "They were hardly ever in place. It was a very lax, do-it-yourself, free-wheeling organisation that was

never been unanimous on whether Nixdorf should enter the industry to date has now met these challenges. It is believed that Mr Bohn favoured such a move. Mr Luft, however, held out for continued independence. Mr

Tarmac forecasts fall in profits

By Andrew Taylor in London

THE share price of Tarmac, Britain's biggest housebuilder, plunged on the London Stock Exchange yesterday after the group said pre-tax profits would fall this year because of the sharp drop in UK house sales.

Other leading UK housebuilders also fell, with Wimpey falling 4p to 221p and Bovis Lendon Wood falling 5p to 267p and Barratt by 5p to 168p.

the country's biggest, have announced redundancies and are closing close kilns until demand recovers.

Stockbrokers expecting 1989 profits to rise from £982m (£974m) to between £410m and £420m. However, Tarmac's trading profits have been generally discounted but Tarmac's announcement caught them by surprise. The group until two months ago had been optimistic of repeating, within 5 per cent, last year's sales of 12,165 houses.

Brokers said the severity of the downturn in the housing market had been generally discounted but Tarmac's announcement caught them by surprise. The group until two months ago had been optimistic of repeating, within 5 per cent, last year's sales of 12,165 houses.

Bank base rates in Britain have doubled from 7.5 per cent to 15 per cent since May 1988. Worst hit have been home owners in south east England where sales of houses in some areas have halved. Sales have recently started to slow in parts of northern England. According to Halifax, Britain's biggest building society, the monthly cost after tax relief of an average home loans of £24,500 in south east England has risen from £467.58 to £541.08 since May last year.

Warburg figures surprise City

By David Lascelles in London

S G WARBURG, one of the UK's leading investment banking groups, surprised the City of London yesterday by announcing it had more than doubled its profits in the first half of its current financial year. Warburg's employees received a special 25 per cent bonus to mark the occasion.

reserves. This compares with £47.8m last year and is equivalent to 31.8p (34.4p) per share. Sir David Scholey, chairman, said the improvement stemmed from better co-operation between the various arms of the group, which spans merchant banking, securities activities and money markets.

One weak spot was the fixed interest division, where profits were low, though Warburg finally managed to make money on its gilt-edged dealing. Mercury Asset Management, the group's 75 per cent-owned fund management arm, raised profits by 47 per cent to £28.5m.

The result far exceeded expectations, and produced a sharp rise in the group's share price. But by the close, the shares had fallen back again, to finish with a net gain of only 2p at 437p. The market has decided that life has become tougher for Warburg since its half year ended on September 30. The collapse in share prices in October and the darkening economic outlook in the UK have hurt prospects for the second half.

In the six months, Warburg earned £102.5m (£182m) before tax and after transfer to inner

As one of the largest integrated investment banks to have been spawned by the restructuring of the City in the Big Bang in 1986, Warburg's results are a closely-watched bellwether in the City. Although analysts said the second half was likely to be less good, they said the result showed that the Warburg formula was working. Lex, Page 20

BAA wins assurance on golden share

By Paul Betts and Ray Bashford in London

BAA HAS received a written undertaking from Mr Cecil Parkinson, the Transport Secretary, that the British Government will not abandon the special (golden) share that protects the former British Airports Authority from hostile takeover.

Sir Norman Payne, BAA's chairman, said yesterday that the group had sought the assurance after the Government's decision to waive its special share in favour of a takeover move which last month opened the way for a takeover of the British car group by Ford of the US.

The Jaguar takeover focused attention on other privatised companies in which the Government holds a golden share. Speculation about BAA's future was heightened by the building of a 6.1 per cent stake in the airport group by ADT, the electronic security and car auction group. Sir Norman also disclosed that BAA had decided to postpone new money plans around Heathrow Airport pending a decision on a new terminal expected to cost about £1bn. He again declined to comment on the resignation last August of Mr Jeremy Marshall as chief executive. However, he said he expected to announce a replacement early next year. Lex, Page 20; Details, Page 28

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INTERNATIONAL COMPANIES AND FINANCE

New chairman at SEB hopes to revive confidence

By Robert Taylor in Stockholm

SKANDINAVISKA Enskilda Banken (SEB), Sweden's largest commercial bank, has appointed a new chairman to replace Mr Jacob Palmstierna who resigned last week over his alleged tax evasion.

The new chairman is Mr Bo Ramfors, at present the 53-year-old head of the bank's office in Gothenburg and formerly with Hambros Bank in London.

In a wider shake-up at the top of the SEB it was also announced yesterday that Mr Rutger Barnekow, the bank's current Stockholm head, is to take over as deputy chairman.

The board of SEB hopes that Mr Ramfors will help to revive confidence in its operations after the events of the past few weeks.

The activities of Mr Palmstierna first came to light in September when the police carried out a raid of his office in search of his tax returns for the past seven years.

Mr Palmstierna, who was chairman for less than a year, denied any improprieties. The

Bass and associates reveal 6% Avon stake

By Karen Zagor in New York

MR ROBERT Bass, the wealthy Texas financier, and associates have taken a 5.9 per cent stake in Avon Products, the world's biggest maker of cosmetics and toiletries, which has been in play as a takeover candidate since May.

The Bass stake in Avon, which emerged in a filing with the US Securities and Exchange Commission, comes on the heels of last week's announcement that Chartwell Associates, a partnership including the Getty and Fisher families, had taken 6.5 per cent of Avon and might launch a bid for the company.

In the filing with the SEC, the Bass group said it had bought the Avon stock for investment purposes and had met Avon managers to discuss the company's recent operating history.

The news sent Avon's shares up only 3/4 to \$36 1/2 by lunchtime yesterday on the New York Stock Exchange, compared with a jump of \$5 1/2 to \$36 1/2 after the Chartwell holding was announced.

Avon has been fending off takeover approaches from Mr Irwin Jacobs, a Minneapolis corporate raider, and various partners of his since May. In August, Mr Jacobs mentioned a "possible price" for the company of \$41 a share, or \$2.2bn.

In mid-September, Avon sharply reduced its profit forecasts for next year and shares in the company fell to a low of \$27.

The Bass group said that its partners included Texas Partners, Mr John Scully, Mr William Oberdorfer, Texgempar, the Bonderman Family Limited Partnership, Mr David Bonderman, San Francisco Partners II and Mr William Patterson.

The Robert M. Bass Group has been involved in several large deals, including the purchase of the Westin hotel chain from Allegis for \$1.53bn.

Mr Bass recently expressed an interest in buying Revco, the drug store chain, which is trying to re-organise under the protection of the US bankruptcy code.

Deutsche Bank flirts with managing funds

Haig Simonian finds fund management only now catching the eye of the German bank

The absence of one particular name from the list of continental European institutions recently buying many of London's best-known fund management companies is surprising. For, although two of the purchasers were West German, Deutsche Bank, the country's biggest, was not among them.

The surprise is that the bank has been among Europe's most acquisitive companies this year in its drive to become a top world bank in the 1990s.

And fund management should be an obvious adjunct to its ambitions in both retail and investment banking. But it appears that the business has only recently caught the attention of the bank's top executives, especially as regards the UK.

In early October, DWS Deutsche Gesellschaft für Wertpapierwesen, Deutsche Bank's retail unit trust business, started advertising its huge Luxembourg-based unit trusts to UK investors. Then within a few days, Deutsche Bank Capital Management International (DBCMI), the money management subsidiary for foreign institutions, opened a new operation in London as part of its worldwide expansion.

The need to push ahead in international fund management is twofold. Domestically, even conservative German clients are becoming more interested in spreading their risks beyond traditional D-Mark safe havens. Some are following their UK and US counterparts by putting greater stress on performance.

Meanwhile, the bank's expansion into retail and

investment banking abroad has shown the complementarity of fund management, both for private individuals and institutions.

Yet despite the potential, Deutsche Bank's international asset management business remains dwarfed by its domestic activities. Foreign clients account for only a fraction of the DM73bn (\$40bn) managed by the bank.

In contrast, DWS is the biggest unit trust group in Germany, with managed funds of DM26.3bn giving it almost a 25 per cent market share. With the separate activities of another subsidiary, Luxembourg-based Internationale Investment Management, the total rises to DM58bn, representing 37.9 per cent of the market.

Institutional investors are handled by Degel, which accounts for nearly DM18bn under management. Like Germany's other institutional money managers, it concentrates on "Specialfonds" - special funds - run on behalf of a variety of investors.



Rolf Breuer: 'We do not believe in centralised wisdom'

The British executive who joined DBCMI this year as joint managing director, agree that the foreign business has a long way to go.

A \$3bn portfolio "is peanuts" for an institution of Deutsche Bank's size, admits Mr Richards.

He recognises that boosting the business will involve changes. First, the group needs to become more competitive by hiring new staff with proven performance records.

Mr Richards stresses the bank's determination to develop its position.

"Fund management is very much a people business, and we're convinced the best way to grow is organically."

The commitment to gradual growth is underlined by Mr Breuer, although he does not rule out the possibility of acquisitions either. However, he denies that the bank has used the takeover board.

There have been approaches

from fund management companies for sale. It adds, "None, however, was felt to fit sufficiently well with the Deutsche Bank group."

But with just 40 to 45 professionals in Frankfurt, about 10 each in New York and Tokyo and six in London, the commitment to organic growth means it will take DBCMI a while to fill the rather obvious gaps in its coverage.

"These are most conspicuous in the US and Far East, and, to a lesser extent, continental Europe. The US is particularly difficult, as everyone knows," admits Mr Breuer. The bank has US clients, but "the cake is very big, and our pieces are still very small."

By contrast, the Far East has been a "notable success," he claims. Fund management operations have seen 30 per cent growth in the past six months, with business from Japan and Hong Kong developing especially well.

Meanwhile, expansion in continental Europe is assisted by the bank's acquisitions in retail and investment banking. Recent purchases have brought additional funds to manage and new expertise, says Mr Breuer.

But the acquisition option is not closed. "If something comes our way which really fits, in the US or in the UK, the bank is ready to buy, says Mr Breuer.

London remains a focal point, he says: "London is and will stay the financial centre for very professional fund management." And there are still attractive names that might become available despite the sales, he thinks.

Yet both Mr Breuer and Mr Richards agree that the onus is on the bank to change internally, to boost external perceptions of its fund management capabilities. Mr Richards sees great opportunities in making other parts of the bank aware of DBCMI's potential.

"We must mobilise all these forces and contracts to show we're not just a German bank but an international fund management house," he says.

Although there is no plan to merge the three fund management operations, better co-ordination between DWS, Degel and DBCMI may also help raise the profile of the bank's fund management activities in general and that of DBCMI in particular.

Mr Breuer agrees there is scope to combine certain administrative and legal functions. And a sharper image could come by putting its fund management units under one legal roof, possibly under a single holding company with a name like Deutsche Bank Asset Management.

"We are one of the biggest financial institutions in the world. And Inter-Renta is one of the world's biggest public fixed-income funds," notes Mr Breuer. However, he is one of the first to agree that the non-German component of those activities is still inadequate.

"But with regard to marketing and fund management itself, we believe in the decentralised approach," he stresses. Thus the three asset management units will continue to be run separately. "We do not believe in centralised wisdom."

Court refuses to sequester contested LVMH shares

By George Graham in Paris

THE COURTROOM battle for control of LVMH, the French drinks and luxury goods group, continued yesterday with the refusal of Mr Philippe Grandjean, president of the commercial court, to sequester a contested packet of shares controlled by Mr Bernard Arnault, LVMH's chairman.

But supporters of Mr Henry Racamier, chairman of LVMH's luggage subsidiary Louis Vuitton and Mr Arnault's rival in the battle for control of the group, were unperturbed by the refusal, since the judge compelled Mr Arnault not to sell the shares.

Mr Racamier, with a group of small shareholders, had asked for the shares to be sequestered as part of a series of lawsuits in which he seeks to have an entire issue of

Bancaire up 30% in third quarter

By George Graham

BANCAIRE, the French financial services group, has reported net profits of FF683m (\$132m) in the first nine months of the year, maintaining its strong growth.

Net operating profits totalled FF704m for the nine months, a gain of 30 per cent over the same period of 1988, with total lending volume increasing 20 per cent to FF769.1bn.

Compagnie Bancaire is one of the rare French companies to report results on a quarterly

Upturn boosts Dorbyl

By Jim Jones in Johannesburg

GREATER spending on infrastructural developments and industrial expansion combined with buoyant conditions in the motor industry to lift sales and profits of Dorbyl, the South African heavy engineering group, in the year ended on September 30.

Turnover rose to R2.5bn (\$850m) from R2.08bn a year before, while the operating profit before interest and tax was lifted to R186m from R129.4m and the pre-tax profit increased to R156.1m from R105.2m.

Mr Floris Kotze, chairman, said there has been an encouraging turnaround in the marine, heavy engineering and transport products sectors. Dorbyl has won contracts to supply the Mossel Bay gas project.

The year's earnings per share increased to 251.4 cents from 251.5 cents previously and the dividend has been raised to 100 cents a share from 77 cents.

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345 295	Acc. Brit. Ind. Ordinary	250	-	10.5	3.1	9.1
28 25	Armitage and Rhodes	25	-	-	-	-
210 145	Bardon Group (SE)	161	0	4.5	2.7	15.6
125 102	Barton Group Gr. Pref. (SE)	102	0	6.7	6.5	-
225 76	Bray Technology	76	0	5.9	7.8	6.7
110 103	Brayhill Const. Pref.	103	0	11.0	10.7	-
104 100	Brayhill 6 1/2 % New C.C.P.F.	103	0	11.0	10.7	-
305 285	CCI Group Ordinary	284	+1	14.7	4.9	3.8
176 148	CCI Group 11 % Cum. Pref.	173	0	14.7	8.5	-
225 180	Carlin Plc (SE)	210	0	7.8	3.6	12.4
110 109	Carlin 7.5 % Pref (SE)	110	0	10.3	9.4	-
7.5 1.5	Magnet Sp. Res. Voting A Corp.	1.5m	0	-	-	-
5 0.75	Magnet Sp. Res. Voting B Corp.	0.75m	0	-	-	-
170 170	Int. Group	150	0	8.8	6.7	6.9
145 58	Jacobson Group (SE)	106	-3	3.6	3.3	12.3
322 261	MultiPhone NV (AmstSE)	263	0	-	-	-
158 78	Robert Jacques	155	0	10.0	6.5	5.6
487 268	Scruttons	370	-3	18.7	5.1	9.8
300 270	Toddler & Carlisle	279	0	9.3	3.1	10.4
117 100	Toddler & Carlisle Cum Pref.	103	0	10.7	10.4	-
122 78	Travler Holdings (USSE)	80	0	2.7	3.4	8.4
181 106	Unilever Europe Consumer Prod.	151	0	8.5	6.2	-
395 335	Veterinary Drug Co. Ltd.	360	0	22.0	6.1	9.4
370 330	W.S. Water	320	0	16.2	5.1	26.7

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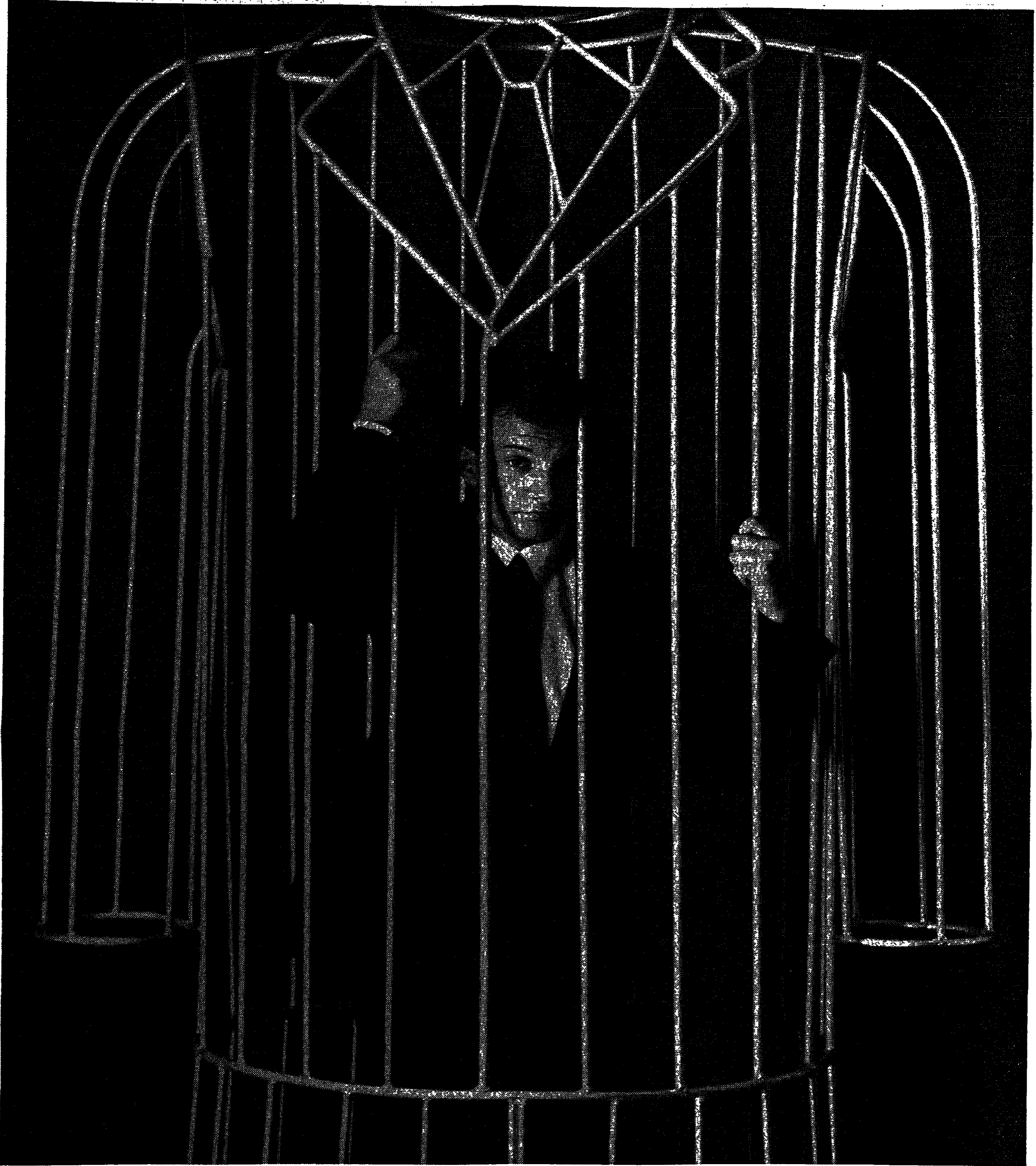
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Application has been made to the Council of The Stock Exchange for the Shares and Warrants in JF Philippine Fund Inc. (the "Company") to be admitted to the Official List. Such admission to become effective and dealings in Shares and Warrants are expected to begin on 29 November 1989. No application has been made for the Units to be admitted to the Official List.

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Particulars relating to the Company are contained in the statistical services maintained by Exel Financial Limited and in the prospectus dated 15th November, 1989, copies of which are available during the normal business hours until and including 24th November, 1989 from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London, EC2A 1DD (for collection only), and until and including 6th December, 1989 from:

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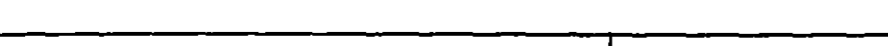
Compagnie Générale d'Électricité

Consolidated net sales of Compagnie Générale d'Électricité (CGE) for the first nine months of 1989 amounted to FF 100.7 billion, up 18% over sales for the same 1988 period. Third quarter sales include billings for the Superphenix fast breeder reactor power plant. Excluding this and on a comparable basis, the increase was 10%. This advance takes into account the structural changes which have occurred over the last twelve months, the most significant of which were:

CGE SALES UP 18% FOR THE NINE MONTHS ENDED SEPTEMBER 30, 1989

In FF millions	1989	1988
Energy and transportation	19,433 (1)	16,445
Nuclear (2)	8,331	2,964
Electrical contracting and industrial process control	8,569	8,256
Batteries	3,406	2,662
Telecommunications, business communications, cables	62,007 (3)	54,090
Other (4)	3,555	3,554
Inter-group sales	(2,854)	(2,365)
TOTAL	100,670	85,458

Consolidated orders booked during the period amounted to FF 104.0 billion, an increase of 13% over the first nine months of 1988. (1) 1989 billings calculated on a percentage of completion basis. The sales of Alstom and its subsidiaries are included on a fully-consolidated basis for the first quarter. From the second quarter onward, the sales of GEC ALSTHOM and its subsidiaries are included on the basis of proportional integration (50%). (2) The sales of Framatome and its subsidiaries are included on the basis of proportional integration (40%). (3) Includes Public Network Systems: 57%; Business Communications: 22%; Cables: 20%; Electronics and other: 13%. (4) Group sales do not include Générale Occidentale sales as this company is accounted for by the equity method. DIRECT LINE FOR INVESTORS: (33-1) 42 561 561



SBL (CAYMAN) LTD.
unconditionally guaranteed by
Bank of Montreal
US\$50,000,000
Floating Rate Notes due 1994
For the six months
November 22, 1989 to May 22, 1990
the Notes will carry an interest rate of 8 1/2% p.a.
As a consequence the coupon pertaining to this interest period will be US\$21,210.94
Listed on the Luxembourg Stock Exchange
The Mitsui Bank, Limited
Brussels Branch
Fiscal Agent

U.S. \$150,000,000
Canadian Imperial Bank of Commerce
(A Canadian Chartered Bank)
Floating Rate Deposit Notes due 1996
In accordance with the provisions of the Notes, notice is hereby given, that for the interest period from August 31, 1989 to November 30, 1989 the rate for the final interest sub-period from November 23, 1989 to November 29, 1989 has been determined at 8 1/2% per annum, and therefore the amount of interest payable against Coupon No. 21 or per U.S. \$10,000 nominal in registered form, on the relevant interest payment date November 30, 1989 will be U.S. \$221.19
By: The Chase Manhattan Bank, N.A.
London, Agent Bank
November 22, 1989

FINLAND
The Financial Times proposes to publish this survey on:
18TH DECEMBER 1989
For a full editorial synopsis and advertisement details, please contact:
CHRIS SCHAANNING OR GILLIAN KING
on 01-873 3428 or 4823
or write to her/him at:
Number One Southwark Bridge London SE1 9HL
In Finland: Peter Sorensen Salomonkatu 17A21 00100 Helsinki, Finland
Tel: + 358(0)694 0417 Fax: + 358(0)693 3213
FINANCIAL TIMES
LONDON & BOSTON NEWSPAPERS

Job cuts and charge at Texas Instruments

By Roderick Oram in New York
TEXAS INSTRUMENTS, a leading US maker of semiconductors and other electronic equipment, is to take a \$60m pre-tax charge in the fourth quarter for restructuring costs.
The charges could leave it close to break-even for the period. A year earlier, it earned \$93.7m, or \$1.06 a share, but before the restructuring, news analysts had forecast profits would drop to around 60 cents a share.
The actions cover several of its businesses including semiconductor and will result in the loss of 1,600 jobs mainly in the US. Worldwide, Texas employs some 76,000 people.
The company said that near-term demand for semiconductor was sluggish but it would continue to add capacity to make the latest generation of very large scale integration (VLSI) chips for which demand was strong.
The restructuring charges stem in part from the closing of an obsolete semiconductor plant in Dallas and the upgrading of other chip plants.
The charges also include \$15m for some fixed price development contracts and \$15m relating to cost-cutting programmes in the company's information technology group.

Georgia Gulf rejects takeover

By Karen Zagor in New York
THE board of Georgia Gulf, a leading integrated chemical producer, said yesterday it would undertake a leveraged recapitalisation and reject a \$90 a share, or \$1.2m, takeover offer from NL Industries, a Houston-based chemical company controlled by Mr Harold Simmons.
However, it said it had not completed financing for the recapitalisation. Under such a recapitalisation a company borrows heavily to pay a large special cash dividend to shareholders or to buy back shares. Its shares fell 7% to \$45 on the news.
Georgia Gulf said it had also

Horsham to lead expansion programme

By Robert Gibbens in Montreal
MR PETER MUNK, chairman of American Barrick Resources, intends to use Horsham, a management holding company he controls, for an aggressive takeover programme in the world resource and industrial fields. He also expects Horsham's subordinate voting shares to be trading in New York by the end of the year.
The company has assets of more than C\$2bn (US\$1.7bn), including 24 per cent of gold producer American Barrick and 60 per cent of Clark Oil and Refining of the US, acquired recently for C\$355m.
Mr Munk owns all 7.5m Horsham multi-voting shares, and his associates control a sizeable proportion of the 77m subordinate voting shares. A special shareholders' meeting in Montreal approved giving the multi-voting stock 50 votes per share, up from 10, thus cementing Mr Munk's control.
Third-quarter net profit was US\$10.9m (US\$1.1m). In the nine-month period Horsham earned US\$25.5m (US\$1.1m) on revenues of US\$1.5bn (\$2.2m).

CORRECTION Hewlett-Packard

HEWLETT-PACKARD achieved total sales of \$3.38bn in the final quarter of 1988-89 and \$11.9bn for the full year. Due to an agency error, these figures were wrongly given on Monday.

U.S. \$400,000,000
Banque Française Du Commerce Extérieur
Guaranteed Floating Rate Notes due 1997
For the three months November 22, 1989 to February 22, 1990, the Notes will bear interest at 8 1/2% per annum. U.S. \$225.01 will be payable on February 22, 1990, per U.S. \$10,000 principal amount of Notes.
November 22, 1989

Kingdom of Denmark
US \$ 250,000,000
Floating Rate Notes due May 1995
In accordance with the description of the Notes, notice is hereby given that for the interest period November 20, 1989 to May 21, 1990 the Notes will carry an interest rate of 10% per annum.
The interest payable on the relevant interest payment date, May 21, 1990 against coupon no. 1 will be US \$ 505.56 for each US \$ 10,000 Note.
The Agent Bank
KREDIETBANK
S.A. LUXEMBOURGEOISE

CITICORP
U.S. \$350,000,000
Subordinated Floating Rate Notes Due August 14, 2011
Notice is hereby given that the Rate of Interest has been fixed at 8.625% p.a. and that the interest payable on the relevant interest Payment Date February 22, 1990 against Coupon No. 14 in respect of US\$10,000 nominal of the Notes will be US\$220.42 and in respect of US\$250,000 nominal of the Notes will be US\$5,510.42.
November 22, 1989, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

DAF to merge its bus side with rival Dutch group

By Kevin Done, Motor Industry Correspondent
DAF, the Dutch commercial vehicles group, is to merge its bus operations with Bova, a rival Dutch bus and coach builder. The two groups are forming a jointly-owned company, United Bus, in which DAF initially will hold a majority stake.
The companies are seeking further alliances in the European bus industry.
DAF said it was seeking to strengthen the United Bus operations through "acquisitions, joint ventures and co-operations" with other European bus builders.
The merger has been prompted by a joint strategy review by the two companies of the bus and coach industry in Europe and in international markets. The two groups expect demand for road passenger transport to increase in Europe in the wake of the creation of a single European market.
Both the DAF and Bova brand names will be maintained.
DAF said that its bus operations would be separated from its remaining commercial vehicles activities and would become an operating subsidiary of United Bus.
DAF supplies underframes and components for around 1,700 buses and coaches annually, of which around 1,000 are sold under the DAF name. The rest are bodied by independent

Pinnacle unit reveals further loan losses

By Roderick Oram in New York
PINNACLE West Capital, the Arizona holding company, has disclosed additional large loan losses at Merabank, its troubled savings and loans subsidiary. It expects the unit to report "significant" losses for the fourth quarter.
Merabank, wracked by the mid-1980s real estate collapse in the southwestern US, has accumulated a portfolio of \$1.95bn of bad loans and under-performing assets, up from \$704.3m at the end of last year. It reported in a regulatory filing.
The subsidiary's loan loss reserves were only \$126m, resulting in net underperforming assets of \$856.6m. Pinnacle West is still negotiating with federal regulators who are demanding that it pumps at least \$510m into Merabank.
The financial difficulties extend from Merabank to the holding company. Pinnacle West issued \$656.6m in January 8, mainly for debt payments. It is still \$74m short of that goal.
Its bankers led by BankAmerica have refused to let it draw more money on its \$900m revolving line of credit. The company says it could also default on debentures issued to fund its \$421m purchase of Merabank two years ago.

Georgia Gulf rejects takeover

By Karen Zagor in New York
THE board of Georgia Gulf, a leading integrated chemical producer, said yesterday it would undertake a leveraged recapitalisation and reject a \$90 a share, or \$1.2m, takeover offer from NL Industries, a Houston-based chemical company controlled by Mr Harold Simmons.
However, it said it had not completed financing for the recapitalisation. Under such a recapitalisation a company borrows heavily to pay a large special cash dividend to shareholders or to buy back shares. Its shares fell 7% to \$45 on the news.
Georgia Gulf said it had also

Laidlaw plans CS\$15m rights issue

By David Owen in Toronto
LAIDLAW Transportation, the Canadian waste management and school bus company in which Canadian Pacific, one of the country's biggest conglomerates, holds a 47 per cent voting stake, is to issue 20m new non-voting shares for gross proceeds of CS\$15m (US\$44m).
The stock will be sold to a large underwriting syndicate led by RBC Dominion Securities. Canadian Pacific is to purchase 10m of the new shares, raising its share of Laidlaw's total equity to approximately 30 per cent from its current level of 17.3 per cent.
The issue price of CS\$0.75 per unit represents a small discount to Monday's Toronto closing price of CS\$0.87 for the company's Class B stock. By noon yesterday, however, the shares had fallen by C\$1 to CS\$0.75.
Laidlaw, which has links to ADT, the UK-managed electronic security protection and vehicle auction group, intends to use the proceeds of the issue to reduce its debt liabilities.
The Burlington-based company has also granted the underwriters an option to buy up to a further 1m shares.

Petro-Can set for privatisation

By Robert Gibbens in Montreal
A CLEAR hint that the Government was ready to go ahead with privatisation of Petro-Canada, the national oil company, next year if market conditions were favourable has been given by Mr Wilbert Hopper, its chairman.
Mr Hopper told a senate committee that the federal government must put up another C\$500m (US\$427m) equity for Petro-Can or allow it to sell off its frontier oil and gas development assets and get it into shape for privatisation.
Petro-Canada has grown from a small federal agency formed to rescue an arctic exploration from a reluctant private sector in the early seventies to a C\$2bn fully integrated national oil company, whose stock is 100 per cent held by the federal government.
Its most controversial move was the acquisition of Petro-Canada a decade ago for which critics claim was nearly \$2bn or twice the real value.
The then Trudeau Government was trying to "Canadianise" the domestic oil and gas industry.
Petro-Can is now saddled with part of the costs of developing expensive frontier oil and gas reserves, including Hibernia off the East Coast.
The company has more than C\$1bn in long-term debt and this would rise sharply by 1994 if the frontier projects go ahead.
Mr Hopper said Petro-Can could sell off its interests in the Hibernia (25 per cent) and companion Terra Nova (44 per cent) offshore oil fields in the Eastern and in the Oso (15 per cent) oil sands project in Alberta to the highest bidder, domestic or foreign, and it would then be in a position for privatisation.
That could be done in more than one step. A first tranche could bring 10 to 20 per cent of the company to market in the biggest privatisation move since the federal government sold control of AirCanada earlier this year.
Mr Hopper said Ottawa no longer needs Petro-Can as a window on the oil and gas industry, since that role can be played by the Department of Energy.
This year Petro-Can has

U.S. \$200,000,000
First Chicago Corporation
Floating Rate Subordinated Notes due 1992
In accordance with the provisions of the Notes notice is hereby given that the Rate of Interest for the next interest period has been fixed at 8.60% per annum.
The Coupon Amount payable on the 22nd February, 1990 will be US\$219.76
Manufacturers Hanover Limited
Agent Bank

U.S. \$10,000,000
The Chase Manhattan Corporation
Floating Rate Oil-Linked Notes due 1994
For the initial interest period from November 21, 1989 to May 21, 1990 the interest rate has been determined at 8 1/2% per annum. The amount payable on the relevant interest payment date, May 21, 1990, will be U.S. \$463.21 per U.S. \$10,000 principal amount.
By: The Chase Manhattan Bank, N.A.
Calculation Agent
November 22, 1989

TOPS SERIES II LIMITED
(Incorporated with limited liability in the Cayman Islands)
U.S. \$100,000,000
Series II Amortising Floating Rate Trust Obligation Participation Securities due 1992
Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S. \$125,100,000
For the period 20th November, 1989 to 20th February, 1990, the securities will carry an interest rate of 8 1/2% per annum with an interest amount of U.S. \$5,510.42 per 250,000 denomination and U.S. \$11,020.83 per 500,000 denomination, payable on 20th February, 1990.
Listed on the Luxembourg Stock Exchange
Bankers Trust Company, London Agent Bank

U.S. \$400,000,000
Banque Française Du Commerce Extérieur
Guaranteed Floating Rate Notes due 1997
For the three months November 22, 1989 to February 22, 1990, the Notes will bear interest at 8 1/2% per annum. U.S. \$225.01 will be payable on February 22, 1990, per U.S. \$10,000 principal amount of Notes.
November 22, 1989

U.S. \$10,000,000
The Chase Manhattan Corporation
Floating Rate Oil-Linked Notes due 1994
For the initial interest period from November 21, 1989 to May 21, 1990 the interest rate has been determined at 8 1/2% per annum. The amount payable on the relevant interest payment date, May 21, 1990, will be U.S. \$463.21 per U.S. \$10,000 principal amount.
By: The Chase Manhattan Bank, N.A.
Calculation Agent
November 22, 1989

Kingdom of Denmark
US \$ 250,000,000
Floating Rate Notes due May 1995
In accordance with the description of the Notes, notice is hereby given that for the interest period November 20, 1989 to May 21, 1990 the Notes will carry an interest rate of 10% per annum.
The interest payable on the relevant interest payment date, May 21, 1990 against coupon no. 1 will be US \$ 505.56 for each US \$ 10,000 Note.
The Agent Bank
KREDIETBANK
S.A. LUXEMBOURGEOISE

SCHOONER JESSICA
"And all I ask is a tall ship..."
Almost certainly the finest sailing vessel afloat anywhere in the world, Schooner Jessica is 203ft overall and carries 15,000 sq ft of billowing canvas. She has been cloaked under full sail at 23 knots.
Completed in 1984 as a tribute to the golden age of sail, her accommodation features a wealth of magnificent joinery in solid teak, and comprises an owner's suite, three double guest cabins all with either bunk or shower, plus completely separate quarters for the crew.
Schooner Jessica offers a unique combination of classic sailing, together with every convenience for the very best in luxury living afloat.
Now offered for sale, this is a rare opportunity to acquire a truly outstanding yacht with a worldwide reputation.
All enquiries to the Central Marketing Agent
Telephone (33) 93 34 44 55
Yacht Marketing
Rue de la Liberté, 7 Avenue de la Liberté, 06900 Antibes, France.
Telephone (33) 93 34 44 55. Fax (33) 93 34 92 74. Telex 461444 (KCFE)
MARKETING: YACHT CHARTER-MANAGEMENT
BROKERAGE-CONSTRUCTION-CONSULTANCY-CREW AGENCY

CITICORP
U.S. \$350,000,000
Subordinated Floating Rate Notes Due August 14, 2011
Notice is hereby given that the Rate of Interest has been fixed at 8.625% p.a. and that the interest payable on the relevant interest Payment Date February 22, 1990 against Coupon No. 14 in respect of US\$10,000 nominal of the Notes will be US\$220.42 and in respect of US\$250,000 nominal of the Notes will be US\$5,510.42.
November 22, 1989, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Lowering of tax rate boosts ICI Australia

By Chris Sherwell in Sydney

LOWER corporate tax rates helped ICI Australia, the 68.6 per cent-owned subsidiary of the UK multinational, to an 11 per cent rise in after-tax profit for the year to September...

Overseas demand lifts Sony 30.4%

By Stefan Wagstyl in Tokyo

SONY, the Japanese consumer electronics company, yesterday reported a 30.4 per cent increase in consolidated interim pre-tax profits to ¥88.7bn (\$614.1m), due to strong demand in all its divisions...

Pickens call for bigger payout rejected

By Stefan Wagstyl

KOITO Manufacturing, the Japanese car lights company in which Mr T. Boone Pickens, the Texan corporate raider, has taken a stake, yesterday rejected his demand for a dividend increase...

Bank funds keep Qintex operating

NEWLY appointed receivers and managers at Qintex Australia have obtained bank funding to allow the television and resorts group to continue operating while the best prices are sought for its assets...

Mr Skase's action had the effect of protecting the interests of all creditors and shareholders, including himself. However, it also marked the end of his meteoric business career...

Mr Skase has said he would sell his 51 per cent controlling interest in the resorts to help meet his cash-flow problems. Two Japanese investors - Mitsui and Nippon Shinyaku - hold the remaining 49 per cent...

shortfall, Mr Crawford is said to have preferred the option of a debt moratorium or receiver-ship or provision of liquidation. But two of the banks - said by Qintex to be Barclays and the Commonwealth Bank - refused, and documentation was impossible to prepare in time...

Chris Sherwell on moves to salvage something from the wreckage of the Qintex empire and the end of the meteoric business career of Christopher Skase, the entrepreneur

Chris Sherwell on moves to salvage something from the wreckage of the Qintex empire and the end of the meteoric business career of Christopher Skase, the entrepreneur

Ten network has seen the market value of television stations plummet, while Australia's tourism prospects, though attractive, have weakened in the wake of the 1988 bicentenary celebrations and the domestic pilots' dispute.

Fletcher Challenge to reduce dividend

By Terry Hall in Wellington

FLETCHER CHALLENGE, New Zealand's international forestry, construction and pastoral group, should earn a similar profit to last year's record NZ\$553m (US\$355.1m) so long as it makes no asset sales to repay its debt...

Sir Ron decides to stay on at IEL

By Terry Hall in Wellington

SIR RON Brierley, the New Zealand financier who founded Industrial Equity, the Australian investment concern, has decided to stay a director of the company, although control will pass to a rival entrepreneur last week...

THE KINGDOM OF BELGIUM

U.S. \$100,000.00 FLOATING RATE BONDS DUE NOVEMBER 1998. In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest for the seventh interest period from the 22nd November, 1989 to 21st May, 1990 has been fixed at 8.1875 per cent per annum.

MISSION INTERNATIONAL FINANCE (NETHERLANDS) B.V.

U.S. \$10,000,000 Floating Rate Notes 1991. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 21st November, 1989 to 21st May, 1990 has been fixed at 9.025 per cent per annum.

BARCLAYS UNI-AMERICAN GROWTH TRUST

NOTICE IS HEREBY GIVEN of the fourteenth income distribution (including equalisation where applicable) for the period 1st October 1988 to 30th September 1989, gross income totalled US 97.29 cents per share, from which certain withholding taxes outside Jersey have been deducted together with the management fee.

COUPON NO. 14 at the rate of US 45.06 cents per share is payable on or after 15th November 1989.

Coupons should be detached from Share Certificates and presented for payment at the office of any of the Paying Agents named below, and left for three days examination. Coupon listing forms may be obtained from the Paying Agents. COPIES OF THE REPORT for the period ended 30th September 1989 will be available to share holders at the offices named below.

The Hongkong and Shanghai Banking Corporation, P.O. Box 39, Banker Street, Singapore. BNP Paribas, 100 Boulevard de la Woluwe, 1200 Brussels, Belgium. BNP Paribas, 100 Boulevard de la Woluwe, 1200 Brussels, Belgium.

BARCLAYS UNICORN INTERNATIONAL (CHANNEL ISLANDS) LTD.

All of these securities having been sold, this advertisement appears as a matter of record only.

16,100,000 Shares Chemical Banking Corporation

Common Stock (par value \$12 per share)

3,450,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

- Goldman Sachs International Limited, Merrill Lynch International Limited, Montgomery Securities, Salomon Brothers International Limited, Shearson Lehman Hutton International, Algemene Bank Nederland N.V., Amsterdam-Rotterdam Bank N.V., Banque Indosuez, Barclays de Zoete Wedd Limited, James Capel & Co., Commerzbank, Credit Suisse First Boston Limited, Deutsche Bank Capital Markets Limited, Dresdner Bank, Enskilda Securities, Kleinwort Benson Limited, Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.), Nomura International, Paribas Capital Markets Group, Swiss Bank Corporation, UBS Phillips & Drew Securities Limited, S. G. Warburg Securities, Dean Witter Capital Markets-International Ltd., Wood Gundy Inc., Yamaichi International (Europe) Limited

12,650,000 Shares

This portion of the offering was offered in the United States by the undersigned.

- Goldman, Sachs & Co., Merrill Lynch Capital Markets, Montgomery Securities, Salomon Brothers Inc, Shearson Lehman Hutton Inc, Bear, Stearns & Co. Inc, The First Boston Corporation, Alex. Brown & Sons, Dillon, Read & Co. Inc, Donaldson, Lufkin & Jenrette, Drexel Burnham Lambert, Hambrecht & Quist, Keefe, Bruyette & Woods, Inc, Kidder, Peabody & Co., Lazard Freres & Co., Morgan Stanley & Co., PaineWebber Incorporated, Prudential-Bache Capital Funding, Robertson, Stephens & Company, M. A. Schapiro & Co., Inc, Smith Barney, Harris Upham & Co., Wertheim Schroder & Co., Dean Witter Reynolds Inc, Advest, Inc, Allen & Company, Sanford C. Bernstein & Co., Inc, William Blair & Company, J. C. Bradford & Co., Dain Bosworth, A. G. Edwards & Sons, Inc, McDonald & Company, Oppenheimer & Co., Inc, Piper, Jaffray & Hopwood Prescott, Ball & Turben, Inc, The Robinson-Humphrey Company, Inc, Tucker Anthony, Wheat First Butcher & Singer, Arnold and S. Bleichroeder, Inc, Robert W. Baird & Co., Bateman Eichler, Hill Richards, Blunt Ellis & Loewl, Boettcher & Company, Inc, Cowen & Co., Eppler, Guerin & Turner, Inc, Fehnestock & Co. Inc, First Albany Corporation, First of Michigan Corporation, First Southwest Company, Furman Selz Mager Dietz & Birney, Gruntal & Co., Incorporated, J. J. B. Hillard, W. L. Lyons, Inc, Howard, Wolf, Labouisse, Friedrichs, Interstate/Johnson Lane, Janney Montgomery Scott Inc, Johnston, Lemon & Co., Ladenburg, Thalmann & Co. Inc, C.J. Lawrence, Morgan Grenfell Inc, Legg Mason Wood Walker, Mabon, Nugent & Co., Needham & Company, Inc, Neuberger & Berman, The Ohio Company, Ragen MacKenzie, Rauscher Pierce Refsnes, Inc, Raymond James & Associates, Inc, Rotan Mose Inc, Stephens Inc, Stifel, Nicolaus & Company, Sutro & Co., Webush Morgan Securities, Bryan Murray, Foster Securities Inc, Carmona Ferrand Montes Securities Corp., The Chicago Corporation, Crowell, Weedon & Co., Daniels & Bell, Inc, D. A. Davidson & Co., Doff & Co., Inc, Ewing Capital, Inc, Ferris, Baker Watts, First Equity Corporation, First Manhattan Co., First Ohio Securities Company, Gabelli & Company, Inc, Hanifen, Imhoff Inc, Jesup & Lamont, Incorporated, Josephthal & Co., WR Lazard, Laidlaw & Mead, Parker/Hunter Pryor, Govan, Counts & Co., Inc, Scott & Stringfellow, Inc, Seidner Amdec Securities Inc, Southwest Securities, Inc, Van Kasper & Company

November, 1989

Bristol-Myers Company

through its wholly owned subsidiary BMS Sub Co.

has merged with

Squibb Corporation

to form

Bristol-Myers Squibb Company

We acted as financial advisor to Bristol-Myers Company.

Goldman, Sachs & Co.

New York London Tokyo
Boston Chicago Dallas Detroit Hong Kong Houston
Los Angeles Memphis Miami Montreal Philadelphia
San Francisco Singapore Sydney Toronto Zurich



November 15, 1989

This announcement appears as a matter of record only.

\$42,000,000

DELAWARE MANAGEMENT HOLDINGS, INC.,

an investment advisory and mutual fund management firm,

has sold a ten percent equity interest to

THE TOKIO MARINE AND FIRE INSURANCE CO., LTD.

The undersigned originated, structured, and assisted in the placement of equity securities in the above transaction. Its affiliate, Legend Capital Group, L.P., continues to hold the controlling interest in Delaware Management Holdings, Inc.

CASTLE HURLAN, INC.

November 22, 1989

New York

U.S. \$100,000,000



Allied Irish Banks plc

Undated Floating Rate Notes
Subordinated as to payment of principal and interest.

Interest Rate 8 1/2% per annum
Interest Period 22nd November 1989
22nd May 1990
Interest Amount per U.S. \$100,000 Note due 22nd May 1990 U.S. \$430.50

Credit Suisse First Boston Limited
Agent Bank

U.S. \$100,000,000

Taiyo Kobe Finance Hongkong Limited

Guaranteed Floating Rate Notes Due 2004



Guaranteed as to payment of principal and interest by

The Taiyo Kobe Bank, Limited

Interest Rate 8.375% per annum
Interest Period 22nd November 1989
22nd May 1990
Interest Amount per U.S. \$100,000 Note due 22nd May 1990 U.S. \$421.08

Credit Suisse First Boston Limited
Agent Bank

YOKOHAMA ASIA LIMITED

(Incorporated in Hong Kong)
U.S. \$100,000,000
GUARANTEED FLOATING RATE NOTES DUE 1997



Unconditionally and irrevocably guaranteed by THE BANK OF YOKOHAMA, LTD. (Incorporated in Japan)

Notice is hereby given that the Rate of Interest for the initial interest period has been fixed at 8.75% per annum and that the interest payable on the relevant Interest Payment Date February 22, 1990 against Coupon No. 18 in respect of US\$10,000 nominal of the Notes will be US\$223.61 and in respect of US\$250,000 nominal of the notes will be US\$560.28.
November 22, 1989, London
By: Citibank, N.A. (CISI Dept.), Agent Bank CITIBANK

DnC Den norske Creditbank

Primary Capital Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from November 22, 1989 to February 22, 1990 the Notes will carry an Interest Rate of 8.75% p.a. and the Coupon Amount per U.S. \$10,000 will be U.S. \$223.61.

November 22, 1989 London
By: Citibank, N.A. (CISI Dept.), Agent Bank CITIBANK

INTERNATIONAL CAPITAL MARKETS

Borrowers switch out of dollars into other sectors

By Andrew Freeman

CONSOLIDATION was evident on Euromarkets yesterday. Traders expressed relief that expected heavy supply in the dollar sector was failing to materialise as borrowers moved into other sectors.

Secondary market activity was light, with prices broadly unchanged at the close of London trading. Dealers said there had been some buying for value and cited the recent Alberta and GMAC issues as deals attracting demand. Merrill Lynch was quoting the GMAC paper at 99.52 bid, implying a spread of 88 basis points over Treasury.

The first convertible issue for a Taiwanese borrower was launched by Bankers Trust to an excellent reception. The \$100m 10-year deal for Yuan Fong Yu Paper Manufacturing was trading at 113 bid according to Bankers Trust, while elsewhere it was quoted as high as 114 bid, way over a par issue price.

European investment funds with a focus on Eastern Europe were the source of heavy demand and the paper was placed very quickly.

Among other new issues, Credit Suisse First Boston (CSFB) brought a \$400m floating-rate note issue for the Kingdom of Belgium. The notes offered a yield of 10 bid flat, which at less a 10 basis point selling concession was around 94 per cent.

CSFB said this was slightly tight against secondary market issues by Belgium, but added

INTERNATIONAL BONDS

that approximately 80 per cent of the issue had been pre-placed.

Demand was steady from large institutional fund managers, with central banks thought to have underpinned the issue. Belgium was thought to be looking for funds swapped into several currencies including Swiss francs and D-Marks.

Nikko was the lead manager of a \$750m deal with equity warrants for Toyo Menka Kaisha. The bonds were trading at 106 bid, a fine premium to the par issue price. Nomura's deal for Nippon Metal was

trading at 107 bid after a fine reception.

Daiva brought a Y800m five-year deal for Credit Local. The bonds were trading on full fees at less 1% bid and traders said they anticipated good demand in Tokyo. Proceeds were swapped into floating-rate US dollars.

In Germany, Daiva launched its first deal as a lead manager, bringing a D650m equity warrant deal for Kyokuto Boeki Kaisha, a Japanese trading company. After a slow start, the bonds improved to trade at 99% bid, comfortably inside fees but just below their par issue price.

In Switzerland, UBS was active, bringing two new issues. A SFr45m convertible private placement for Walbo Electric had a good reception and was quoted at 104 bid, against a par issue price.

A SFr100m 10-year straight issue for KFM International Finance (US) carried a 6% per cent coupon and was priced at 101%. UBS was quoting the paper around fees at less 2% bid to yield roughly 6.25 per cent. Proceeds were swapped into US dollars.

Saudi plans secondary bond market

By Victor Mallet and Andrew Gowers in Riyadh

SAUDI ARABIA is pressing ahead with plans to develop a secondary bond market to make room for further domestic borrowing needed to cover the Kingdom's chronic budget deficit, according to the central bank and Saudi commercial banks.

After two years of bond issues, the commercial banks are increasingly reluctant to absorb any more because they fear a growing mismatch of maturities. Their customers generally make short-term deposits, while the bonds have maturities of between two and five years.

State institutions such as the Civil Service Pension Fund and the General Organisation for Social Insurance, which have taken up more than two-thirds of the bonds until now because of poor demand from banks, are also thought to be close to capacity. The authorities are therefore increasingly anxious to foster a market for long-term bonds.

Yesterday Sheikh Hamad al-Sayari, the governor of the Saudi Arabian Monetary Agency (Sama), the central bank, said efforts were being made to develop a market for long-term bonds. "We are all new to this - us, the banks and the markets and it's taking longer than we originally thought," he said.

Although no detailed figures are available, Mr al-Sayari said that Sama expected to raise the SR200 (26.64m) in bonds projected to cover this year's projected deficit. Every two weeks Sama offers SR1.5bn in bonds, but not all of this amount is regularly purchased.

At present the secondary market is rudimentary, but Sama hopes to improve it in the months ahead, partly by using an electronic screen-based trading system which will also be used for equities. Mr al-Sayari said the secondary market could make some progress by reducing the SR12m minimum purchase and by having the banks market mutual funds.

"There is an active programme for the automation of bank operations and interbank communication," Mr al-Sayari said. "That is going to be helpful in settlements and transactions of the secondary market." He expects the new system to be up and running in the first half of next year.

In continuing negotiations with Sama, the leading commercial banks have suggested a number of changes to develop the bond market. These include disclosure of the amount of bonds sold by Sama, financial incentives for absorbing primary issues and larger repurchase facilities for market-makers. At the moment Sama will buy back 10 per cent of a bank's holdings.

The development of the secondary market is regarded as essential by Sama because its bond issues will continue for as long as there are Saudi budget deficits. In addition Sama can use the bonds as an instrument of monetary policy.

Earlier this year, another state institution - the Public Investment Fund - borrowed \$600m from a syndicate led by local banks in what was seen as a supplementary, albeit indirect, move to finance government spending. This was Saudi Arabia's first borrowing in foreign currency for 30 years.

However, Mr al-Sayari said there were no plans for foreign borrowing as such in the immediate future. He predicted that real growth in gross domestic product this year would be similar to last year's 3.8 per cent, with non-oil growth making a contribution.

"The various indicators all point to a good rate of growth," he said. "The credit demand, non-oil exports, consumer profits and prices on the stock market - all of these are good signs." Latest figures showed that commercial bank lending to the private sector was 5 per cent up on last year, he said.

CME will trade options on 'diffs'

THE COMMODITY Futures Trading Commission gave the go-ahead yesterday for the launch of Eurocurrency exchange to trade options on its Euro-rate differential futures contracts, writes Deborah Hargraves.

The futures body approved the start-up of three options on "diffs," as the futures contracts are known. The CME currently trades three diff - yen, D-Mark and sterling - with the contracts based on the interest rate differential between Eurodollars and the respective Eurocurrency.

The CME's diff, which were developed at the request of several leading banks, have been slow to take off.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Toyo Menka Kaisha	750	8 1/2	100	1993	2 1/2%	Nikko Secs. (Europe)
Belgium Kingdom	400	10	100	1993	n/a	CSFB
Yuan Fong Yu Paper Mfg	100	2	100	1999	2 1/2%	Bankers Trust Int.
Nippon Metal Industry	100	8 1/2	100	1993	2 1/2%	Nomura Int.
SWISS FRANC						
KFM International Fin. Co.	100	6 1/2	101 1/2	2000	n/a	UBS
Walbo Electric Co.	45	6 1/2	100	1994	n/a	UBS
D-MARKS						
Kyokuto Boeki Kaisha	650	11 1/2	100	1993	2 1/2%	Daiva Europe (Germany)
YEN						
Credit Local de France	800	6 1/2	101 1/2	1994	1 1/2%	Daiva Europe
Baltica Holding AS	100	8 1/2	101 1/2	1993	1 1/2%	Nomura Int.
EURO POUNDS						
ERSA	40	8 1/2	93.81	1996	n/a	Rischa/Uster Bank Group

*-Private placement. #With equity warrants. @Final terms. \$Convertible. %Floating rate notes. @ Non-callable. @ Yield to par 3.414%. @ Each DMS1000 has 5 warrants attached. @ 5-month Libid flat. Call at par after 5 years. @ Conversion price 122.52. No conversion until Dec 1989. Put at 122.50 after 5 years. Forex 122.50 per \$ 1. @ Forfeiture from Dec 1 with existing 1055m bond launched Dec 1988. Non-callable.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Issued	Mat	Offer	Yield	Change	YEN STRAIGHTS	Issued	Mat	Offer	Yield	Change
Alberta 7 1/2	600	10/1/94	104 1/2	8.46	+0.02	Canada 6 1/2	50	9/2/97	100 1/2	6.09	+0.00
Algeria 8 1/2	100	10/1/94	104 1/2	8.46	+0.02	Canada 7 1/2	50	9/2/97	100 1/2	6.09	+0.00
Anglo 8 1/2	175	9/2/97	97 1/2	8.46	+0.02	Canada 8 1/2	50	9/2/97	100 1/2	6.09	+0.00
B.F.C.E. 8 1/2	120	10/1/94	104 1/2	8.46	+0.02	Canada 9 1/2	50	9/2/97	100 1/2	6.09	+0.00
Bric. Tel. Fin. 9 1/2	100	10/1/94	104 1/2	8.46	+0.02	Canada 10 1/2	50	9/2/97	100 1/2	6.09	+0.00
Canada 9 1/2	1000	10/1/94	104 1/2	8.46	+0.02	Canada 11 1/2	50	9/2/97	100 1/2	6.09	+0.00
C.C.F.C. 9 1/2	300	10/1/94	104 1/2	8.46	+0.02	Canada 12 1/2	50	9/2/97	100 1/2	6.09	+0.00
C.I.F. 9 1/2	150	10/1/94	104 1/2	8.46	+0.02	Canada 13 1/2	50	9/2/97	100 1/2	6.09	+0.00
Credit National 8 1/2	200	9/2/97	97 1/2	8.46	+0.02	Canada 14 1/2	50	9/2/97	100 1/2	6.09	+0.00
Credit National 7 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 15 1/2	50	9/2/97	100 1/2	6.09	+0.00
Credit National 6 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 16 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 8 1/2	150	10/1/94	104 1/2	8.46	+0.02	Canada 17 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 7 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 18 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 6 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 19 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 5 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 20 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 4 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 21 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 3 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 22 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 2 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 23 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 1 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 24 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 25 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 0 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 26 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich 0	100	9/2/97	97 1/2	8.46	+0.02	Canada 27 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 28 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -3/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 29 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -1	100	9/2/97	97 1/2	8.46	+0.02	Canada 30 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -1 1/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 31 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -1 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 32 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -1 3/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 33 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -2	100	9/2/97	97 1/2	8.46	+0.02	Canada 34 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -2 1/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 35 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -2 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 36 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -2 3/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 37 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -3	100	9/2/97	97 1/2	8.46	+0.02	Canada 38 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -3 1/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 39 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -3 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 40 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -3 3/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 41 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -4	100	9/2/97	97 1/2	8.46	+0.02	Canada 42 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -4 1/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 43 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -4 1/2	100	9/2/97	97 1/2	8.46	+0.02	Canada 44 1/2	50	9/2/97	100 1/2	6.09	+0.00
Dai-ich -4 3/4	100	9/2/97	97 1/2	8.46	+0.02	Canada 45 1/2	50	9/2/97	100 1/2	6.09	+0.00

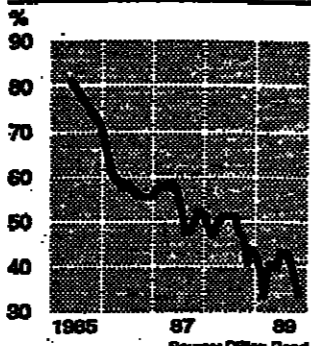
INTERNATIONAL CAPITAL MARKETS

Regulatory pressures and the Brady plan

Stephany Griffith-Jones and Roy Culpeper on the outlook for the US's debt initiative

An important potential problem with the Brady Plan is that banks are expected to participate voluntarily in debt reduction or new money arrangements. Ultimately, it may prove difficult or even impossible to persuade a sufficient number of banks voluntarily to reduce their aggregate claims on particular debtor countries to levels that are sustainable...

Secondary market price for Mexican debt



Source: Dillon, Read

often inhibits the search for innovative solutions, particularly in some European countries. Provisioning policy itself can also be used to steer banks towards a particular line or course of action.

Provisioning policy itself can also be used to steer banks towards a particular line or course of action. For example, some European countries require banks to provision against trade credits to problem debtors, even though these credits are being serviced; it would seem desirable for no provisions to be required against trade credits, unless there are problems with their servicing.

Trade credit is an essential lubricant for international trade and its effective functioning should be isolated as much as possible from the international debt problem.

Furthermore, minimum provisioning levels required could be different for banks that enter into Brady-type deals and those that do not, with lower provisions required from participating banks.

In countries - or for banks - with very high levels of provisions, the regulatory authorities could allow more favourable provisioning status to debt instruments emerging from Brady Plan negotiations.

A different regime might be required for the US, where many banks still have fairly low provisions. US Representative Mr Walter Fauntroy has recently proposed legislation that would require - in the case of the US - particularly high

Treasuries move narrowly ahead of Thanksgiving

By Janet Bush in New York and Deborah Hargreaves in London

US TREASURY bonds were narrowly mixed in quiet trading at yesterday's midsession after news that consumer prices rose by 0.5 per cent in October. The benchmark long bond was quoted a point lower at 101.325.

GOVERNMENT BONDS

midsession while medium-dated maturities were quoted around a point higher.

The gain of 0.5 per cent in the CPI was in line with expectations, but the 0.5 per cent rise in the index - excluding food and energy - was somewhat disappointing.

The latest monthly gain in the CPI means that the index has risen at an annual rate of 4.5 per cent so far this calendar year, still historically high despite the weakening in the economy this year.

Despite the fact that yesterday's release is rather worrying for the bond market, the reaction to the figures was muted, with many traders unwilling to take new positions prior to the Thanksgiving holiday tomorrow, when markets are closed, and Friday, when few people come back to work.

The bond market was kept on the defensive yesterday by a softer dollar, particularly pronounced against the D-Mark which has been seeing heavy demand recently. At mid-session, the dollar was quoted at DM1.8180 compared with an

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Red Date, Price, Change, Yield, Week ago, Month ago. Rows include UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

London closing, denotes New York morning session. Yields: Local market standard. Prices: US, UK in 32nds, others in decimal.

Technical Data/ATLAS Price Sources

earlier New York high of DM1.835. Fed funds continued to trade between 8 1/2 per cent and 8 3/4 per cent.

THE UK gilts market enjoyed a softly undulating day yesterday as a period of consolidation followed Monday's squeeze. Gilt prices were slightly erratic as pressure continued on sterling, but there was not enough activity in the market to create any severe chopiness.

The bond market held its own as sterling fell through a key support level against the D-Mark to trade below DM2.05 at its lowest level since March 1987, in spite of intervention by the Bank of England. The Bank of England's sterling index closed at 87.2 after being pushed down on Monday to close at 87.5.

Although bonds led a few ticks around midday, a small wave of cheap buying later in the day was enough to support the market. The Treasury's benchmark 11 1/2 per cent bond closed a point firmer at 109.7.

Some of the buying yesterday afternoon was led by the futures market, where some 12,500 lots changed hands. "There is a continued nervousness in the market in advance of Thursday's trade figures," explained Mr Chris Antony at UBS Phillips & Drew. "No one wants to get caught with short positions."

IT WAS another thin day of trading for the West German bond market where bonds fell slightly at the open of the market but soon recovered. A firmer bond futures market pulled the cash behind it yesterday morning to leave bonds trading at levels almost unchanged from Monday's close.

The Government's 7 1/2 per cent 1999 bond was unchanged at 87.90 with a yield of 7.43 per cent. Although the German bond market was quiet, the highest yields for four years, investors' concerns about future inflation have been enough to keep the market bearish. The market was quiet ahead of today's holiday.

Tokyo postpones special members plan

THE TOKYO Stock Exchange (TSE) has postponed indefinitely discussion of a plan to introduce special memberships and with many traders unwilling to take new positions prior to the Thanksgiving holiday tomorrow, when markets are closed, and Friday, when few people come back to work.

The bond market was kept on the defensive yesterday by a softer dollar, particularly pronounced against the D-Mark which has been seeing heavy demand recently. At mid-session, the dollar was quoted at DM1.8180 compared with an

by the end of this year. "At the latest, final decisions will be made by next spring," Mr Nagasaki said. Malaysia's Projek Lebuhraya Utara-Selatan has signed a 2.54bn ringgit syndicated loan to finance the construction of a 800km North-South highway.

VW takes DM1bn credit through Deutsche Bank

VOLKSWAGEN is establishing a DM1bn seven-year, multi-currency revolving credit facility through a Deutsche Bank subsidiary, Reuter reports from Frankfurt. The bank's capital markets director, said VW had not earmarked the credit for specific projects, but would use it as a back-up. VW obtained a similar \$1.5bn facility, the largest of its kind for a German company, from a group of international banks led by J.P. Morgan this year. Mr Savoini said the new facility is being syndicated mainly among West German banks. Deutsche Bank Luxembourg arranged the facility, which carries terms in line with the earlier deal. It carries a commitment fee of 8 basis points and an interest margin of 1/2 percentage point if less than 50 per cent of the DM1bn is drawn. A point if more than half is drawn. The bank's official said the bank was talking to several other West German companies about such credits.

Bacot-Allain sets up arm

BACOT-ALLAIN-FARRA, the French stockbroking affiliate of the UK's S.G. Warburg group, has set up a subsidiary to deal in French government securities, writes George Graham. The new company, S.G. Warburg Bacot-Allain SA, will have a starting capital of FF150m and will enable the group to start trading as a corresponding primary dealer in French government bonds. Bacot-Allain was named a corresponding dealer in May, subject to setting up a separate subsidiary. It has already been an active trader in the government bond market.

Rhône-Poulenc issue priced at FF465

By Stephen Fidler, Euromarkets Correspondent. AN international issue of participating shares with warrants for the French state drugs and chemicals group, Rhône-Poulenc, was priced yesterday to help finance the takeover of two specialty chemicals businesses. The warrants will be exercisable at FF325 each, a 15 per cent premium.

FT-Actuaries Share Indices

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Table with columns: Index No., Day's Change, % Change, etc. Rows include Capital Goods, Building Materials, Contracting, etc.

FIXED INTEREST

Table with columns: Index No., Day's Change, % Change, etc. Rows include British Government, 5-15 years, etc.

LONDON MARKET STATISTICS

Table with columns: Rises, Falls, Same. Rows include British Funds, Corporations, etc.

RISES AND FALLS YESTERDAY

Table with columns: Rises, Falls, Same. Rows include British Funds, etc.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Latest Date, etc. Rows include various corporate issues.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Latest Date, etc. Rows include various fixed interest issues.

RIGHTS OFFERS

Table with columns: Issue, Amount, Latest Date, etc. Rows include various rights offers.

LONDON TRADED OPTIONS

CUJET returned to the London Traded Options Market yesterday after Monday's brief burst of activity which pushed volume up by some 10,000 lots. Volume slowed back to a dismal 25,755 contracts yesterday divided evenly between puts and calls with 14,679 call options changing hands and 11,076 put options.

CALLS

Table with columns: Issue, Amount, Latest Date, etc. Rows include various call options.

PUTS

Table with columns: Issue, Amount, Latest Date, etc. Rows include various put options.

TRADITIONAL OPTIONS

First Dealings, Last Dealings, Last Declarations, For settlement, For rate indications, London Shares Service

Monday Index 2172.5; 10 Nov 2175.1; 11 Nov 2180.3; Noon 2175.1; 12 Nov 2177.3; 13 Nov 2177.4; 14 Nov 2178.1; 15 Nov 2176.6; 16 Nov 2179.9; 17 Nov 2178.1; 18 Nov 2175.1; 19 Nov 2175.1; 20 Nov 2175.1; 21 Nov 2175.1; 22 Nov 2175.1

UK COMPANY NEWS

Boost from increased passenger traffic and property activities BAA advances 17.7% to £186m

By Ray Bashford

BAA, formerly British Airports Authority, boosted pre-tax profits 17.7 per cent during the six months to September 30 aided by a rise in passenger traffic and an increased contribution from property.

Sir Norman Payne, the chairman, yesterday said that the pre-tax figure was £186m compared with £158m in the previous corresponding period. Earnings per share advanced 23.6 per cent to 25.7p a share.

BAA, which was privatised seven years ago and operates seven UK airports including Heathrow and Gatwick, experienced a 4.1 per cent growth in the number of passengers using the airports to 39.9m.

"We have seen consistent growth in European scheduled domestic and Irish Republic traffic and while North Atlantic business was sluggish other long-haul traffic was satisfactory," Mr Mike King, the managing director of the airports division said.

The company's commercial activities at airports through duty free stores and the leasing of commercial outlets rose by 17.7 per cent to £139m. Duty free spending rose 13.5 per cent to £98.6m and other income rose by 22.2 per cent to £98.4m.

Sir Norman repeated that he does not believe the harmonisation of European taxation and the elimination of frontier

controls will be achieved by the beginning of 1993.

About one-half of turnover from duty free income is derived from intra-EC traffic and harmonisation could have a severe effect on this aspect of the group's business. Revenue from charges to airlines forms 45 per cent of total income at £198m, down from 48 per cent at the same time last year.

Total group revenue advanced 18.7 per cent to £431m. Sir Norman said that the additional time passengers spent in airport lounges as a result of the record delays during the six months made only a small contribution to the growth in turnover.

The result was adversely affected by capital expenditure on security which was commenced in the wake of the Lockerbie disaster when a Pan Am 747 was blown up by a bomb. The company has recruited an additional 880 staff and plans to spend a further £10m to tighten security at all airports.

The group's property operations, which have accelerated sharply following the £222m acquisition of the Lynton group, made a £10m contribution to pre-tax profits on an £18m turnover compared with a £3m profit last year.

Lynton was acquired to principally develop land around its



Sir Norman Payne: European harmonisation unlikely by 1993

seven airports including residential, car parking and hotel ventures.

Property will be an increasingly important profit generator for BAA, particularly as the

company begins to bear the brunt of the £400m Stanstead airport project.

The interim dividend is lifted by 28.8 per cent to 4.5p. See Lex

Sedgwick beats City forecasts with £75m

By Patrick Cockburn

SEDGWICK GROUP, the international insurance broker, exceeded market expectations by raising pre-tax profits from £70.5m to £75.3m for the first nine months of 1989.

Earnings advanced 7 per cent to £50.3m, representing 11.6p per share (11p). There was a 2 per cent increase in revenue to £496.1m on constant exchange rates, largely cancelled out by a slight rise in expenses.

Investment income and reserves increased by £7m to £44.9m. Revenue growth is lower than the 5.3 per cent seen in the first half partly because Sedgwick's Lloyd's members agencies have already produced their results.

Mr David Rowland, chairman, said yesterday: "We maintain our emphasis on expense control. The slight increase in the third quarter is primarily due to increased staff costs." He was pleased revenue was increasing even after stripping out currency gains.

Sedgwick employs about 18,000 people overall and there was some impact from June salary increases in the UK. Benefits from the company's early retirement programme in the US is yet to come through.

Mr Rowland also played down talk of increased insurance rates in the wake of Hurricane Hugo, the San Francisco earthquake and other catastrophes in the US.

Commenting on the possible effect of recent losses by the insurance market, he said it was too early to know whether rates would actually harden. He added that he wanted to discourage unrealistic expectations though there were some areas such as oil facilities where rates were at least no longer falling. He said the picture would become clearer as renewals came through.

Sedgwick has been unable to sell its two major London properties - Sedgwick Centre and Aldgate House - but is to reduce the amount of space it uses in order to let some parts of the buildings.

Narborough Plants up to £359,000

Narborough Plantations lifted pre-tax profits from £306,000 to £359,000 in the year to June 30.

Turnover for the period rose from £419,000 to £534,000; after tax of £92,000 (£74,000) earnings per 10p ordinary share were 1.99p (1.73p). The final dividend is a proposed 1.5p (same) but this time there is a gross bonus dividend of 0.5p (0.3p).

F & C Eurotrust

The net asset value of F & C Eurotrust improved from 239.3p to 340.6p over the 12 months to end-September.

Net revenue during the year expanded to £415,000, up from £321,000 last time, and the dividend of 2.16p (2p) is payable from earnings of 2.6p (2.66p).

Boardroom differences prompt Regina chief to quit the hive

By Katharine Campbell

THE QUEEN BEE has left the hive, delivering Regina Health & Beauty, the manufacturer of royal jelly, firmly into the hands of the financial men.

The resignation of Irene Stein, chairman and founder of a company which claims customers for its potion among believers ranging from members of the Royal family to the entire Millwall football team, is understood to result from boardroom differences about cost control.

Regina had run into trouble long before last month, when the romance author Barbara Cartland announced she had stopped using royal jelly and questioned whether there were enough worker bees in the world to share the juices they feed their queens with the busy industry.

Last year, Regina suffered an explosion of administrative and distribution costs - launching a skin care range as well as Animal Magic for the denizens of Crufts - that ate sharply into profits.

Despite a 71 per cent increase in sales to £5.55m in

the year to June 30, pre-tax profits inched up a mere 5 per cent to £754,000, as administrative expenses more than doubled to £2.2m and distribution costs climbed to £992,000 from £837,000.

Mr Gerald Simler, previously finance director, has been appointed to succeed Mrs Stein as chairman. He joined Regina full time in July from his own accountancy practice. He declined yesterday to comment on Mrs Stein's resignation.

However, he said expenses had escalated while growth rates since July had fallen back. He blamed the slowdown in consumer demand, rather than a more competitive marketplace.

A number of companies have been running aggressive advertising campaigns for similar but vastly cheaper jellies in recent months, but "they are in a different market from us," he contended.

"As the recently published accounts show, the opportunities available for the company's products remain very positive and under my

chairmanship I believe the full potential for the company can be realised."

Meanwhile, budget pruning has included staffing levels cut by a third, and a general cut-back in expenses, as well as a reduction in advertising. As for the departure of Mrs Stein, "it could be very positive," according to the new chairman. Specifically, he sees "promotion possibilities in being able to use a lot of celebrities in our advertising, rather than just Mrs Stein."

Regina expects decline in profits in the six months to December 31 from the same period in 1988, but hopes to do better in the traditionally more buoyant second half of its financial year.

The share price fell 8p to 14p yesterday, compared with the 20p introduction price on the USX two years ago. The stock had climbed as high as 105p before the October 1987 crash.

Mrs Stein, who has gradually been reducing her shareholding in the company in the past two years, held 6.8m shares at the end of October.

Small holders accept as offer for Rothmans is declared unconditional

By Nikki Teak

PROVING THAT it never pays to prejudice private investors' actions, 52 small shareholders have joined Philip Morris, the US tobacco and food conglomerate, in accepting the offer by Richemont, the Swiss-based group controlled by the South African Rupert family, for Rothmans International.

Their total acceptances cover just 31,075 B shares, and the smallest shareholder owns only five shares.

Formal receipt of the Philip Morris acceptance - in respect of its much more substantial 24.9 per cent voting interest - caused Richemont to declare the offer unconditional as to acceptances yesterday. Richemont already owns a 43.8 per cent voting interest in Rothmans, and the addition of the

Morris stake, which was pledged irrevocably to accept at the outset, will take the voting interest up to 68.3 per cent.

The bid remains open until December 6, but Richemont's advisers appear more hopeful that some small shareholders might withdraw their acceptances, rather than wanting more shares to come in. The bid has been pitched in unattractive terms: it offers investors unlisted loan notes and the terms are valued at well below Rothmans' current market price. Richemont has made clear that Rothmans' listing will be retained.

Formal advice from the Rothmans' board to shareholders will be given tomorrow along with news of the company's interim figures.

York increases preference issue for acquisition

A fall in the share price of York Trust has provoked a change in the "earnout payments" in relation to the acquisition of Babcock & Brown (UK), the money broking group.

York paid an initial £18m satisfied by the issue of a mix of convertible preference and ordinary shares. A further payment was to be made if pre-tax profits at B&B topped £3.4m in the year to end-March 1989. In the event, these profits reached £2.7m.

However, York said that the number of shares issued was "significantly higher" because of its recent share price fall. So, in order to prevent anyone holding over 30 per cent of its ordinary shares, proportionately more preference shares would be issued. This will give Babcock & Brown Inc 24.9 per cent of the ordinary overall and Mr Babcock, 5.1 per cent.

Hogg Robinson slides to £6.6m

By Ray Bashford

THE STORM that has engulfed the package travel business forced a slide in pre-tax profits at Hogg Robinson during the six months to September 30.

In spite of sound performances at its transport and financial services subsidiaries, profits fell from £9.5m to £6.6m.

Mr Brian Perry, chief executive, said that the business travel operations grew and secured the company's leadership in the area. However, the downturn in the package holiday market, caused by the rapid rise in interest rates, eroded higher returns from the business market.

Overall pre-tax returns from the travel business fell to £3.3m (£5.8m) while turnover

firmly to £29.7m (£27.6m).

The current half includes the weak winter months during which the impact of higher interest rates will intensify. Failing a strong improvement in conditions, the division is expected to return a loss for the full year.

The higher interest rates had a severely adverse effect on the company's estate agency operations during the second half of the company's last financial year, forcing it to dispose of a 60 per cent in the business to Sun Alliance in a deal worth £18m. The sale bolstered Hogg Robinson's cash reserves to £29m.

Following a £4.5m loss in the second half of last year, including a £2.1m deficit at real

estate business, the group returned pre-tax profits of £5m.

The transport division lifted its contribution to group pre-tax profits by 24 per cent to £1.6m (£1.3m) with Continental Cargo, the trailer company, returning what Mr Perry described as an "excellent result." Turnover in transport operations rose to £5.9m (£4.8m).

The financial services division improved pre-tax profits to £940,000 (£910,000) with the group's personal insurance business making a strong first half contribution.

Directors have recommended a maintained 2p interim dividend. Earnings per share were 5.71p (5.59p).

MBOs - WHO'S NEXT

1989 FUND
KENWOOD
buy-out - September 1989
Finance raised
£53 million

HAYS PLC
buy-out - November 1987
Finance raised
£275 million
FLOTATION
OCTOBER 1989

BPCC
buy-out - January 1989
Finance raised
£265 million

HUMBERCLYDE FINANCE GROUP
buy-out - September 1987
Finance raised
£204 million
SALE TO COMPAGNIE BANCAIRE SA
AUGUST 1989

CARADON PLC
buy-out - October 1985
Finance raised
£66.7 million
FLOTATION
JULY 1987

FAIREY GROUP PLC
buy-out - December 1986
Finance raised
£50 million
FLOTATION
NOVEMBER 1988

RENTCO INTERNATIONAL
buy-out - May 1987
Finance raised
£45.8 million
SALE TO TIPHOOK PLC
DECEMBER 1988

NKF HOLDING BV
(led by Candover's Netherlands Associates, Venture Capital Investors BV)
buy-out - December 1986
Finance raised
£38.4 million
FLOTATION
(AMSTERDAM)
MAY 1988

DWEK GROUP
buy-out - September 1988
Finance raised
£38.1 million

TALLET ENGINEERING
buy-out - January 1989
Finance raised
£11 million

RECHEM ENVIRONMENTAL SERVICES PLC
buy-out - December 1985
Finance raised
£2.25 million
FLOTATION
MAY 1988

?

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SW Wood plunges £1.9m into the red

By Vanessa Houlder

S W WOOD, the metal trading group, yesterday announced that it had plunged sharply into the red, following severe losses at its steel trading subsidiary, Braemar.

It reported a pre-tax loss of £1.92m for the six months to September 30, compared with a profit of £792,000, and is passing the interim dividend (2p).

Mr Robin Matthews, chairman, and his brother Nigel, who joined the group in March when they took a major stake, said they were considering their position.

The problems at Braemar, which will now be closed, stem from a collapse in steel prices in the Far East, which led to the company being overstocked and burdened with increased interest costs.

The loss is far more serious than that anticipated at the AGM in September, when the group announced that its performance would be adversely affected by difficult trading conditions.

The sharp deterioration is the latest episode in a period of upheaval for the company. In August 1987 Braemar joined Wood, a metal merchant and



Robin Matthews, chairman (left) and his brother Nigel, considering their position

processor, through a reverse takeover.

In April this year the South African Matthews brothers joined the company with the intention of moving into manufacturing, marketing and distribution of industrial prod-

ucts.

The Matthews brothers headed a group of investors including Schroders, Foreign and Colonial Investment Trust, Henderson Group, English and Scottish Investors and City Group, which together took a

26.7 per cent stake. The shares which were bought by these investors at 160p quickly went up to a high of 236p. Since then the price has collapsed to 55p, following a 14p fall yesterday.

Net asset value has been reduced to about £2.2m although the company said the closure of Braemar would leave the group ungaraged.

Elsewhere, in the aluminium smelting division there were delays in the completion of new plant and pressures on margins. Trading conditions in the metal trading depots were reasonable but there were indications that the second half would be less buoyant.

The property trading division did not contribute during the first six months and will not contribute during the current year. An extraordinary charge of £1.3m included £250,000 provision for deferred tax in respect of property sales last year, which will become payable if further investment in qualifying assets is not made by March 1991.

Loss per share worked through at 15.5p (earnings 8.3p).

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Lyric by SID WAYNE

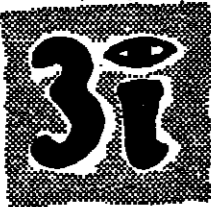
Slowly, with expression

It's - pos - si - ble, Tell the sun to leave the sky, It's just - pos - si - ble,
 It's - pos - si - ble, Ask a ba - by not to cry, It's just -
 pos - si - ble. Can I hold you - clos - er to me, - and not
 feel you - go - ing through me, - Split the sec - ond - that I
 nev - er think of you? Oh, how - pos - si - ble. Can the
 o - cean - keep from rush - ing to the shore? It's just - pos - si - ble. If I
 had you, could I ev - er want for more? It's just - pos - si - ble.
 And to - mor - row, - should you ask me for the world, some-how I'd get it, - I would
 sell my ver - y soul and not re - gret it, - For to live with - out your love is just
 pos - si - ble. *Tacet*
 It's - pos - si - ble.

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UK COMPANY NEWS

An attempt to reduce cyclical exposure

Maggie Urry looks at the advantages of the latest takeover in the paper industry

THE independent career of UK Paper, which yesterday agreed to a takeover bid from Metsä-Serla, a large Finnish forest products company, has been a short but merry one.

From a management buy-out from Bowater Industries at £38m in September 1986, the company floated on the stock exchange in March 1988 at 135p a share, giving a market value of £108m.

Yesterday's takeover price of 330p a share valued the group at £263m. The management and employees of UK Paper took a 20 per cent equity stake in the buy-out and will have made several fortunes from the takeover. Mr Tom Wilding, UK Paper's chairman, despite selling some of his shares in the flotation and since, still has 1.8m shares, worth £5.92m at the takeover price.

These figures illustrate just how volatile the paper industry can be. Upwings are dramatic — UK Paper was barely profitable in 1986 and made £19m pre-tax in 1988. However, downwings can be just as sharp and uncomfortable.

It is this cyclicality which is in essence the purpose of yesterday's deal. It is founded

entirely on industrial logic, not financial wheeler-dealing, and is part of a pattern of mergers and acquisitions in the paper industry worldwide.

UK Paper specialises in fine papers — with uses ranging from photocopying, through stationery, to high quality printing such as annual reports and prospectuses. It buys its pulp, the main raw material for the paper, from other companies.

The pulp price has been rising inexorably for the last three years, although it now looks to have peaked. But in recent months, a weakening of demand for UK Paper's products has meant it was unable to push through price increases sufficient to cover the pulp price rises.

Therefore, margins have been squeezed "to an extent which may not currently be fully anticipated by the stock market", the company said yesterday. Although interim profits were up, the company was hinting yesterday that full year profits will be lower.

This should only be a temporary problem. But it is a strong motivation for the deal. Metsä-Serla, as well as making fine papers like UK Paper, is a large producer of pulp, selling half



All those in favour... Gustaf Serlachius (left), chairman of Metsä-Serla, with Tom Wilding his counterpart at UK Paper

the 840,000 tonnes a year it makes on the open market. UK Paper, on the other hand, buys 180,000 tonnes of market pulp a year.

The pulp price is currently making the seller's operation very profitable, while squeezing the buyer's business. One day, without doubt, the balance will shift the other way.

Getting together means that the enlarged group is less exposed to the swings.

This desire for vertical integration is a powerful force within the paper industry generally, as groups try to tie up supplies and outlets for their products, forging a chain from forests to cardboard boxes or household tissue.

Equally important to paper-makers is a need to expand geographically. Big is beautiful has been a cry within the industry for some time as the paper industry becomes increasingly competitive.

Metsä-Serla makes 30 per cent of its sales within the European Community, but has little production capacity there. As the EC moves towards a single internal market, it is becoming a pressing need for companies outside the market to gain a production foothold inside.

Already there have been numerous acquisitions of EC paper companies by Scandinavian and North American paper groups — such as International Paper of the US taking over Ausseadat Roy of France, and Svenska Cellulosa of Sweden buying operations in a number of EC countries.

Therefore, the deal neatly solves a number of problems for Metsä-Serla. At the same time it allows UK Paper to become part of a larger group able to spread its international risk. Mr Wilding said yesterday that if UK Paper was to compete effectively in Europe he felt "it would have been very difficult to stay the sort of size we were."

Control Techniques expands

FURTHER STRONG progress through the second six months enabled Control Techniques, the electronic variable speed drive manufacturer, to lift profits from £2.65m to a record £4.42m pre-tax for the full year to end-September.

The year, an active one for the Wales-based group on the acquisition front, saw sales rise by £14.58m to £37.7m — also a record. And with earnings emerging 3.6p higher at 16.6p shareholders are to receive a 1p lift in

their dividend to 5.5p, the final being 3.7p (3p) on the enlarged capital.

Mr Trevor Whalley, chairman, said that despite prevailing high interest rates, strong demand was continuing for all group products in the current year.

Companies acquired during the past 12 months had undergone post-acquisition reviews and restructuring in order to ensure their successful integration into the group. The year saw five businesses

join the group and new products were continuing to be developed and introduced to the market.

Furthermore, Control Techniques planned to extend or replace existing factories in Italy, Singapore and the UK.

At year-end the group's properties were valued at £2.5m, representing a surplus of £1.7m and which was credited to reserves. The group's shares closed 3p lower yesterday at 222p.

Howden plans £7m expansion

Howden Group, the Glasgow-based specialist engineering firm, has announced a £7m expansion and refurbishment programme at its two Scottish manufacturing bases.

The group is spending £3.3m at James Howden in Renfrew, and £3.7m at its factory in Craigton, Glasgow. The programme is scheduled to take nine months to complete.

Howden also unveiled the acquisition of Far East Drilling Consultants and Suppliers (Fedco) of Hong Kong. The consideration is an initial £1.1m (£1.1m) and further profit-related payments up to HK\$2.8m.

programme is scheduled to take nine months to complete.

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DIVIDENDS ANNOUNCED


	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Amber Industrial —int	4.4	Jan 11	3.75	-	13.5
Apollo Metals —fin	1.33	Jan 17	-	2	9
BAA —int	4.5	-	3.5	-	4
Charlton Group —int	1.4	Jan 25	1.4	-	2.28
City London PR 5 —int	0.95	Jan 5	0.75	-	5.5f
Control Techniques —fin	3.77	-	3	-	10
Cosalt —fin	6	Jan 24	4.5	-	2
F&C Eurotrust —fin	2.16	-	2	-	5.1
Gibson Lyons —int	1.9	-	1.7	-	3.1
Harwell —int	1	Jan 31	1	-	4.7
Hogg Robinson —int	2	-	2	-	15
Mercury Asset —int	5	-	3.5	-	1.82f
Northborough Plant —fin	1.52f	Jan 15	1.32f	-	3.16
Readicut —int	0.62f	Jan 24	0.7	-	2.25
Rexmore —int	0.7	Jan 24	0.7	-	2.16
Scantronic —int	0.715	Jan 11	0.55	-	3
Stratagem Group —fin	3.5	-	3	-	12.5
Warburg (SG) —int	4.5	-	3.7	-	6
Wood (GFI) —int	4	-	2	-	10.2
Young Brewery —int	5.5	Dec 8	4.7	-	-

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶With market. †Gross. *Includes bonus of 0.5p (0.3p).

COSALT plc

RESULTS FOR YEAR ENDED

3rd SEPTEMBER 1989



FINANCIAL HIGHLIGHTS

	1988	1989	INCREASE %
Turnover	75,988	84,830	17.2
Profit before tax	5,638	3,170	56.9
Profit attributable to Shareholders (Before Extraordinary Items)	3,228	2,418	33.4
Dividends	20.00p	7.00p	42.8
Earnings per share	29.10p	21.60p	34.6

Mr. E. A. Brian, Chairman and Chief Executive, reports, "I am happy to report another year of excellent achievement." Copies of the Annual Report for 1989 will be available shortly from the Company Secretary.

COSALT plc, Wall Court, Bow Lane, London EC4 Tel: 01-248 0946 Fax: 01-236 3828

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange and does not constitute an invitation to the public to subscribe for or purchase shares.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary shares of the Company in the Unlisted Securities Market. It is emphasized that no application has been made for these securities to be admitted to listing. Subject to the passing of the necessary resolutions at the Extraordinary General Meeting of the Company convened for 27th November, 1989, dealings in the Ordinary shares are expected to commence on Tuesday, 28th November, 1989.

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(Incorporated in England under the Companies Acts 1948 to 1981. Registered No. 1645102)

Rights Offer of 3,319,000 Ordinary shares of 10p each at 111p per share in connection with the proposed acquisition of Neil Lewis & Associates Group Limited Introduction to the Unlisted Securities Market

Share Capital	Issued and to be issued fully paid
£1,300,000	£963,604.50

The Ordinary shares to be issued in connection with the Rights Offer and the acquisition referred to above will rank pari passu in all respects with the existing issued Ordinary shares including the right to receive all dividends and other distributions hereafter declared, made or paid, save for the right to receive the interim dividend in respect of the six months ended 30th June, 1989.

The Group's principal activities as enlarged by the acquisition of Neil Lewis & Associates Group Limited will be the provision of general insurance broking services, creditor insurance services and financial services to corporate clients in the United Kingdom.

Particulars relating to Allied Insurance Brokers Group plc are available in the Exel Unlisted Securities Market Service. Copies of the particulars may be obtained from the Company Announcements Office of The Stock Exchange on the 23rd and 24th November, 1989 and during normal business hours on any weekday (Saturdays excepted) up to and including 6th December, 1989 from:

Laing & Cuckleybank, Broadwalk House, 5 Appold Street, London EC2A 2DA

Gouldens, 22 Tudor Street, London EC4V 0JL

22nd November, 1989

Young cautions on second half

PRE-TAX PROFITS of Young and Co's Breweries increased by 7.4 per cent from £2.42m to £2.6m in the half year to September 30 but there were no property gains this time compared with £348,000 in the corresponding half of 1988.

At the trading level, profits displayed a 25 per cent advance to £3.01m (£2.42m). Beer volume rose 3 per cent helped by the excellent summer weather. Mr John Young, chairman of the south London brewery, said profits advanced in virtually all activities, par-

ticularly from a continuing strong performance in the managed houses. They expressed caution, however, that the second half may be affected by the squeeze on retail sector spending.

Turnover improved from £23.42m to £25.68m; interest payable rose from £238,336 to £210,217 and after tax of £910,963 (£845,281) earnings per share were up some 8 per cent to 12.15p (12.15p). The interim dividend is raised from 4.7p to 6.5p.

Amber Industrial ahead 39%

Amber Industrial Holdings, 75 per cent owned by Caledonia Investments, lifted pre-tax profits by 39 per cent to £564,000 in the six months to September 30 against a previous £706,000. Turnover rose by 11 per cent from £5.43m to £6.03m.

Earnings per 10p share advanced 19 per cent to 19.5p (16.4p) after a higher tax charge of £474,000 (£275,000). The interim dividend is increased to 4.4p (3.75p).

There was an extraordinary £255,000 credit, being the profit on disposal of the company's interest in March Cold Stores. Mr Peter Buckley, chairman, said that the open offer to shareholders to finance the acquisition of Servo-Chem and Formal Blending, and to provide finance to develop Amber's speciality chemicals business had been completed and the acquisition had taken place.

Gibson Lyons up 46% to £702,000

Gibson Lyons Group, the USM quoted printing ink manufacturer, reported a 46 per cent increase from £482,000 to £702,000 in pre-tax profits for the six months ended September 30, on turnover 74 per cent higher at £11m.

Directors said that so far the company had not experienced any downturn in sales. The JCR subsidiary increased sales by 23 per cent and Gibsons by 28 per cent and BT Marier, screen printing ink maker, performed well with plans for expansion now being implemented.

Exports of the group more than doubled at £586,000 (£216,000). Earnings per share emerged at 6.5p (6p) basic and 6.1p (5.6p) fully diluted. The interim dividend is increased from 1.7p to 1.9p.

International Media dips into the red

International Media Communications, the USM-quoted and video tape marketing company, reported a pre-tax deficit of £564,000 for the year to end-April.

The outcome, struck on turnover of £2.47m (£297,000), compared with a profit of £182,000 in the previous year and came after losses of £150,000 (£21,000) on discontinued operations. Directors said the "disappointing" results were mainly attributable to losses incurred by International Media Communications (Video) which was acquired in August of last year. The company has lodged a claim under warranties given by the vendors. Agreement is anticipated shortly, they stated.

The loss per 5p share worked through at 0.67p (earnings of 0.115p). No dividend is proposed.

Rexmore falls to £0.5m in first half

High interest rates and a reduced contribution from J Rosenthal affected the first half at Rexmore. Turnover for the six months to September 30 fell to £24m (£26m) and the pre-tax profit to £503,000 (£548,000), after interest of £255,000 (£242,000).

The figures were not strictly comparable because of the sale of Waldmans and Rosenthals, explained Mr Abraham Rosenthal, chairman. Turnover of continuing businesses was £21.5m (£18.3m), with demand for fabrics and timber products continuing at planned levels. Activity in the third quarter

Expanding Scantronic improves to £3.1m at six months

By Jane Fuller

SCANTRONIC Holdings, a maker of burglar alarms and medical alert systems, has been breaking into new markets in North America and Europe, sending interim profits to more than twice last year's level.

Taxable profits advanced to £3.1m (£1.43m) on a 74 per cent increase in turnover to £18.57m in the six months to September 30.

The improvement came despite a substantial increase in interest payments to £208,000 (£178,000) after acquisitions in the US and France. Gearing stands at about 60 per cent.

To support the assault on the North American market, the company has opened a 38,000 sq ft factory in Costa Rica.

Mr Chris Brookes, chief executive, said significant savings would be made on the manufacturing work that was previously contracted out.

Scantronic has made Paris the centre of its Alarm Parts distribution network, which extends into Spain, Norway and Denmark and sells other makers' goods as well as the parent's.

The Scantronic manufacturing and selling operation is in those countries plus Italy and Benelux, with expansion into West Germany planned for next year.

Although the 10-year-old company originally concentrated its growth effort on the UK, overseas sales amounted to 44 per cent of the business in the first half of this year.

Mr Brookes said two technical improvements had been made to Scantronic's products. A telephone link has been introduced between the control panel of some devices and the central monitoring station, enabling remote programming and servicing. Internally, surface mount technology had opened the way for further miniaturisation.

Fully diluted earnings per share reached 4.65p (2.85p) and the interim dividend is 0.715p (0.56p). The share price rose 3p yesterday to 198p.

Net revenue down at Personal Assets

Net revenue at Personal Assets Trust fell to £111,000 over the six months to October 31, down from £160,000 in the corresponding period of 1988.

Directors said the reduction was primarily due to the portfolio having a lower level of liquidity throughout the period. Income from shares and securities dipped to £201,000 (£263,000) and administration costs increased to £76,000 (£65,000). Earnings per 12.5p share worked through at 0.74p (1.07p).

Talks on Pennant sale called off

The majority shareholder in Pennant Properties, the property development group, has called off talks about the sale of its holding.

Pennant Holdings, the Australian-controlled company with a 54.93 per cent stake in Pennant Properties, failed to reach agreement with either of the two groups which had expressed interest in buying all or part of the investment.

Attempts to dispose of the holding have been taking place since at least last June when the Australian company announced its intention to sell.

Pennant Properties shares fell 15p to 63p following the breakdown of talks.

Associated Farmers £1.36m acquisition

Associated Farmers, the Third Market agricultural business, has exchanged contracts to acquire Loddon Livestock Equipment, a manufacturer of high quality stabling and agricultural equipment based in Norfolk.

Consideration will be £1.36m cash and the issue by East Anglian-based AF of 179,211 new ordinary shares. The cash element will be financed from the proceeds of an 11-for-8 underwritten rights issue at 52p to raise £1.45m with the balance used to set up joint farming arrangements with a financial institution.

Dutch subsidiary helps lift Readicut to £8.5m

By Peter Berlin

READICUT INTERNATIONAL, the specialist textiles group, reported interim profits up 25 per cent to £8.5m against £6.7m for the same period of 1988.

Turnover was 16 per cent higher at £11m (£9.2m). Viescher, the Dutch carpet manufacturer which Readicut bought for £28.3m a year ago, contributed profits of over £1.2m in the six months to September 30, which the rise would have been 12.4 per cent.

The rights issue which financed the Viescher purchase helped reduce earnings per share to 2.55p (3.03p), but the interim dividend rises to 0.63p (0.57p).

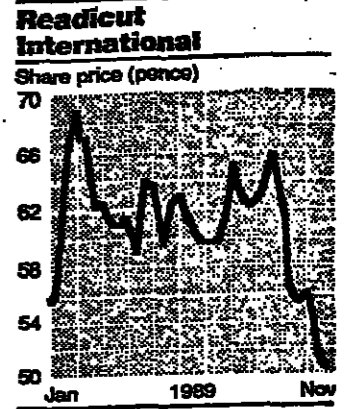
Professor Roland Smith, chairman, said 36 per cent of group sales were made outside the UK, either as exports or produced by Viescher and Readicut's two US subsidiaries. He said that improved the group's defensive qualities because the outlook in those economies was more positive than in the UK.

Mr Clive Shaw, managing director, said Readicut had also benefited from the weakness of the pound which had helped exports and reduced the competitiveness of imports.

Prof Smith said that Readicut's defensive qualities were enhanced by the group's limited exposure to the UK high street market which accounted for only 10 per cent of turnover.

COMMENT

Prof Smith insists that Readicut is not a textiles company but a specialised engineering business. It is understandable that the company wants to put



as much distance between itself and some of the poor performers in its sector, but making carpets, furnishings and household textiles is chiefly what it does. In that context it has done better than a bad sector but not particularly well in relation to the market as a whole. Carpets look weak and Drake Fibres, which is benefiting from the weakness of sterling, may be threatened by European overcapacity in polypropylene. The industrial products and automotive divisions do look more resilient. The car market may be coming off the top but, in the UK, Readicut has the prospect of growing demand from Nissan, in the short term, and a contract with Toyota, in the longer term.

Viescher offers the possibility of grabbing a share of the market in continental Europe but its first-half profits came as a disappointment to the City and analysts downgraded profit forecasts for the year to about £19.5m. On a share price of 51p (down 1/2p on the day), the prospective p/e is 7.5.

Cosalt advances on broad front

With all divisions making good progress, Cosalt lifted its pre-tax profit from £3.17m to £5.04m in the year ended September 3 1989.

This 59 per cent growth was achieved on turnover some 17 per cent ahead to £76.97m (£64.53m).

A split of the profit showed manufacturing — synthetic twines, ropes and nets — rose 22.2m (£1.95m), sales and dis-

tribution £1.18m (£843,000), car-avan production £1.96m (£1.32m), workwear £563,000 (£49,000), and finance £59,000 (£45,000).

Earnings were 29.10p (21.60p) and the dividend is raised 3p to 10p per share, the final is 6p. During the year the company added to the workwear side with the purchase of Raven of Barnsley.

Stratagem doubles profits to £1.31m

Reflecting a trebling of surplus on the sale of investments, Stratagem Group has increased its pre-tax profit from £603,000 to £1.31m in the year ended August 30 1989.

The surplus came through at £1.08m (£536,000) and other income offset the £230,000 (£233,000). Earnings rose through at 38.2p (11.7p) and the dividend is raised to 3.5p (3p).

Walker & Staff dip due to economy

Walker & Staff Holdings, distributor of valve and pipeline equipment, reported a downturn in profits for the half year to September 30. Although turnover improved slightly from £2.45m to £3.79m profits at the pre-tax level declined by £27,000 to £191,000.

Moreover, the directors said that in the present economic climate they could not predict the results for the full year, and added that they were not expected to exceed the previous year's "excellent" £200,000. After tax of £89,000 (£80,000) earnings per share were down from 6.1p to 5.4p. The company's 5p ordinary shares fell 10p to 155p on the statement.

Reflex Investments ahead to £1.02m

Profits of Reflex Investments, a USM-quoted supplier, and financier of new and second user IBM computer equipment, rose from £648,000 to £1.02m (£940,000) for the half year ended October 31.

Turnover of the enlarged group expanded from £1.43m to £5.32m. The directors said that with all activities currently trading strongly they expected a good outcome for the second six months.

First half earnings emerged at 6.47p (3.18p) and the interim dividend is lifted 48 per cent to 0.86p.

Apollo slows slightly but advances 65%

Apollo Metals, the processor and distributor of aluminium plate and bar which came to the USM last December, reported pre-tax profits up by 65 per cent to £1.53m for the year to September 30.

The improvement, which compares with an advance of 72 per cent at the half year, reflected not only the general increase in the core business and in exports but also an improvement in margins.

NEWS DIGEST

Young cautions on second half

PRE-TAX PROFITS of Young and Co's Breweries increased by 7.4 per cent from £2.42m to £2.6m in the half year to September 30 but there were no property gains this time compared with £348,000 in the corresponding half of 1988.

At the trading level, profits displayed a 25 per cent advance to £3.01m (£2.42m). Beer volume rose 3 per cent helped by the excellent summer weather. Mr John Young, chairman of the south London brewery, said profits advanced in virtually all activities, par-

ticularly from a continuing strong performance in the managed houses. They expressed caution, however, that the second half may be affected by the squeeze on retail sector spending.

Turnover improved from £23.42m to £25.68m; interest payable rose from £238,336 to £210,217 and after tax of £910,963 (£845,281) earnings per share were up some 8 per cent to 12.15p (12.15p). The interim dividend is raised from 4.7p to 6.5p.

Amber Industrial ahead 39%

Amber Industrial Holdings, 75 per cent owned by Caledonia Investments, lifted pre-tax profits by 39 per cent to £564,000 in the six months to September 30 against a previous £706,000. Turnover rose by 11 per cent from £5.43m to £6.03m.

Earnings per 10p share advanced 19 per cent to 19.5p (16.4p) after a higher tax charge of £474,000 (£275,000). The interim dividend is increased to 4.4p (3.75p).

There was an extraordinary £255,000 credit, being the profit on disposal of the company's interest in March Cold Stores. Mr Peter Buckley, chairman, said

UK COMPANY NEWS

Monument doubles in size at cost of £62m

MONUMENT OIL and Gas, the fast-growing independent oil company, is to double in size with the \$51.7m acquisition of Renown Energy from its joint owners, Kleinwort Benson and Hanson. The latter inherited its 50 per cent stake from Consolidated Gold Fields, writes Steven Butler.

The deal, to be financed by a \$52.8m share issue, caps off 18 months of hectic expansion after 40 per cent of Mon-

ument's shares were acquired in July 1988 by Nimex Resources, which is managed by Mr Tony Craven Walker, former chief executive of Charterhouse Petroleum.

Renown, formerly known as Kleinwort Benson Energy, brings a spread of oil and gas producing and exploration assets concentrated in the UK sector of the North Sea, including 21.3m barrels of UK reserves. It also has US produ-

cing assets and an international exploration portfolio. Monument shares yesterday slipped 1 1/4p to 28 1/4p, compared with the issue price of 27 1/2p. The shares have been placed with institutions, subject to a clawback by shareholders on a nine-for-10 basis.

Expansion backed by a supportive shareholder

Steven Butler charts the transformation to 'a proper oil company'

JUST WHEN building a sizeable independent oil company from scratch looked nearly impossible, Mr Tony Craven Walker has arrived to prove it can be done after all.

Yesterday's \$51.7m acquisition of Renown Energy, which nearly doubles the size of the Monument Oil and Gas, is just the latest of a series of leaps that have seen this company's market capitalisation grow more than 20 times in the last 14 months. Mr Craven Walker is a director and the main inspiration behind the company.

"It is a business now," said Mr Craven Walker yesterday, as opposed to just an investment in oil assets. "It is a proper oil company."

What this means, in Mr Craven Walker's view, is having the size and spread of assets to contemplate managing a portfolio so as to achieve an optimum spread of risks and maturities, and to be able to exploit opportunities effectively.

With a theoretical market capitalisation of roughly

£190m, assuming Monument does not go through another re-rating by the market, the company has entered a different sort of league in the oil world.

Mr Craven Walker believes a key factor enabling Monument to grow so rapidly in the past year has been the presence of a large long-term supportive shareholder in the form of Nimex Resources, which owns 40.22 per cent. Mr Craven Walker is chief executive of Nimex, which is a private oil and gas company whose shareholders are Groupe Bruxelles Lambert (50 per cent), Compagnie Financière de Paribas (25 per cent), and Electra Investment Trust (25 per cent). These are three publicly quoted European groups with a collective market capitalisation in excess of \$5bn.

Mr Craven Walker stresses the European nature, and advantages, of the firm. He believes they provide an anchor of stability (meaning insurance against predators), strong financial backing, and lots of international connec-

tions for deals, while Monument is still able to enjoy the advantages of a public listing in London.

As chief executive, Mr Craven Walker built Charterhouse Petroleum into a substantial company before it was taken over by Petrofina in 1985. In 1986 he found himself pounding the pavement, watching the deals of a lifetime emerge as oil prices collapsed, but unable at the time to put the proper financial backing to exploit them.

The route back into the industry was through Nimex, which acquired the stake in Monument, then a sleepy oil independent, in what amounted to a distress sale of the shares from Lombard Odier et Cie, the private Swiss bank whose shares in Monument were frozen by court order after a refusal to disclose the identity of beneficial shareholders.

Nimex acquired the near-30 per cent stake and sold assets to Monument for shares, raising its holding to 40 per cent, after which its pro-forma gen-

eral offer to shareholders at 12p a share, compared to a market price of 15 1/2p a share, was mainly rejected (as intended).

Mr Craven Walker then bought back, so to speak, some of the Charterhouse North Sea assets that went to Petrofina, in a \$80m deal last November involving a roughly four-to-one share issue at 15p. Monument shares leapt 4 1/2p on the news to 19p.

Of course Nimex took up its full share of the deal with cash from its owners, as it did again yesterday.

Monument did well in the 11th round of North Sea licence awards, gaining sizeable 10 to 30 per cent interests in six blocks, all of which continued to boost the company's share price, giving it a market capitalisation of £76m before yesterday's announcement.

The Renown acquisition effectively doubles Monument's portfolio of assets and gives it an international exposure. To Monument's proven and probable reserves of 19.4m barrels of oil in the UK as of

June 30, are added 21.3m barrels in the UK and 3.8m in the US.

Perhaps more important is that Renown has a rising production profile which will offset the decline in Monument's existing producing assets. In the UK Monument's production is expected to rise from 5,400 b/d this year before the acquisition, to 8,300 b/d in 1991. The increased revenue will allow Monument to explore in the UK on a more tax efficient basis.

Renown also brings with it exploration blocks in the Netherlands, Italy, Spain, Portugal, and Australia.

Mr Craven Walker expects some rationalisation of the acquired assets, but mainly attempts to enlarge relatively small shares of acquired holdings, in order to give shareholders significant exposure to exploration risk, and to try to expand the portfolio further.

"Monument is still a small company," he says. "It is on the bottom rung of a ladder we hope to climb."

Metro Radio makes approach to Forth

By Raymond Snoddy

METRO RADIO, the Newcastle-based commercial radio station has made an informal approach to Radio Forth, the Edinburgh independent local radio station.

Metro's interest was conveyed to a meeting of the Forth board on Friday. The Edinburgh station is one of the few city stations that have not been the subject of serious takeover interest in the recent trend towards consolidation in the sector in advance of the Government's planned expansion of commercial radio.

It is believed that Metro suggested a price in the region of £22 per share in cash or shares for control of the Scottish station. Such a price would value Radio Forth at around £11.5m.

Apart from Metro's interest, it is believed that the Forth board also had a proposal before it from Mr Jimmy Gordon's Radio Clyde, one of the most successful commercial radio stations in the UK.

Mr Richard Findlay, managing director of Radio Forth said yesterday: "Obviously I cannot comment on a confidential board meeting."

The Forth managing director who owns a 30 per cent stake in the station insisted yesterday that no formal bid proposal had been received.

Metro is, however, seriously interested in taking control of Forth but only if an agreed merger is possible. The company has no intention of launching a hostile bid against Forth whose other shareholders include Scottish Television, Clydesdale Bank and Crown Communications.

Hartwell marks time as motor trade margins suffer

By Jane Fuller

THE GROWING pressure on motor trade margins was illustrated by Hartwell's interim results, which showed a 53 per cent increase in turnover but flat pre-tax profits.

Trading profits for the six months to August 31 1989 were up by 38 per cent to £8.32m, but a £2.24m increase in interest payments sliced the pre-tax figure from £5.27m to £3.31m.

The company deals in Rover, Ford and Vauxhall as well as commercial vehicles. It increased sales from £210.2m to £322.6m, of which about £50m came from the 10-week contribution of the Charles Clark and Ford & Slater acquisitions.

Mr Peter Huggins, chairman, said although the forecast decrease in car sales had not happened, "there was a great deal of pressure on margins."

It came on new cars in particular, partly because low margin fleet sales had grown more strongly than the retail side.

Mr Peter Barrett, finance director, said gearing had risen from about 28 per cent before the acquisitions to 60 per cent. More than a third of the interest payments were related to the £25m purchases, which had been made because the dealerships had the right mix of models and were geographically complementary.

In the current year, turnover was expected to rise to £700m from £404m in the year to February. This includes the ancillary activities of fuel oil distribution and property.

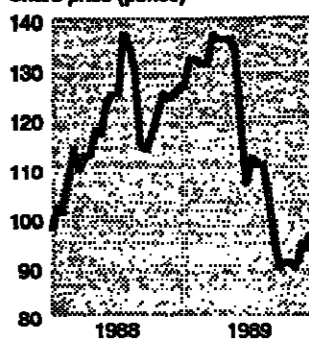
Mr Huggins said Hartwell was tightening its belt. This included a scrutiny of working capital: "You can make as much money by reducing the amount of capital as by going out to sell vehicles."

He also stressed the sound performance of more stable activities, such as the workshops and specialist cars. He welcomed Ford's takeover of Jaguar and said sales of the new Land Rover Discovery had been encouraging.

There was little comfort in the non-motor parts of the

Hartwell

Share price (pence)



business. The dry summer had almost wiped out demand for oil for grain drying on farms and although property rental income was up, the building side was depressed.

Earnings per share slipped 8 per cent to 5.8p. The interim dividend is maintained at 1p.

COMMENT

Hartwell admits the scenario is depressing until the middle of next year. With interest rates set to stay high, it is more likely that the company will be helped by a winter freeze than an economic upturn. Hartwell says "we've seen it all before" in a cyclical trade, but this time it has just paid what some analysts regard as a high price for acquisitions, at a time of falling margins and expensive borrowing. Whatever the long-term strategic merits, interest payments could be as much as £8m for the full year and earnings will be further diluted through the convertible preference shares that helped fund the buy. This year's pre-tax profit is forecast to stay about level with the previous £10.4m, giving a prospective multiple of between 13 and 14. This rightly includes a developing premium, as the company has done well out of developing former dealership sites. The rest of the high valuation is put down to bid speculation fuelled by the 18 per cent stake held by the Saudi Arabian Jemad family. But that seems unrealistic bearing in mind manufacturers' veto over franchise changes.

House sales slump hits Christie

THE COLLAPSE in the house sales market hit the Christie Group, which saw its first half pre-tax profit fall from £3.66m to £306,000.

Christie provides agency, valuation and other services to the hotel, nursing homes, and leisure and retail trades.

Mr Philip Gwyn, chairman, said most of the agency sales were to individuals buying a business for the first time, and looking to the sale of a house to provide equity for the bus-

ness purchase. The collapse of the housing market made that substantially more difficult.

Also, the group had enjoyed substantial growth over the past five years, and incurred the increased costs associated with that. Costs have been reduced but Mr Gwyn said "we are reluctant to make cuts in areas we believe will contribute to future growth".

The four core UK businesses were profitable, although the result overall reflected the

problems in the market. It was difficult to give any firm forecast for the year, he added.

Mr Gwyn said that one longer term result of current conditions would be to create structural change in the commercial area, which would result in a fall in the number of competitors in the market.

Earnings dropped to 1.57p (7.7p) but the interim dividend is held at 1.4p.

Dual buy for Thorpac

THORPAC the acquisitive packaging maker and supplier, has added JCB and Pavelodge, two manufacturers of extruded plastic products, to its stable of companies in purchases worth up to £8.7m.

The group will make an initial payment of £3.15m for JCB. The terms of the deal also contained provision for payments of up to £4.5m dependent on profits in the 25 months to March 1991. JCB made pre-tax profits of £43,000 on turnover of £3.06m in the year to the end

of April.

Pavelodge is a family-owned firm based in Redditch which supplies polythene film and bags to local government and independent merchants in the Midlands.

Thorpac will make an initial payment of £550,000 with further payments of up to £300,000 based on profits until March 1991.

Pavelodge made pre-tax profits of £247,000 in the year to March 1989 on turnover of approximately £4m.

Anglo Irish Bank advances to £3.7m

Anglo Irish Bank achieved pre-tax profits of £3.7m (£3.42m) for the year ended September 30, an advance from £2.23m in the previous 12 months.

Tax took £990,000 (£935,000) and the Irish Government bank levy £312,000 (£169,000), leaving earnings per share at 5.85p (3.4p). A final dividend of 1.0655p makes a same-again 3.2p for the year.

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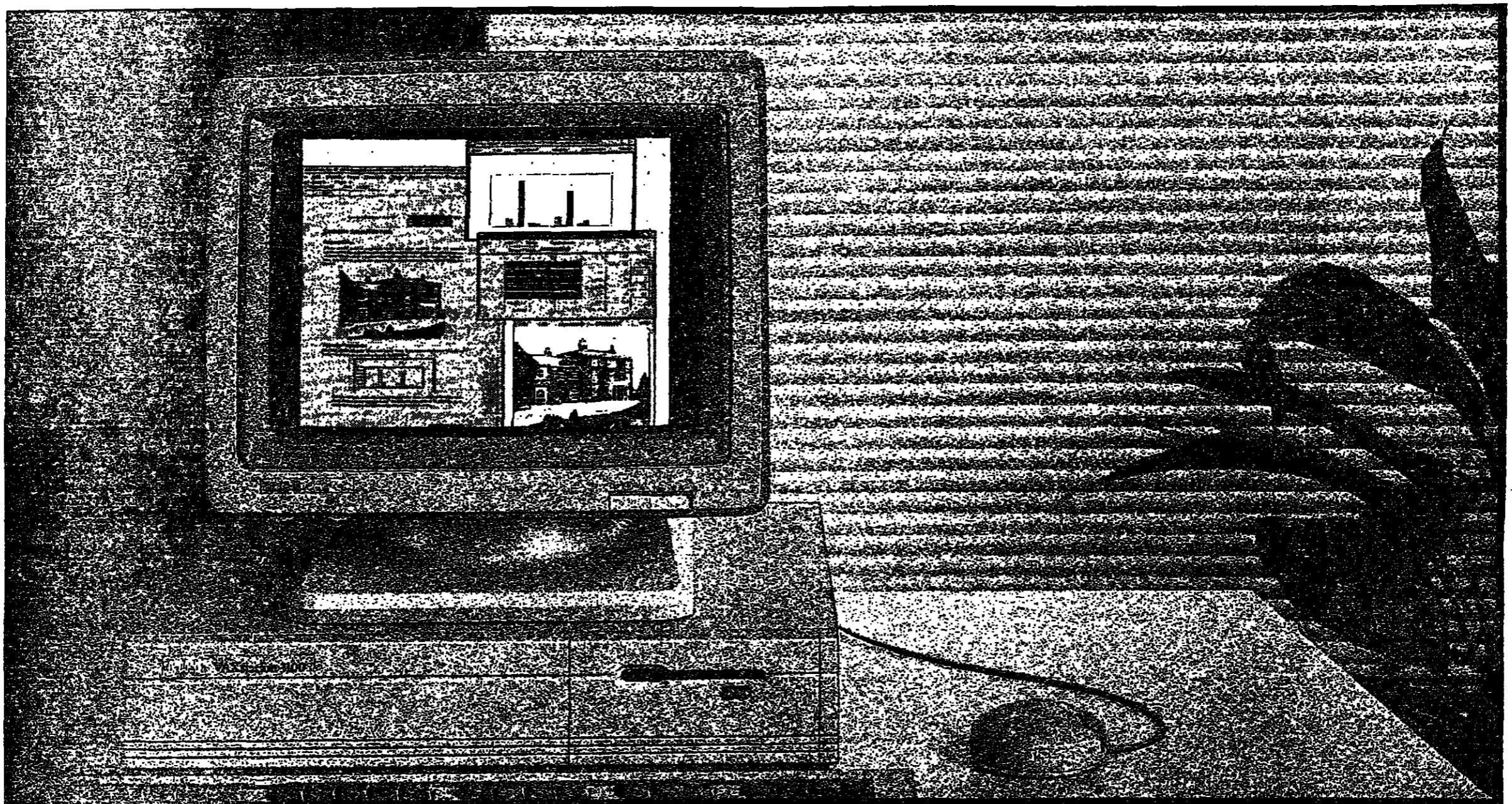
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FT LAW REPORTS

Delay order is contractual

THE ULYANOVSK
Queen's Bench Division (Commercial Court); Mr Justice Steyn; November 13 1988

VOYAGE CHARTERERS are entitled to order the chartered vessel not to berth or load after it has arrived at its loading port, in the absence of contractual provision to the contrary, though delay would cause it to exceed laytime, and the shipowners are therefore liable in damages if, in breach of contract, the master disregards the order and the charterers suffer loss in the market as a result.

Mr Justice Steyn so held when dismissing an appeal by *Mepro Co Ltd of Bermuda*, owners of the *Ulyanovsk*, from an interim arbitrators' award that they were liable in damages to charterers, *Novorossiisk Shipping Co of the USSR*, for breach of contract.

HIS LORDSHIP said that by a voyage charterparty in standard *Asbatankvoy* form, the *Ulyanovsk* was chartered to carry 29,000 tonnes of gas oil from Algeria to one/two safe ports in the European Mediterranean.

The charterers gave voyage instructions to the owners to proceed to Skikda for loading. They ordered that on arrival the master was to tender notice of readiness "to charterers only" and was not to present the ship for berthing until they instructed him to do so.

The reason for the instructions was that the charterers had to pay suppliers by formula based on the average of prices on bill of lading date and two days before. They calculated that they could profit from a weakening market by delaying shipment for a couple of days.

As the market did weaken, the price payable to their suppliers in accordance with formula would have been lower if the bill of lading date had been postponed.

The vessel arrived at Skikda on December 6 1986. In disregard of voyage instructions, the master tendered notice of readiness to the refinery and shippers on December 6, and loading commenced. With one interruption, loading was completed and the bill of lading was issued on December 7.

The market in gas oil dropped dramatically. The charterers had to pay suppliers on the basis of the December 7

bill of lading. In the falling spot market, they could not dispose of the cargo at the same price.

The charterers claimed damages for breach of contract. The owners denied liability.

Arbitrators concluded the charterers were entitled to recover \$85,591, for losses suffered as a result of the owners' breach of contract in disobeying instructions. The owners appealed.

Their primary ground was that the voyage orders were uncontractual and they were therefore not in breach in failing to comply with them.

Part 1 clause 6 of the charterparty provided that on arrival at anchorage at loading port the master should give charterers notice of readiness to load. Laytime began six hours later.

Clause 9 provided that the vessel should load at any safe place "reachable on her arrival" designated and procured by charterers.

Part 1 of the charter provided for 72 hours laytime and demurrage at \$9,000 per day.

The owners' factual premise was that the voyage order necessarily involved failure to load within lay days, and that charterers would therefore commit a breach of contract. Though it was not conceded, the court would assume (without deciding) that the premise was correct.

The central issue identified by the arbitrators was whether the charterers were "entitled" to give the instructions.

The owners submitted first, that the charterparty, on its true construction or by implication, included the giving of orders which, if complied with, would prevent performance of charterers' obligations, or would require owners to perform services additional to or different from those agreed.

The arbitrators concluded there was a berth "reachable" on arrival, and an order to load could not be faulted if the berth was physically capable of being reached. They said charterers must be entitled to hold a vessel off a reachable berth for at least some while. The orders of wait could not be illegitimate as when given.

What, they asked rhetorically, was the difference between ordering the vessel to wait because of truck shortages or supply problems, and an order to wait "because it suits us marketwise"? The owners'

argument, if accepted, would have far-reaching consequences for the shipping trade.

For example, if after arrival and during laytime, charterers ordered the vessel not to berth and load because they wished to inspect cargo to ensure it was contractual or could be carried safely, that order would be uncontractual and might be ignored by owners. If laytime would be exceeded. The owners asserted that to be the case. Such a conclusion would flout common sense.

On the construction of commercial contracts, and notably standard form contracts, the predisposition of judge and arbitrator must be in favour of business common sense.

The example was very different from the present case, where charterers wished to delay to achieve a lower price under the supply contract. But that was no answer, because the owners' proposition was based on the objective criterion of the effect of the order, in causing laytime to be exceeded.

They did not seek to argue that the validity of an order to delay berthing and loading might depend on motive. Such a proposition would be unworkable in practice and was contrary to the long-established rule that charterers might use laytime as they pleased. Laying aside repudiation, the alleged contract-breaker's motives were in law irrelevant.

If the arbitrators' view were upheld, the law was relatively simple. The charterers might delay loading during laytime, subject to their obligation to pay demurrage, and subject to the owners' right to sail away after delay became so prolonged as to amount to frustration of the adventure.

It was a readily comprehensible framework against which parties could evaluate the risks of an adventure and agree on appropriate rates. It was to be preferred unless the contract clearly required otherwise.

The springboard of the owners' argument was that it was breach of contract for a charterer to fail to load and discharge within the time stipulated. On the other hand, it was common ground that the voyage orders did not amount to a repudiation.

The anticipated delay beyond laytime afforded the owners no relief. Their exclusive remedy was demurrage for

actual breach after laytime had been exceeded. And subject to frustration, the owner must continue to perform his part of the contract (see *Dias [1978] 1 WLR 261*).

It followed that until loading had been completed, the vessel was at charterers' disposition in relation to loading. That entitled charterers to give orders as to time of commencement of loading, and interruption of loading.

The charterers bought 72 hours laytime and paid for it in the freight. They were entitled to use that laytime as they wished.

Even if they could load in less than the stipulated laytime, they must keep the ship for the whole of the laytime. Their right in the whole of the laytime was not to be abridged by requiring them to commence loading at any particular time. Those propositions were established law.

The charterers were therefore entitled after arrival of the vessel and during laytime, to wait and not to berth and load, where lawful and must be obeyed. The owners' first line of argument failed.

It followed that orders given to the vessel during laytime, to wait and not to berth and load, were lawful and must be obeyed. The owners' first line of argument failed.

Their second submission was based on construction of the "reachable on arrival" provision in clause 9. They contended that the charterparty, on its true construction, forbade the giving of orders which would prevent owners from reaching the designated berth on arrival.

The berth was "reachable." The clause read in the context of the laytime and other provisions, did not provide that the vessel must be ordered to berth at any particular time. The owners' position was in practice protected by the laytime code, demurrage provisions, and the frustration rule.

The argument failed and the appeal was dismissed.

For the shipowners: Michael Collins QC and Steven Barry (Middleton Lewis Lawrence Graham)

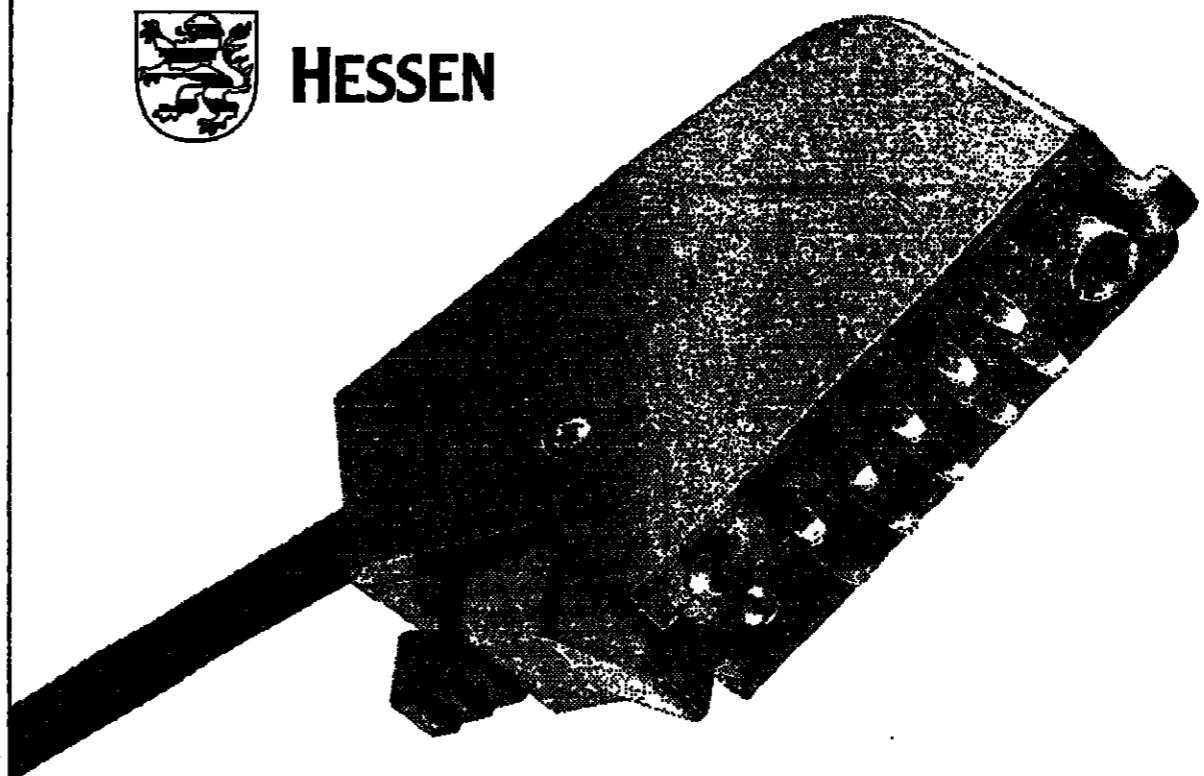
For the charterers: David Johnson QC and Charles Friday (Middleton Potts)

Rachel Davies
Barrister

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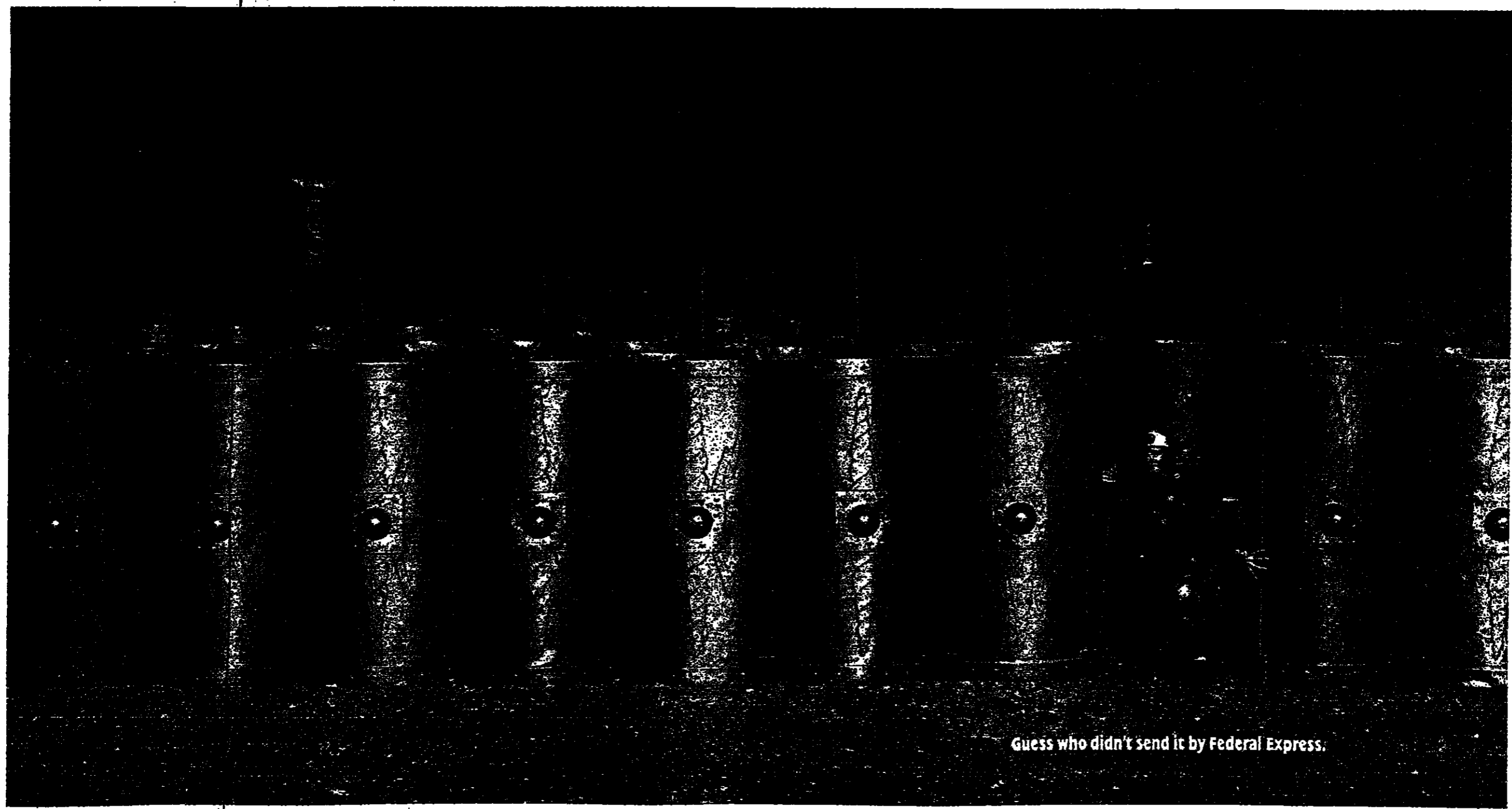
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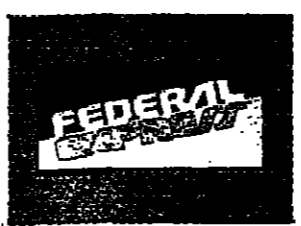
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LONDON STOCK EXCHANGE

Equities await the trade numbers

INCREASING indications of a two-way pull between overseas and domestic investors left the UK stock market with a narrow improvement yesterday after a recovery from an initial fall. Foreign investors, while still unsettled by the weakness of sterling, made little appearance in the London equity sector and the market hung fire as it waited for tomorrow's announcement of the UK trade figures for last month.

Account Opening Dates table with columns for Nov 23, Nov 27, Dec 11, Dec 21, Dec 22, Dec 29

companies, details of which are expected before the close of today's stock market. At its final reading of 2,185.1, the FT-SE Index showed a net rise on the day of 2 points.

ries about the near term outlook for international equities in an uncertain global market. Equity turnover remained thin, fueling concerns over the outlook for employment in City trading firms. With trading volumes now persistently low, the problem for securities traders is one of inadequate return on capital rather than simply of covering day-to-day costs.

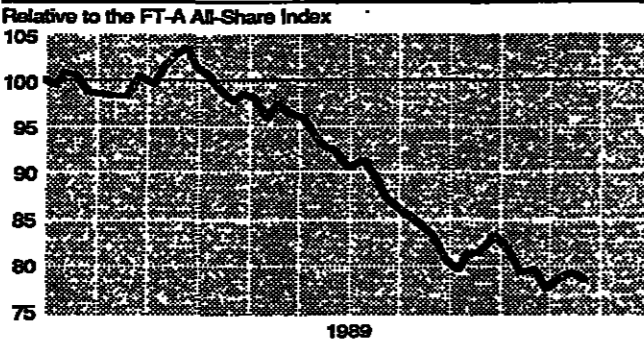
however, showed a 30 point premium. A significant bruise to market confidence was the announcement by Tarmac, the UK's largest householder, that this year's profits could be substantially down. This gave further confirmation to fears that UK corporate profits are beginning to reflect the economic slowdown.

jobbing into the Johannesburg market. Attention remained focused on Thursday's news on the UK trade front. While doubts were expressed over bearish forecasts that the monthly current account deficit might rise as high as £2bn, from £1.6bn in September, uncertainty ran high. Bad trade news could mean a fall in sterling, or even possibly another increase in UK base rates. But one US house was predicting an October deficit of only £1.3bn yesterday. Any figure in this area could significantly ease the equity market's worries over the near term outlook for foreign investment in London.

Tarmac unsettles builders

Tarmac, the UK's biggest private householder and one of the core holdings of funds specialising in the UK construction industry, showed the stock market by announcing that its profits for 1989 "will be lower than the previous year," a warning that saw Tarmac's share price fall steeply, as building sector analysts moved to lower their profit forecasts for the group.

FT-A Contracting, Construction Index



added that the Telegraph had good reason to want to raise cash because its owner, Mr Courard Black, the Canadian media entrepreneur, is widely thought to be keen on increasing his more-than-8 per cent stake in United Newspapers, which owns the Daily Express, with minimum of bank borrowings.

goods company in which Guinness has a 24 per cent stake, behind the latter recover some of the ground recently lost with a rise of 6 to 587p. LVMEH has a 12 per cent stake in Guinness and the two companies have indicated that they want the cross-holding to be symmetrical. Analysts say that both parties would like the level wrangle within LVMEH to be resolved before any buying of Guinness shares by LVMEH takes place.

ended the day unchanged at 514p.

A unexceptional 3.2m British Steel shares were traded as the company held a presentation in the US. The price remained unchanged at 137p. Fading hopes of a bid from Continental, the German carman tyre maker which has a 13 per cent stake in Kwik-Fit caused the shares to go lower, easing 5 to 120p.

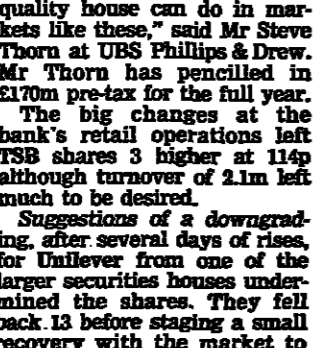
The lowering of profits expectations by a number of securities houses last week continued to affect Cookson. A big buyer was said to have been in the market earlier in the day but had disappeared by mid afternoon. The shares closed down 8, at 242p.

AMI Healthcare rose another 10 to end at 401p on the market.

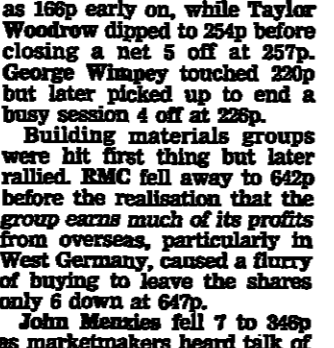
to continue to await a bid following Monday's announcement that its US parent company wanted to dispose of its 65 per cent share holding. Shares in Trafalgar House slipped to 104p, as the company issued a profits warning at Tarmac, and the poor outlook for the construction sector. There was talk that Trafalgar, which has a heavy involvement in construction, may also be affected.

The agreed 350p-a-share bid for UK Paper by Matsushita, a Finnish forest products group, left the former 36 better at 332p. UK Paper had been floated in March 1988 at 138p and the company had itself been bought by its management from Bowater for £28m in September 1988. Yesterday's offer valued UK Paper at £263m.

FT-A All-Share Index



Equity Shares Traded



NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for various sectors including Airlines, Chemicals, Computers, and more.

FINANCIAL TIMES STOCK INDICES

Table of Financial Times Stock Indices showing Government Secs, Fixed Interest, Ordinary Share, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, SEAO Bargain(5pm), Equity Bargain(5pm), P/E Ratio(Highly), Ordinary Share Index, Hourly changes, FT-SE, Hourly changes, and GILT EDGED ACTIVITY.

Table of GILT EDGED ACTIVITY showing Gilt-edged Bergains, Gilt-edged Bergains, and Gilt-edged Bergains.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks including BHP, British Steel, BT, and others.

Reuters block sold

A single large trade of 4.63m Reuters shares - at least 10 times the typical daily turnover - caught marketmakers' attention. Some suggested that the Daily Telegraph had sold its stake. The Telegraph said: "We are not in a position to comment."

Reuters block sold

Of stocks usually affected by the gold price, only Lonrho responded to the metal's breaching of the \$400 an ounce barrier during the day. The shares advanced 7 to 266p. The other two in the FTSE 100 are IFTZ, which recovered from a 23p loss to close 3 off at 52s, and Hanson, which shed 1/2 to 216 1/2. The latter is a gold stock by virtue of its acquisition of Consolidated Gold Fields in July this year, and whether or not it is classed as a gold stock, said dealers, is largely a matter of whim.

NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for various sectors including Airlines, Chemicals, Computers, and more.

Senior posts at Storehouse

Mr Pat Diamond, chief executive, retail services division, has been appointed deputy chief executive of RBS, part of STOREHOUSE, retaining his group distribution responsibilities. He will also retain responsibility for Storecard, the group's credit card company, until its sale to Yorkshire Bank is completed at the end of February next year.

BA man joins Virgin Atlantic

VIRGIN ATLANTIC AIRWAYS has appointed Mr Mike Best as executive director responsible for commercial operations. He joins from British Airways where, as head of central marketing, he re-launched Club World, Club Europe, and the First Class product.

Senior posts at Storehouse

Mr Mark Knight and Mr Roger Fenning have been appointed joint managing directors of Perspective Public Relations, part of the OMNICOM GROUP. Mr Knight was public relations manager at the Financial Times, and Mr Fenning was public relations director at the Hilton International group.

Senior posts at Storehouse

Mr Michael Pacitti has joined MERRILL LYNCH's European research department in London as European analyst covering industrial holding companies. He joins from a similar post with UBS Phillips and Drew.

Advertisement for Money Management magazine. Features the headline 'Now U C IT...' and '...now you don't.' The ad describes the magazine as a financial times magazine that provides detailed analyses of products to assist professional advisers. It includes a large image of a hand holding a pen over a document.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2123

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Trust Managers Ltd, Abbey Unit Trust Managers Ltd, and Abbey Unit Trusts Ltd, including their names and brief descriptions.

Table listing unit trusts under the heading 'Backmaster Management Co Ltd - Contd.', including names like Backmaster UK Bond, Backmaster UK Equity, and Backmaster UK Income.

Table listing unit trusts under the heading 'Bank of Ireland Fund Managers Ltd', including names like Bank of Ireland Bond, Bank of Ireland Equity, and Bank of Ireland Income.

Table listing unit trusts under the heading 'Bank of Scotland Unit Trust Managers Ltd', including names like Bank of Scotland Bond, Bank of Scotland Equity, and Bank of Scotland Income.

Table listing unit trusts under the heading 'Bank of Wales Unit Trust Managers Ltd', including names like Bank of Wales Bond, Bank of Wales Equity, and Bank of Wales Income.

Table listing unit trusts under the heading 'Bank of Westminster Unit Trust Managers Ltd', including names like Bank of Westminster Bond, Bank of Westminster Equity, and Bank of Westminster Income.

Table listing unit trusts under the heading 'Bank of York Unit Trust Managers Ltd', including names like Bank of York Bond, Bank of York Equity, and Bank of York Income.

Table listing unit trusts under the heading 'Bank of London Unit Trust Managers Ltd', including names like Bank of London Bond, Bank of London Equity, and Bank of London Income.

GUIDE TO UNIT TRUST PRICING. A section explaining how unit trust prices are calculated, including details on net asset value, unit price, and the effect of charges.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-835-2128

Main table of unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sections for 'OTHER UK UNIT TRUSTS' and various insurance-related trusts.

INSURANCES

Table of insurance-related unit trusts, including details on various policies and providers.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust prices are available on FT Cyteline. To obtain your free Unit Trust Code Booklet ring the FT Cyteline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and various fund details. Includes sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', and 'GUERNSEY (SIB RECOGNISED)'.

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

MANAGEMENT SERVICES

GUERNSEY (SIB RECOGNISED)

LUXEMBOURG (SIB RECOGNISED)

JERSEY (SIB RECOGNISED)

JERSEY (SIB RECOGNISED)

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JERSEY (SIB RECOGNISED)

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their performance metrics, and details.

LONDON SHARE SERVICE

Table of London Share Service listing various British funds, loans, and foreign bonds with their respective prices and yields.

Table of Commonweath & African Loans listing various international loan products and their terms.

Table of Money Market Trust Funds listing various trust funds and their performance.

Money Market Bank Accounts section providing information on various banking services and interest rates.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cyteline. To obtain your free Share Code Booklet ring the FT Cyteline help desk on 01-925-2128

AMERICANS - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amgen, Amstar, and Amstar.

CANADIANS. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Alcan, Alcan, and Alcan.

BANKS, HP & LEASING. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Bank of America, Bank of America, and Bank of America.

BEERS, WINES & SPIRITS. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Anheuser-Busch, Anheuser-Busch, and Anheuser-Busch.

BUILDING, TIMBER, ROADS. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

BUILDING, TIMBER, ROADS - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

Chemicals, Plastics. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

DRAPERY AND STORES. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

DRAPERY AND STORES - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

ENGINEERING. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

DRAPERY AND STORES - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

ELECTRICALS. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

ENGINEERING - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

INDUSTRIALS (Miscel.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

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INDUSTRIALS (Miscel.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

INSURANCES. Table with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Amec, Amec, and Amec.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

LEISURE
Table listing various leisure companies such as British Skyways, British Airways, and others with their share prices and market data.

PAPER, PRINTING, ADVERTISING - Contd
Table listing companies in the paper, printing, and advertising sectors like News International and others.

TEXTILES - Contd
Table listing textile companies such as British Textiles and others.

TRUSTS, FINANCE, LAND - Contd
Table listing trusts, finance, and land-related companies like British Land and others.

OIL AND GAS - Contd
Table listing oil and gas companies such as British Petroleum and others.

MINES - Contd
Table listing mining companies like Anglo American and others.

MOTORS, AIRCRAFT TRADES
Table listing motor and aircraft trade companies like British Leyland and others.

PROPERTY
Table listing property-related companies like British Land and others.

TRANSPORT
Table listing transport companies like British Airways and others.

TRUSTS, FINANCE, LAND
Table listing trusts, finance, and land-related companies like British Land and others.

OVERSEAS TRADERS
Table listing overseas trading companies like Anglo Siam and others.

THIRD MARKET
Table listing companies traded on the third market like British American Tobacco and others.

NEWSPAPERS, PUBLISHERS
Table listing newspaper and publishing companies like News International and others.

PROPERTY
Table listing property-related companies like British Land and others.

TRANSPORT
Table listing transport companies like British Airways and others.

TRUSTS, FINANCE, LAND
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PAPER, PRINTING, ADVERTISING
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SHOES AND LEATHER
Table listing shoe and leather companies like British Shoe and others.

TEXTILES
Table listing textile companies such as British Textiles and others.

OIL AND GAS
Table listing oil and gas companies such as British Petroleum and others.

OVERSEAS TRADERS
Table listing overseas trading companies like Anglo Siam and others.

REGIONAL & IRISH STOCKS
Table listing regional and Irish stocks with their respective prices and market data.

TRADITIONAL OPTIONS
Table listing traditional options with their prices and market data.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling falls to DM2.85

FURTHER INTERVENTION by the Bank of England failed to prevent sterling weakening against the D-Mark yesterday...

Comments by Mrs Margaret Thatcher, the UK Prime Minister, she told MP's that the main task remains the defeat of inflation...

News on North Sea oil production is also of limited interest as far as the market is concerned at present...

Sterling fell 1/4 pennings to DM2.8500, while declining to SF2.8500 from SF2.8450 and to FF9.7075 from FF9.7400...

The pound fell to its lowest D-Mark level since early March 1987, despite sales of European Currency Units by the Bank of England...

At the close in London the dollar had fallen to DM1.8200 from DM1.8360; to Y143.75 from Y144.45; to SF1.6175 from SF1.6390...

The D-Mark continued to advance. It was fixed at FF3.4068 in Paris, the highest level since February...

Public holidays in West Germany today and the US and Japan tomorrow led to a run down volume on the foreign exchanges...

EURO-CURRENCY INTEREST RATES

Table with columns for currency (Sterling, US Dollar, etc.), term (3 months, 6 months, 1 year), and rate.

Low long Eurodollar: two years 8 1/2-9 per cent, three years 9 1/2-10 per cent, four years 10 1/2-11 per cent...

POUND SPOT-FORWARD AGAINST THE POUND

Table showing spot and forward rates for various currencies against the pound.

Commercial rates taken towards the end of London trading... Financial from 19.25-20.15...

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table showing spot and forward rates for various currencies against the dollar.

Commercial rates taken towards the end of London trading... Financial from 32.26-32.36...

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries.

Changes are for ECUs, therefore positive change denotes a weak currency...

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

FINANCIAL FUTURES AND OPTIONS

Table for LEFFE LIKED GULF FUTURES OPTIONS, showing price, call, and put options.

Table for LEFFE US TREASURY BOND FUTURES OPTIONS, showing price, call, and put options.

Table for LEFFE EURO-DOLLAR FUTURES OPTIONS, showing price, call, and put options.

Table for LEFFE SHORT STERLING FUTURES OPTIONS, showing price, call, and put options.

Table for LEFFE 6% FOREIGN EXCHANGE, showing various exchange rates.

Table for LEFFE 10% NATIONAL GERMAN GOVT. BOND, showing various bond prices.

Table for LEFFE 10% NATIONAL LONG TERM JAPANESE GOVT. BOND, showing various bond prices.

Table for LEFFE 10% NATIONAL SHORT TERM JAPANESE GOVT. BOND, showing various bond prices.

Table for LEFFE 10% NATIONAL SHORT TERM JAPANESE GOVT. BOND, showing various bond prices.

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Table for LEFFE 10% NATIONAL SHORT TERM JAPANESE GOVT. BOND, showing various bond prices.

IN NEW YORK

Table showing market data for New York, including gold and silver prices.

STERLING INDEX

Table showing the Sterling Index for various currencies.

CURRENCY RATES

Table showing currency rates for various countries.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies.

OTHER CURRENCIES

Table showing other currencies and their rates.

MONEY MARKETS

London rates firm

NERVOUSNESS ON London's financial markets moved wholesale interest rates higher yesterday. A further weakening of the pound ahead of tomorrow's UK trade figures pushed three-month sterling interbank up to 15 1/2-15 3/4 per cent...

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies.

MONEY RATES

Table showing money rates for various currencies.

LONDON MONEY RATES

Table showing London Money Rates for various currencies.

BASE LENDING RATES

Table showing base lending rates for various banks.

Travelling by air on business?

Enjoy reading your complimentary copy of the Financial Times when you are travelling on scheduled flights from... AMSTERDAM with British Airways, British Midland, Canadian Pacific Air, Finnair, KLM, Lufthansa, Pan-Am, SAS, Singapore Airlines, Thai Airways International, Transavia... ROTTERDAM with NLM

FAIRBANKS FINANCIAL

Advertisement for Fairbanks Financial, featuring mortgages and remortgages. Text: 'MORTGAGES/REMORTGAGES ARE YOU AWARE THAT THERE IS FOREIGN INTEREST IN YOUR MORTGAGE?'

Advertisement for Citiservice, featuring real time futures and options prices. Text: 'REAL TIME FUTURES & OPTIONS PRICES'.

Advertisement for IG Index, featuring FTSE 100 and other market indices. Text: 'IG INDEX'.

Advertisement for Jotter Pad, featuring a crossword puzzle. Text: 'JOTTER PAD'.

Advertisement for Crossword, featuring a crossword puzzle. Text: 'CROSSWORD'.

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WORLD STOCK MARKETS

Table of World Stock Markets including sections for ASIA, FRANCE, GERMANY, ITALY, SWITZERLAND, and JAPAN. Each section lists various stocks with their prices and changes.

Table of World Stock Markets including sections for AUSTRALIA, CANADA, and EUROPE. Each section lists various stocks with their prices and changes.

Table of World Stock Markets including sections for CANADA, NEW YORK, and INDICES. Includes DOW JONES, STANDARD AND POOR'S, and various regional indices.

Table of World Stock Markets including sections for TOKYO, AUSTRALIA, and EUROPE. Includes Tokyo Most Active Stocks and various regional market data.

Advertisement for Financial Times featuring the slogan 'See the world in a new light.' and text describing the publication's international coverage and subscription information.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change. Includes sub-sections for 'Continued from previous page' and '30 Stocks'.

NASDAQ NATIONAL MARKET

3pm prices November 21

Table of NASDAQ National Market listing various stocks with columns for stock name, price, and change. Includes sub-sections for '30 Stocks' and '30 Stocks'.

AMEX COMPOSITE PRICES

3pm prices November 21

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Advertisement for SCANDIC CROWN HOTEL with text: 'It's attention to detail... The providing of financial times to business people, the makes a great first...'

AMERICA
Defence issues stay weak despite recovery hopes

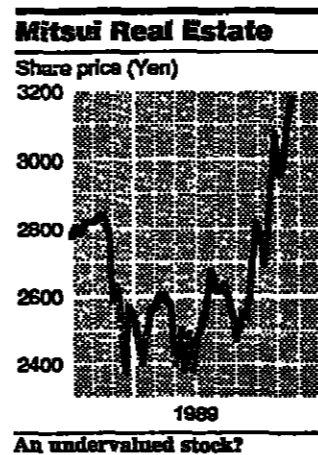
Wall Street
ALTHOUGH many analysts felt the hammering of defence stocks on Monday was an over-reaction to the prospect of cuts in the defence budget, equities failed to make up any ground yesterday morning, writes Janet Bush in New York.

1,163.23, remained weak. At mid-session, the index was quoted 10.50 lower at 1,152.73. The index has been undermined by newspaper reports that bankers remained reluctant to finance a buy-out or recapitalisation of UAL, the parent company for United Airlines. UAL dropped another 8 1/2% to \$159 having fallen 12 1/2% on Monday.

over bid from Mr Irwin Jacobs, the Minneapolis investor, who already has a 14.2 per cent stake. Texas Instruments fell 1 1/4% to \$28 1/2. The company said late on Monday that it would take a pre-tax charge of around \$55m in the fourth quarter and cut its workforce by around 1,500 people.

Japanese focus switches to land holdings
Michiyo Nakamoto on the increasingly popular Q-ratio method of evaluating shares

AS TOKYO'S importance as an information and financial centre grows, demand for office and residential space in and around the city is expected to exceed supply at least until the year 2,000. At the same time, as the Japanese economy shifts away from heavy industry towards a leading role for the service sector, disused factory land near the cities is becoming much more valuable in accommodating the growing needs of the information society.



Mitsui Real Estate
Share price (Yen)
3200
3000
2800
2600
2400
1986
An undervalued stock?
to earnings in setting the appropriate level of a share price.

looked at in terms of their price/earnings ratios - which were much higher than those in the US or in the UK. The trick was to use a formula, originally devised by an American economist for another purpose, to calculate the share price of a particular company in relation to the real market value of its net assets.

waterfront, have all seen a surge of interest on the expectation that they will develop their strategically-located and generally idle land into rented space, which will boost their profits substantially over the long term and form the basis of a new revenue-generating business. Even the most enthusiastic proponents of the Q-ratio, however, recognise that the net asset value of a company is difficult to determine.

decide how to set the share price against it. If Mitsui Real Estate's net asset value comes to Y10,000 a share (more than three times its stock market valuation yesterday of Y3,180), is Y10,000 an appropriate level for the share price? At what level below Y10,000 would it be considered undervalued? None the less, there is growing confidence that the concept will continue to win a larger following. "The market is definitely moving in that direction," claims Nomura's Mr Kobata. Several companies with land holdings have also become the subject of takeover rumours.

Transatlantic depression crosses to the Continent

TRANSATLANTIC influences, including Wall Street's overnight drop and the defence cuts which caused it, were reflected in a number of continental bourses yesterday, writes Our Markets Staff. FRANKFURT seemed in accord with the James Capel report of six days ago, which put a question mark against the "Eastern Promise" and felt that equities would find it difficult to make much progress against a background of rising inflation and higher interest rates.

GREEK SHARES rose, although news of the agreement to form an all-party government came after the close. The general index reached 474.83, its highest level since the inconclusive elections of November 5, compared with a post-election low of 443.20 last week. Brokers were anticipating a substantial rise today.

healthy third-quarter results today. But while their shares were up, the OSX and Amey index fell 1.8 to 177.0, hurt by Wall Street's loss and a weaker bond market, where long-term yields have risen close to 8 per cent. Nationale Nederlanden was up 1 1/4 to F167.20 and Amey gained 1 1/2 to F156.20 before their figures. Aegon reports next week.

ASIA PACIFIC
Nikkei defies interest rate fear to top 36,000

Tokyo
STRONG DEMAND for equities overcame persistent interest rate concerns to help the Nikkei average close above the 36,000 level for the first time, writes Michiyo Nakamoto in Tokyo. Monday's correction seemed to give equities renewed energy and the Nikkei finished at its intra-day high of 36,059.87, up 166.28. The low was 35,920.24. Gains led losses by 489 to 411, while 216 issues were unchanged.

gained Y230 to Y3,360 and Pioneer firm Y170 to Y5,670. Asset-backed issues also attracted interest. Mitsui Real Estate was third on the active list with 21.1m shares traded and rose Y30 to Y3,180. Keio Electric Railway, which was also supported by speculation that a subsidiary would be listed, was up Y30 to Y3,120.

67m on Monday. Taiyo Sano, a leading industrial gas producer, rose Y30 to Y1,370 on good sales of its high-purity gas generator for semiconductor purification, favoured because it does not use chlorofluorocarbons.

was more block trading in oil stock Santos, up 1 cent at A\$3.4. ICI Australia gained 8 cents to A\$6.05 on its annual profits, which were in line with expectations. Newmont Australia, in which Newmont Mining of the US has sold a 26 per cent stake, was off 7 cents at 83 cents. The stock was sold at 87 cents.

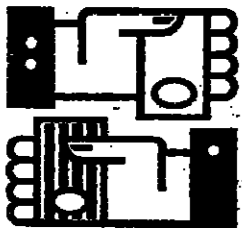
SINGAPORE made a second modest gain on individual buying, the Straits Times industrial index rising 4.08 to 1,349.42. Volume was fairly low at 41m shares worth S\$63.5m, down slightly from Monday. TAIWAN suffered from selling by investors impatient about the market's failure to rally from five consecutive losses. The weighted index fell 170.44 to 10,088.60 in active trading.

Table with columns: NATIONAL AND REGIONAL MARKETS, MONDAY NOVEMBER 20 1989, FRIDAY NOVEMBER 17 1989, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, and various regional indices like Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. So. Af., World Ex. Japan, and The World Index.

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FINANCIAL TIMES SURVEY



As the larger banks, impelled by 1992, organise mergers and forge external alliances, next year's

removal of the last curbs on capital movements causes some anxiety.

And yet, observes John Wyles, the industry is already operating in a freer regime than ever before.

Ringmasters in control

IN CRAB-like fashion, with frequent promptings from a treasury minister who was once the central bank governor and a central bank governor who was once his close colleague, Italian banking and finance is moving towards the modern world.

Driven by the exigencies of Europe 1992, the nation's politicians and businessmen are seeking the formulae which will enable Italy to avoid the status of a financial backwater in the next decade.

Progress is characteristically uneven, and conditioned by the ever-complicated requirements of party interests and political consensus. These weigh most heavily in the parliament, which is trying to agree broadly-based reforms of banking, stock-market operations and financial intermediaries, as well as anti-trust legislation.

Some of these legislative goals now look achievable within the next few months, thanks to the window of opportunity offered by the present five-party coalition led by Mr Giulio Andreotti, which has so far found more internal harmony than any of its predecessors over the last five years.

But the bankers are not just waiting on the politicians. Anxious to build up domestic

strength and international reach, larger banks are organising domestic mergers at an unprecedented rate and forging international alliances, especially in merchant banking.

When the politicians show signs of forgetting the priorities, they are called to order by two men who are the most subtle of ringmasters: Senator Guido Carli, governor of the Bank of Italy from 1969-75, and since last July, Treasury Minister; and Mr Carlo Azeglio Ciampi, the Governor of the last 10 years. After an uncertain beginning, their improving partnership bodes well not only for the conduct of Italian economic policy over the next year, but also for achieving some of the necessary adaptations of the nation's banking and financial markets.

Though the two men do not always see eye to eye - they have had vastly different views, for example, over whether industrial companies should be allowed to control banks - they are both torch-bearers for that austere, highly professional Bank of Italy culture, which longs to cure the worst excesses of Italy's economic system by planting inside it much more efficient market mechanisms.

Profoundly experienced in



THE ITALIAN ECONOMY					
	1985	1986	1987	1988	1989*
GDP					
Nominal GDP (\$bn)	427.2	605.2	758.1	833.3	938.4
Growth in:					
GDP real	2.9	2.9	3.1	3.9	3.2
Primary sector	1.2	1.6	0.5	1.5	
Secondary sector	2.5	2.7	3.7	5.3	
Tertiary sector	3.2	2.9	3.1	3.2	
Private consumption	3.0	3.5	4.3	4.0	3.2
Public consumption	3.5	3.1	3.4	2.0	2.0
Gross fixed investment	2.5	1.4	5.4	5.0	5.9
INFLATION					
GDP deflator	8.9	7.5	5.7	4.9	6.5
CPI	9.2	5.9	4.7	4.2	6.3
UNEMPLOYMENT RATE	10.3	11.8	12.0	12.1	12.0
BUDGET DEFICIT (trillion lire)	117.0	116.0	120.0	117.0	154.0
Deficit/GDP	(13.5)	(12.1)	(11.6)	(11.5)	(11.4)
TRADE BALANCE (\$m)	(12,091)	(2,594)	(6,593)	(6,600)	(13,700)
MONEY SUPPLY					
Monetary base	17.3	7.1	10.1	9.7	8.0
M1	10.4	10.7	7.4	7.6	8.0
M2	11.0	8.4	8.3	8.3	8.0
INTEREST RATES					
Discount rate	15.0	12.0	12.0	12.5	13.5
5-year government bond	13.7	11.5	10.5	10.7	11.8
CURRENT A/C BALANCE (\$m)	(3,540)	(2,912)	(1,078)	(8,300)	(10,000)

Subtle ringmasters... Mr Carlo Azeglio Ciampi, Governor of the Bank of Italy for the last 10 years (top); and Senator Guido Carli, the previous governor, and, since last July, Treasury Minister (Picture: Terry Kirk). Their partnership bodes well for economic policy, and for the achievement of some of the necessary adaptations to the nation's banking and financial markets. Mr Ciampi's 10 years are the subject of an article on page 8 of this survey.

ALSO IN THIS SURVEY

The economy; the stock market	2	Foreign banks; Savings banks	5
The BNL Affair	3	Bank mergers; Profile: Cesare Geronzi	7
A watershed year: Unit trusts	4	Banking in the South	6
Merchant banking; Retail banking	5		

(Editorial production: Martin Davies)

Italian Banking Finance & Investment

Italian politics, both men know the importance of fixing clear objectives and the necessity of making compromises along the way. Carli's aim, since he came into office in July this year, have been dominated by a desire to produce convincing evidence that Italy will reduce its public-sector deficits, to argue the case for extensive privatisation of public industry and banks, and to breach the parliamentary logjam which has been holding up anti-trust legislation and badly needed reforms of banking and securities markets.

Ciampi's priorities are much the same, while on the external front both men are determined that Italy should play a leading role in defining the path towards economic and monetary union in the Community. A pre-requisite for such a role will be the removal of Italy's residual restrictions on capital

movements next year, in line with the EC's July 1 deadline, and acceptance of a 2.5 per cent margin of fluctuation for the lira in the European Monetary System, instead of the 6 per cent it has been allowed for the past decade.

Capital liberalisation could well cause a measure of pain, not because of any imminent flight of funds but because of EC member governments' expected failure to agree on a harmonisation of their taxes on capital gains. Rome is increasingly worried about the fact that, to be competitive in attracting capital, it may be forced either to move towards still higher interest rates or to reduce (or remove altogether) its 30 per cent tax on bank interest payments.

Neither option is comfortable. The latter could rob the Treasury of L12,000bn, when reducing the budget deficit is

the overriding priority, while the former could hurt an industrial performance which has been the motive power behind growth rates averaging 3 per cent a year since 1985.

Next year's appointment with capital liberalisation is also causing some anxiety inside the Italian banking industry. Mr Piero Barzacci, president of the Italian Bankers' Association (ABI), confessed in June that he and his brothers in banking were openly afraid of the new, potentially very competitive, market ahead.

Many would say that this fear is well placed, given the fragmented nature of Italian banking, its limited international presence, high cost-base, patchy, frequently politicised management, and overstaffing.

Nonetheless, it has to be pointed out that Italian banking as a whole is already oper-

ating in a far more open regime than it has ever known before, and that it is not yet having much difficulty in turning a profit.

Net income last year reached a record L5,363bn, 27 per cent higher than the mediocre 1987, but 12 per cent up on 1988. Operating costs fell from 3.11 to 3.03 per cent of total resources, and staff costs from 2.23 to 2.15 per cent. The poor performance in 1987 depressed growth in the banks' own funds to 8.3 per cent, from 18 per cent for 1985-87. Allied to accelerated lending, this caused risk-weighted capital adequacy to decline for the first time in more than five years.

To comply with the capital ratios set by the Group of Ten countries in July 1988, some 33 Italian banks would have needed at the end of last year to raise collectively L3,000bn -

a capital shortfall which was L800bn higher than the year before, but involving 10 fewer under-capitalised institutions.

Messrs Ciampi and Carli want to encourage bank mergers and to boost the capital strength and competitiveness of Italian banking by securing the passage of the so-called "Amato law" (after its sponsor, Mr Giuliano Amato, who was Mr Carli's immediate predecessor at the Treasury). By encouraging banks to transform themselves into joint stock companies, this would create a common legal basis for banking activities, and also permit the structuring of investment and parbanking activities under a "polyfunctional" holding company.

Mr Ciampi believes that this legislation will streamline the banks' operating procedures and, perhaps most important of all, establish much clearer

powers and lines of responsibility for their managements and governing boards. It would also, of course, facilitate their recourse to equity markets for fresh capital.

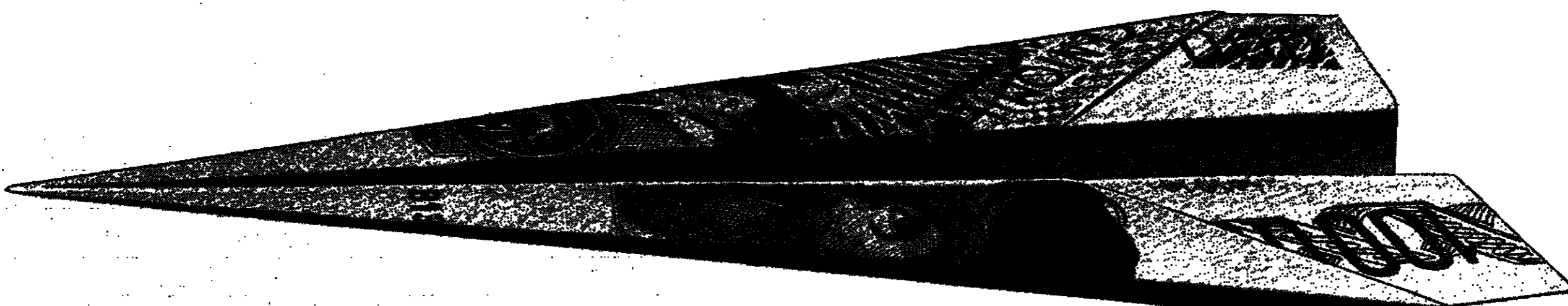
Not surprisingly, this raises the vexed question of privatisation. The original Amato draft established a floor for state shareholdings in public banks of 51 per cent, while allowing for politically-approved derogations. However, influential sections of the Christian Democratic party worried both about losing political patronage over banking nominations and also their powers to influence loan policies - are fighting hard to block any possible waiving of the 51 per cent rule.

The extent to which industrial groups will be free to acquire bank equity will remain unclear until the anti-trust legislation is passed. Until recently, the prevailing compromise would limit any single participation to 20 per cent of a bank's equity, with Bank of Italy approval required for an initial holding of 10 per cent and for every 2 per cent thereafter. However, Governor Ciampi has many supporters in the parliament who would wish to be even more restrictive on this issue, and a further tightening in the final legislation cannot be ruled out.

The shortcomings in management control, apparently the primary supervisory scandal involving \$3bn of unauthorised loans to Iraq by Banca Nazionale di Lavoro's Atlanta branch, were predictably seized upon by supporters of privatisation. They argue that the present system of party political *infittazione* (sharing out) of banking jobs offers no proper guarantee of management quality.

This affair has not only severely bruised the image abroad of Italian banking, it also raised questions about the quality of the Bank of Italy's own supervisory arrangements which Governor Ciampi has swiftly tried to answer. He asserted in a recent speech that the primary supervisory responsibility over BNL Atlanta rested with the American banking authorities, and revealed that the Bank of Italy had instructed Italian banks to tighten controls over foreign affiliates, and to review their reporting procedures, accounting checks and management appointments.

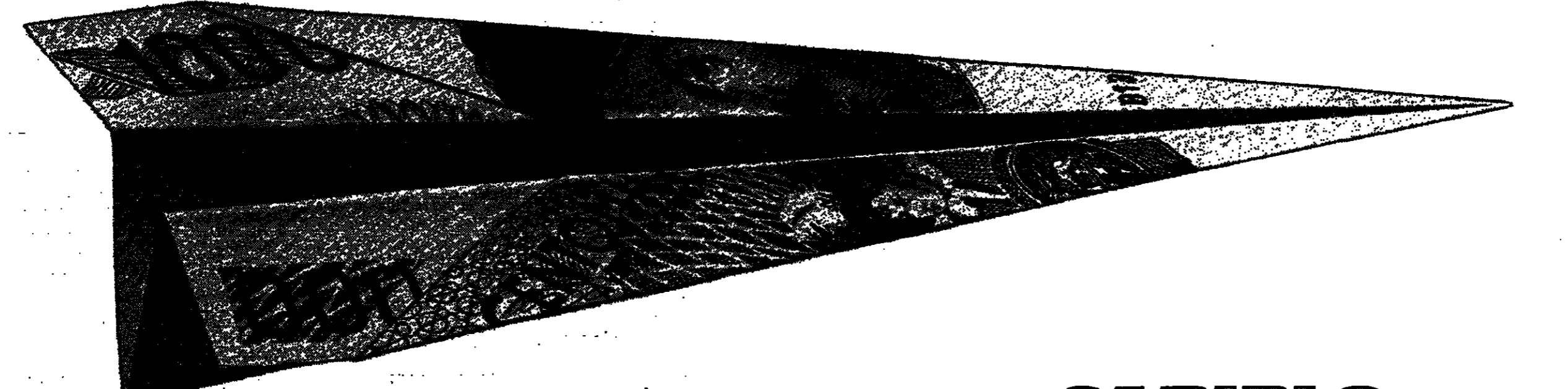
Some Italian bankers have minimised the Atlanta affair with the view that it could have happened to any European bank. Such complacency about its shortcomings has been the bane of Italian banking in the past, and should be severely punished in the much more internationally competitive future.



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ITALIAN BANKING 2

THE ECONOMY

The south is the big challenge

IT WAS not all that long ago that any discussion on the Italian economy with a qualified expert seemed to turn into a painful hand-wringing session, in which the list of woes was not only long, but also seemingly insurmountable.

These days, the topic can be addressed with almost unprecedented brevity, and the conversation can quickly move on to the numerous strengths which have become so much more apparent.

With its very healthy industrial sector and aggressive small and medium-sized businesses across a broad range, the country is well placed to continue exploiting the opportunities offered by the still-promising outlook for the global economy. Having enjoyed an average growth rate of 3 per cent a year since 1983 - 0.5 per cent above the European average - Italy can still look forward to a better-than-average performance next year, when the Government expects output to increase by 3.4 per cent.

But, notwithstanding the continued dynamism of industrial investment in new plant and machinery - 8.6 per cent higher in the first half of the year - there are a number of difficulties which the Government and its partner in economic management, the Bank of Italy, have to wrestle with in the coming months, if the foundations are to be laid for continued growth and prosperity into the 1990s.

Pride of place is occupied by the Government's budget deficit and the accumulated burden of national debt. Unusually, there is rather more optimism around in Rome on this problem than there has been for many years - despite the fact that this year's gap between revenues and expenditures will have missed the L17,000bn target set late last autumn by as much as L3,000bn.

Confidence that the economy as a whole should continue to offer a comfortable framework of growth, within which to tackle the problem, partly explains why spirits are higher in both the Italian cabinet and the Bank of Italy. More important, however, has been the apparent determination of the present government's team of economic ministers, led from the Treasury by the illustrious

former governor of the central bank, Mr Guido Carli, to narrow the deficit by squeezing substantially more revenues out of the economy.

The Government's 1990 budget proposal aims at a deficit of L133,000bn, or 10.4 per cent of GDP, in a manoeuvre which will raise an extra L18,000bn of revenues and cut L5,000bn from government spending. This is the largest single attack on the deficit ever mounted; and, while still lacking credible constraints on health and pensions expenditure, it appears even to have put heart into Mr Carlo Azeglio Ciampi, the Governor of the Bank of Italy.

JOHN WYLES on the new confidence - and the immediate and long-term problems

lame deficit reduction policies, which have served only to push up accumulated debt to slightly more than 97 per cent of GDP. When Mr Ciampi acknowledges that a budget proposal is a "point of departure", then it means he likes it.

Assuming that the parliament does not put the L133,000bn deficit target beyond reach with amending amendments, the budget could have two important consequences.

First, it gives credibility to this government's apparent determination to sustain the commitment, handed on from its predecessor, to turn the so-called primary deficit (the balance between revenues and expenditures, excluding interest payments) into a surplus by 1992. This, in turn, should help to reassure domestic and foreign investors during the coming 12 months, when fully 40 per cent of outstanding debt has to be refinanced and when the Government is committed to removing all constraints on capital movements by July 1.

At the same time, it plans to put the lira into the narrower 2.5 per cent fluctuation band, from the 6 per cent margin of fluctuation which the Italian currency has enjoyed since the European Monetary System was founded. These changes will require a stable investment climate if yet higher

interest rates are to be avoided.

The other beneficial effect of the budget should be to cool the level of consumer demand, which has done much to boost imports and worsen the balance of payments on current account. Demand for consumer goods rose by 12.2 per cent in the first half of this year; and this had an impact on the trade deficit, which leaped from L8,458bn in the first half of last year to L14,167bn in the first six months of 1989 - a deficit that was L1,300bn higher than for all of 1988.

Italian exporters have substantially raised their share of world markets this year, with a 9.5 per cent volume growth in exports in the first six months, but this was not sufficient to compensate for a 12 per cent

JOHN WYLES on the new confidence - and the immediate and long-term problems

rise in imports. As a result, the current account deficit will be around 1.3 per cent of GDP this year compared to 0.6 per cent in the previous 12 months.

The solidity of Italy's current account deficits for most of this decade is beginning to worry Governor Ciampi, who warned recently that a permanent imbalance on current account meant rising overseas indebtedness, with the result that interest costs on foreign debt will reach a record L12,000bn this year.

But this trend has done nothing to damage the lira's exchange rate, which, helped by substantially increased capital inflows - including a very large rise in private borrowing abroad (totaling L18,100bn in the first nine months, compared with L10,996bn in the whole of 1988) - has risen by 3 per cent against all currencies, and by 3.4 per cent against EC currencies.

Judging that Italian exporters could live with this appreciation, the Bank of Italy has chosen to let the lira strengthen so as to maintain a downward pressure on prices. Mr Ciampi said recently that this had contained the rise in consumer prices by around 1 percentage point, and warned that further efforts were needed to combat a recovery in inflation "which has not yet been decisively subdued". In the central bank's judge-

ment, rising prices have been due to increases in world prices for raw materials, the decline of the dollar, increases in public charges and domestic demand pressures. The rate of increase appears to have peaked at 7 per cent in June, but the Government's forecast of an inflation average of 4.5 per cent next year is generally regarded as over-optimistic.

This is partly because additional pressures on prices could come from the round of key private-sector pay negotiation due next year, and partly because of growing labour market pressures.

The official unemployment rate of 12 per cent is broadly unchanged from last year, and misleading in several respects. It masks the fact that unemployment in the north has fallen from 6.7 per cent to 5.8 per cent over the past 12 months, and that there is virtually full employment (the official jobsless rate is 3.3 per cent) among the male population in this centre of Italian industry. By contrast, employment levels are continuing to fall in the south, where the unemployment rate has risen from 20.2 per cent to 21.3 per cent.

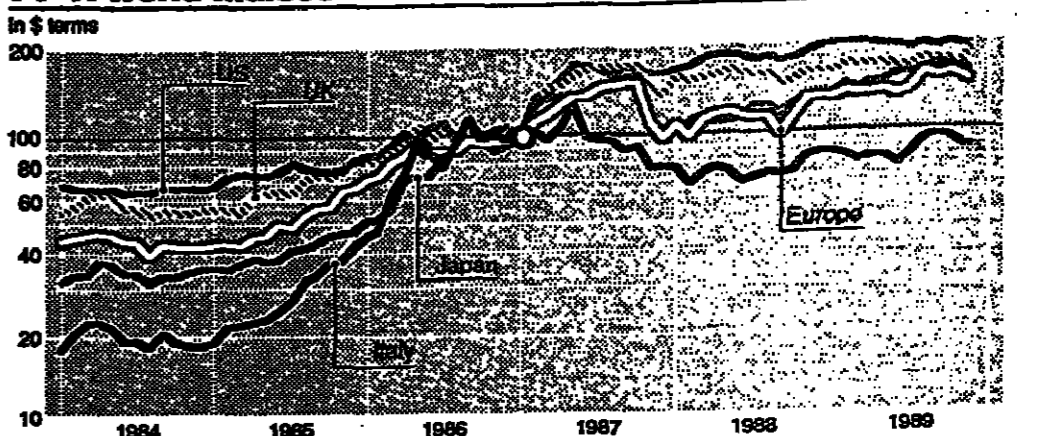
Of all the challenges facing Italian economic policies in the 1990s, the most daunting is the need to launch a new phase of economic development in the Mezzogiorno (the south). The readiness to move, which characterised the great labour migrations to the north of Italy and Europe of the late 1950s and 1960s, no longer exists, partly because welfare assistance is so much more adequate. In Sicily, Sardinia, Calabria, Basilicata and parts of Campania, much more industrial investment is needed to soak up unemployment and to provide the basis for sustained growth.

Some economists believe that labour shortages in the north will generate a spontaneous movement of investment to the south, but this is not yet apparent. If Italy could launch the Mezzogiorno on a promising growth track, its economy could begin to rival West Germany's in strength. But it is equally possible that the European Community's open internal market will serve only to widen the gap and maintain the Mezzogiorno as a permanent burden on the national economy.

THE STOCK MARKET

A game in need of rules

FT-A World Indices



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TO OUTSIDERS, who are certainly not the people who determine the movements of many of its listed shares, the Italian stock exchange is as anomalous and out of date as would be a steam-driven limousine.

It performs very few of a stock market's functions efficiently, and in many respects is a brake on the development of corporate Italy.

These criticisms are hardly new - the sins of insider trading are well known. The novelty lies in the fact that legislative developments at a European level, allied to a growing awareness of the risks of leaving the bourse unregulated, are pushing Italian lawmakers inexorably in the direction of remedial action.

Until the market began to slide in the spring of 1987, and then fell to its knees in the aftermath of the general crash in October of that year, it was still possible for policy makers, regulators and operators to believe that, for all its behavioural weaknesses, the market was best left alone. It had risen by 226 per cent since 1984; the mutual fund industry had achieved a hit off, and delivered into equities the savings of millions of small investors; and leading Italian groups had been successfully recapitalising themselves.

But by the end of 1987, the faith had been blown away. The market had fallen by 32 per cent in 13 months, and both private and foreign investors were losing interest. This can best be seen in the fact that net withdrawals from the mutual funds have steadily mounted to more than L7,000bn since early 1988, so that their net assets have fallen from a peak of L71,427bn in mid 1987 to L50bn at the end of September. Against this background, the market has not been able to match the recovery from October 1987 lows achieved by Wall Street, London, Paris and Tokyo.

The reasons for this relative stagnation go beyond the disenchantment of investors, who had once appeared to believe that buying stocks in Italy was the surest path to capital gains. They were recently set out by two of Italy's leading economists, Franco Modigliani, the Nobel Prize winner, and Enrico Ferretti, in a very long article published by *Il Sole 24 Ore*.

made the market a dangerous place for the ordinary investor. In the absence of any proper agency, investor-protection and straight dealing. In the meantime, some of them have also demonstrated that they will continue to play the game the Italian way - which is often contemptuous of minorities' interests - in the absence of a legislative framework.

But this now cannot be too long delayed if the Milan bourse is not to drift out to the most eccentric and irrelevant, international margins. And, as so often in Italy's case, the call to order is being blown down from Brussels. The EC Council of Ministers recently approved a directive for curbing insider trading, and is still considering one for regulating public takeovers.

Both are the subjects of draft legislation which the Italian parliament has been considering for some time, along with other legislative proposals governing financial intermediaries and closed investment funds. All are directed at filling legislative gaps that would otherwise have to be closed purely by applying EC directives. This legislative parallelism, in fact, is creating confusion and delay in Rome, where the final outcomes may ultimately wait upon decisions in Brussels.

In the meantime, there are principles to be settled at a national level. One is whether all share transactions must be channelled through the bourse, a requirement which has effectively been written into the legislation on financial intermediaries during its parliament-

ary journey through amendments severely circumscribing trades outside the exchange. Mr Guido Carli, the Treasury Minister, called this month for a rethink, on the grounds that such an approach would put Italy firmly out of step with the rest of Europe.

Instead, Mr Carli favours - together with the stock exchange regulatory authority, the Consob - the construction of a market, with the help of computerised trading, whose efficiency and transparency would make it the natural centre for trading.

Italy's legislation on insider trading has suffered long delays in arguments over the role of the Consob in investigating and punishing insider traders. However, it now appears likely that an agreement will be found that will give the Consob alone (instead of jointly with the *Guardia di Finanza*, Italy's tax police) responsibility for investigating suspected insider trading. In cases where there are reasonable grounds of suspecting an offence the magistrates would then be called on to act.

From the most recent indications, it now seems possible that the insider trading law could reach the statute book within the next six months, but those relating to financial intermediaries and public offers will certainly take longer. In the meantime, perhaps one should not expect many signs of bullishness from the Italian bourse.

John Wyles

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Calendar of Events, second half of 1990

July Milano Collezione Uomo Fashion	
July Milanovendemoda Uomo Fashion	
15 - 17 July Mias Estivo '90 Fashion	pav. SUD
Int'l Market of Sports Articles and Camping Equipment	
6 - 10 September SIM Hi-Fi Ives '90 Int'l Hi-Fi, Video, Consumer Electronics Show	
7 - 10 September Micam '90 Int'l Footwear Exhibition	
7 - 10 September Bijoux Costume Jewellery Exhibition	
7 - 10 September Macel Autumn '90 Int'l Household Articles, Gift Articles, Silverware and Goldsmith Products	
19 - 24 September 12° Salone Internazionale del Mobile - Furniture	
30° Salone del Mobile di Milano - Furniture	
19 - 24 September Euro luce Int'l Lighting Exhibition	
19 - 24 September Salone del Complemento d'Arredo Furniture Accessories	
2 - 4 October Moda in Fabrics & Accessories	pav. SUD
4 - 7 October 18° Expo Dental '90 - 5° Expotecnodental Equipment and Material for Dentistry and Dental Techniques	
4 - 8 October 27° Smau '90 Int'l Office Furniture and Equipment Exhibition	
5 - 9 October Milanovendemoda Studio Fashion	
5 - 9 October Spositalia Fashion	
5 - 9 October Milanovendemoda Donna Italia Fashion	
5 - 9 October Modif Int'l Presentation of Women's Collections	
5 - 9 October Contemporary Presentation of Avant-Garde International Fashion Collections	
7 - 11 October Milano Collezione Int'l Presentation of Spring-Summer '91 Collections	
11 - 15 October IBTS Broadcasting and Telecommunications Show	pav. SUD
19 - 22 October 58° Mipel Int'l Exhibition of the Italian Leathergoods Market	
19 - 25 October 17° Bienu Biennial Machine Tools Exhibition	
20 - 22 October 19° Intersan Int'l Orthopaedic and Sanitary Articles Exhibition	
21 - 28 October 57° Mifed Indian Summer Cinema and Television International Multimedia Market	
November La mia Casa Household Furnishings and Technology	
November Milano Finanza Finance	
9 - 13 November Expo Commercio '90 Int'l Merchandising Equipment Exhibition	
9 - 13 November Expo Turismo '90 Int'l Equipment for Tourism Exhibition	
9 - 13 November Siro '90 Italian Catering Exhibition	
9 - 13 November Mida Italian Exhibition of Automatic Distribution	
9 - 13 November 17° Salone Internazionale del gelato e della pasticceria Ice-cream and Confectionery	
9 - 13 November EBE European Drinks Exhibition	
9 - 13 November Sigral Food Products Exhibition	
9 - 13 November FRANCHISING '90 Franchising and Innovative Solutions in the Service Industry	
9 - 13 November Expo Vip Products, Equipment and Services for High Quality Catering	
11 - 13 November Borsa degli Stocks	
November Tecnoroll Materials and Technologies for Industrial Curtains	
23 - 26 November Teknautic Nautical Products, Services and Equipment	
24 - 28 November Sicurezza '90 Int'l Security Electronic Devices and Alarms Exhibition	
26 November - 1 December Milanomedicina '90 Int'l Exhibition and Conference of Medical Previews and New Trends	
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27 November - 1 December 10° Rich e Mac '90 Int'l Chemistry Exhibition and Mac 1990	
27 November - 1 December Mosan '90 National Sanitary Exhibition	
4 - 8 December Esma Int'l Knitwear Exhibition	

ITALIAN BANKING 3

THE BNL AFFAIR: the decade ends with a unique scandal. FT writers consider the causes, the personalities and the implications

A lesson for all western nations

THE ITALIANS have been unlucky this decade when it comes to banking scandals.

The 1980s opened with the Banco Ambrosiano affair, which featured the mysterious London death of Roberto Calvi, some \$1.5bn of missing bank loans that turned out to have gone to ten overseas dummy companies that were controlled by the Vatican bank, and a motley cast of characters that unfortunately brought out the worst in Italian intrigue.

The decade is now closing with the Banca Nazionale del Lavoro (BNL) affair, a scandal that is different from the Ambrosiano story: instead of mysterious Vatican dealings it concerns a mysterious \$3bn of unauthorised loan commitments to Iraq by the bank's branch in Atlanta, Georgia.

The only things the Ambrosiano and BNL scandals have in common is that both have attracted international attention and both are subjects which Italians do not like to talk about because they reflect poorly on the country's image. Indeed, this was one of the arguments used by Mr Guido Carli, the Treasury minister who last month opposed the idea of a parliamentary inquiry into the BNL affair. Mr Carli, whose Treasury is majority shareholder of BNL, has been quite vocal about attacking the bank's former management and quite reticent about the darker sides of the scandal, but he is not the only one.

The BNL affair needs, however, to be considered separately in two different contexts: in terms of what impact it may have on Italian banking; second in international politico-military terms.

The latter is necessary because as much as \$1bn of the BNL Iraqi loans are believed by western intelligence circles to have been used for the procurement of a wide range of technologies and equipment that are apparently civilian, but have actually been used by Baghdad for military projects, including the Condor 2 ballistic missile project.

The scandal developed after the Federal Reserve contacted the Bank of Italy on August 4 to say the FBI had discovered that Mr Chris Drogoul, BNL's Atlanta manager, had engineered 2,500 separate letters of credit and direct loans to the central bank of Iraq without

reporting them to the bank or to any US authorities.

Mr Drogoul and nine other Atlanta staff members were to be sacked by BNL, but the scandal would soon prove to be more than just a case of a few rogue employees.

On the banking side, there can be no greater embarrassment than for Italy's biggest state-owned bank to admit that its internal auditing controls were so inadequate - some would say non-existent - that Rome headquarters knew nothing at all about the making of \$3bn of loan commitments and the payment of \$1.85bn on loans and letters of credit over a 17-month period (February 1988 to July 1989) by BNL's branch in Atlanta.

All of the loans were off the books, and the commissions were dramatically low - generally 0.25 per cent, against a normal commission of 10 to 15 per cent on such high-risk lending.

At first it seemed to be about the obscure Atlanta branch of an Italian bank. But actually, says ALAN FRIEDMAN, it has lifted the veil on the murky world of missile technology procurement by unstable Third World regimes and some western governments' inability, or unwillingness, to act

Mr Carli told parliament recently that there were "traces" in the bank's official accounts that should not have escaped internal controls. Investigators into the BNL affair believe a middle-level executive in Rome did know what was going on, but no name has been revealed and the bank denies it.

Mr Nerio Nesi, chairman of BNL, and Mr Paolo Savona - director-general, were forced out of office early in September over the scandal. Both said they knew nothing of the Atlanta loans. Their replacements - Mr Giampiero Cantoni and Mr Paolo Savona - have so far remained inscrutably silent about the scandal they inherited.

In financial terms, the BNL affair has created a delicate situation for the following reasons:

■ Baghdad has been demanding that BNL hand over more than \$1bn of additional and blocked loans that Atlanta had committed, but not disbursed.

Some US companies that are owed export credit funds are either threatening BNL with legal action or, in the case of Lummus Crest of New Jersey, suing.

■ So far, Iraq has been servicing its BNL debt, but it is believed that the loans may end up being lumped together with a further \$4bn of outstanding debt owed by Iraq to Italian companies.

■ BNL's net capital position deteriorated by around L600bn (\$445m) to about L4,000bn after a series of provisions totalling L1,980bn, including those for Iraqi exposure.

■ The Bank of Italy has ordered BNL to strengthen its capital ratios, and the bank is now undergoing a L2,000bn recapitalisation that includes both rights issues and a special subordinated loan.

■ BNL has not faced any liquidity problems as a result of the Iraqi scandal, and, thanks to the work of top executives

such as Mr Pierdomenico Gallo and Mr Davide Croff, nor has it faced any serious problems on the interbank market. Indeed, some would argue that the most alarming aspect of the BNL affair is not even a banking matter, but the ease with which Iraq was able to secure such a substantial amount of funding for the procurement of militarily useful materials.

The BNL scandal, which at first seemed to be all about the obscure Atlanta branch of an Italian bank, has actually lifted the veil on the murky world of missile technology procurement by unstable Third World regimes and the inability or unwillingness of some western governments to act.

Up to \$1bn of the BNL money went to finance exports by US and European companies of a range of industrial equipment and technologies that was "dual use" - seemingly civilian, but actually used by Baghdad to contribute to the development of a vertically-integrated military industrial complex capable of making conventional munitions, chemical warheads and ballistic missiles potentially able to alter the balance of power in the Middle East.

The flow of money from Atlanta to Baghdad was known to some US intelligence agencies. Western intelligence services have been monitoring all aspects of the Iraqi-Egyptian-Argentine missile project, known as Condor 2, for five years. But no action was taken to stop the BNL flow. One government official in Europe said BNL might have been "because they wanted to follow the flow". The Federal Reserve, the US Treasury, the FBI, the State Department, the Pentagon, the Commerce Department and the National Security Council were all either unaware of the intelligence available on BNL or unable for some reason to act on it.

An Iraqi network of companies in Europe and the US, including some that received BNL letters of credit from Atlanta, was discovered last month to have been established to acquire militarily useful equipment and skills, according to officials in Whitehall.

"The one thing they have in common is high technology," said one British official. "It doesn't matter whether it's machine tools or computers. It all clearly has an arms linkage." What the official did not say was that the Iraqi network of companies, including Matrix Churchill, a Coventry-based machine tools business, was legal.



The new man at the helm

GIAMPIERO Cantoni, aged 50 (above), the new chairman of BNL, is a Milanese banker who has had a varied career. Until his appointment, Mr Cantoni was chairman of a Milan-based subsidiary of Cariplo, Italy's leading savings bank. He has also proved himself as both an academic and a risk-taking entrepreneur, and is a socialist with keen political antennae.

He was already former prime minister Bettino Craxi's favourite for an important public sector banking job before the scandal resulted in the ousting of Nerio Nesi as BNL chairman.

A graduate in economics, Mr Cantoni later studied at Bocconi University, the leading Italian business school, where he now holds a professorship. In 1964, he founded Electropul, a successful machine tools and engineering company.

Mr Cantoni was named vice president at Bancario Italiano in 1982, and became chairman a year later. He has also served in recent years as vice president of Mediocredito Centrale, the medium-term corporate finance and business development lending institute, and as a board member at Selpem, the oil and gas pipeline and drilling subsidiary of ENI.

Although the Treasury owns majority control of BNL, and Mr Guido Carli, the Treasury minister, has said he would like to see BNL privatised, Mr Cantoni is unlikely to agree to any early privatisation if this means handing a significant stake of the bank to any industrial conglomerate.

The dogs didn't bark

WHEN depositors and holders of savings shares at BNL read the annual report this spring, they probably drew assurance from the independent external auditors' certification letters.

The audit report was signed by Price Waterhouse and local firm Italanit, a subsidiary of Italy's popular co-operative banks. Their signatures were joined by Ernst & Whinney's on BNL's consolidated group accounts. Additional comfort on the bank's accounts came from the six-page statutory auditors' report.

Moreover, behind these acres of untroubled export financing, it was clear that the watch-dogs had failed to bark. Part of the system of checks and controls had malfunctioned. Who was to blame?

Top management is responsible for ensuring adequate control systems. They take the blame, followed by the bank's internal auditors and inspectors. Mr Cantoni says a partner in a major international accounting firm not involved with BNL. "The auditors' job is to report on financial statements. They cannot give absolute assurance, or guarantee to discover fraud."

The task of fraud prevention lies with management. He considers that Price Waterhouse must keep large-scale inter-bank borrowings undetected. Mr Palma considers that the substantial number of about 200 time deposits should not have passed unnoticed.

Were corners cut on the BNL audit? Mr Palma thinks not. But the auditing of Italian banks feels the effects of two adverse factors: the savage fee war between accounting firms, aimed at seizing market-share in the banking sector; and reliance on internal audit groups with limited experience.

Five years ago, when auditors were being appointed to Italian banks for the first time, and obligatory external independent audit still only applied

works seems unsatisfactory," the partner remarks about the division of responsibilities between Price Waterhouse and Peat Marwick.

Emilio Palma, the Price Waterhouse partner in charge of BNL's audit, says that Peat Marwick's report gave a clean opinion on Atlanta. With hindsight, he wishes the auditors' report on BNL's accounts had mentioned the use of secondary auditors in the US branch network and who they were.

Mr Palma notes that there are historical reasons why the work was split. "Before BNL was subject to external audit in Italy, the bank had already appointed Peat Marwick to audit US branches. It was a way of reducing the workload borne by the BNL's own internal auditors and inspectors."

He believes that checks on internal control should have revealed shortcomings in procedures used at Atlanta. "Why were so many personal com-

puters used, when a dedicated mainframe was available? And why was the Atlanta branch's clearing bank different from the rest of the BNL's US network?" asks Mr Palma.

Something may have gone wrong in the reconciliation of accounts with correspondent banks, a shortcoming that allowed BNL's Atlanta manager to keep large-scale inter-bank borrowings undetected. Mr Palma considers that the

substantial number of about 200 time deposits should not have passed unnoticed. Were corners cut on the BNL audit? Mr Palma thinks not. But the auditing of Italian banks feels the effects of two adverse factors: the savage fee war between accounting firms, aimed at seizing market-share in the banking sector; and reliance on internal audit groups with limited experience.

Five years ago, when auditors were being appointed to Italian banks for the first time, and obligatory external independent audit still only applied

to a small number of banks, many partners believed that fees were extremely low, and that this represented a threat to professional standards.

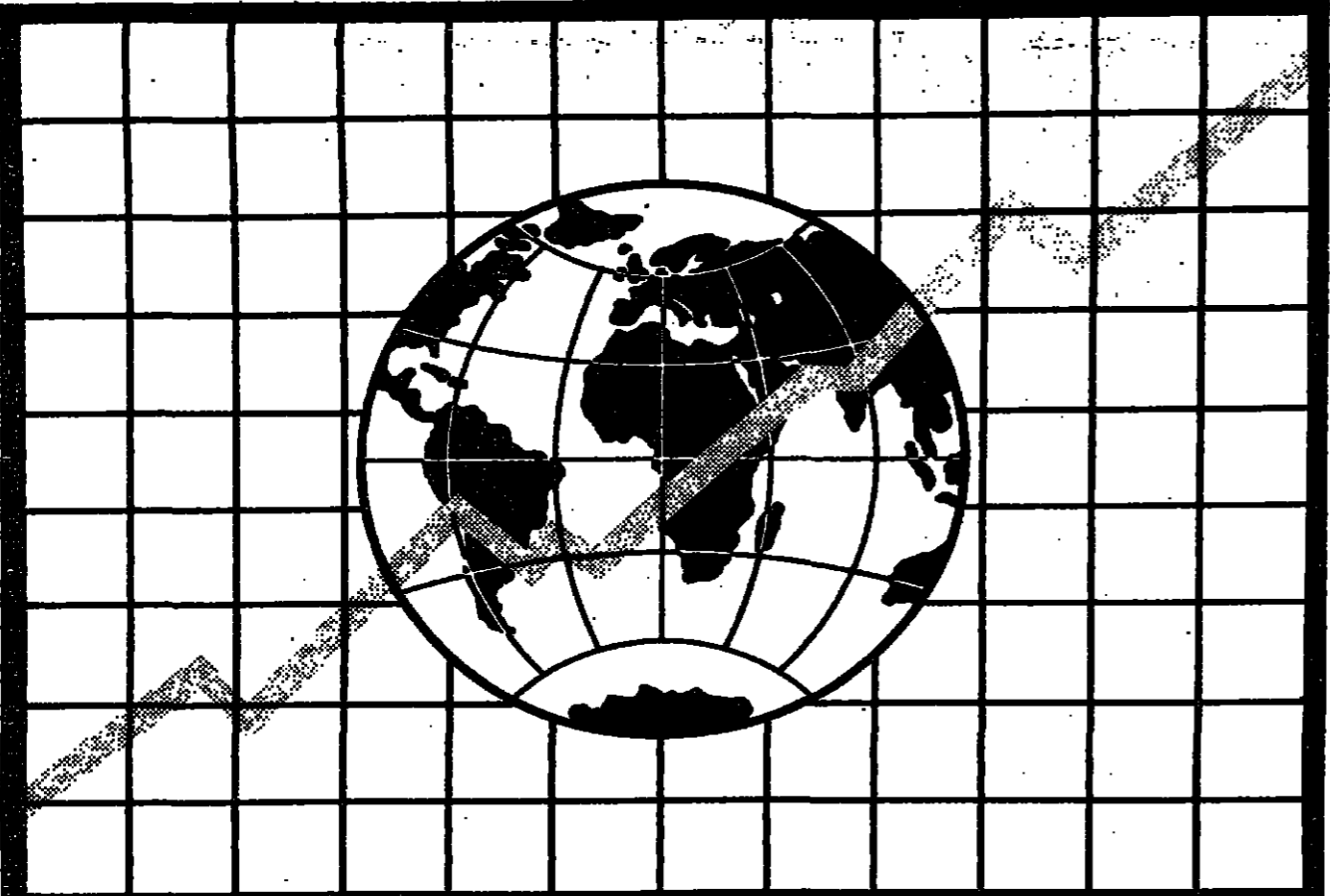
"I do not think that the fee war necessarily led to stinting on effort or put standards in jeopardy. Firms wanted to obtain experience in Italian banking, and were prepared to accept almost any fee to gain a foothold. I would like to believe that they performed thorough jobs and have taken heavy losses," comments an audit partner, whose firm was not among the winners.

He notes that accounting firms must rely on banks' internal audit departments, and believes that these are generally better placed than external auditors to identify shortcomings. However, the limited international experience of Italian banks is a problem for internal audit teams," he says. Indeed, this was one reason why BNL's US branches were audited by Peat Marwick.

In spite of the fact that external auditors in the US, BNL relied on its external auditors. The shift from bank inspectors, the long arm of head office, to a more modern internal audit approach to control is another factor. "Old-style inspectors relied on authority, while the strength of internal auditors should be professional. The change from old to new is difficult and incomplete."

The Atlanta case has demonstrated that effective internal audits is crucial. All Italian banks are trying to learn from the Atlanta lesson. And uncovering the weak points exposed by events at the BNL's branch is occupying the Bank of Italy's Vigilanza supervisory service. Its role was defined clearly by Governor Carlo Azeglio Ciampi, when he addressed the Italian Forex Club at the end of October.

"The supervisory body provides guideline instructions, indicates criteria and makes suggestions of an organisational and operational character," said Mr Ciampi. "It cannot and must not take the banks' place in their application. Equally, the controls undertaken do not substitute the tasks of bank directors and statutory auditors." He noted, moreover, that the primary responsibility for supervising BNL's Atlanta branch lay with the US authorities.



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ITALIAN BANKING 4

UNIT TRUSTS: their potential is great, but . . .

Bonds retain their appeal

THE NOTION of thrift - evoking Samuel Smiles and Victorian England - does not square with the image of modern-day Northern Italy. Elegant Gucci-clad people work in merchant banks during the day, visit La Scala and expensive restaurants at night, and generally enjoy a beautiful life.

And yet Italians, gregarious though they may seem to the casual observer, actually save more of their disposable income than any other nation in the world, including the Japanese.

Whereas the manifestly miserable, space-starved Japanese put away 15 per cent of what they earn, the much happier Italians save more than 20 per cent of their disposable income.

This extraordinary propensity to save is explained by numerous factors, ranging from political instability - 49 governments since the war - to the close ties between the generations in Italian families and the government's enormous budget deficit.

But, as Giovanni Palladino, of Finanziari - part of the IMI group - observed recently, Italian households produce a lot of savings, but make few investments.

Even now, 50 per cent of total household financial wealth is to be found in liquid assets, such as bank deposits and short-term treasury bills. Putting this phenomenon into historical perspective, successive Italian governments, from the mid-1970s onward, found it necessary to issue Treasury paper to finance the ever-growing deficit.

Despite the 13-fold per cent rise in the stockmarket between 1977 and its peak nine years later, savings have been captured by fiscally-appealing government paper, which accounted for 7.5 per cent of household wealth in 1978 and 32.2 per cent 10 years later. Even now, 70 per cent of the total value of the Italian financial markets is in the form of government bonds, replenished monthly with vast issues of high-interest bearing stock.

Given the sheer weight of money emanating from Italian households in search of a home, it was inevitable that equities - and particularly equity portfolios packaged in the form of mutual funds (or



Italians enjoy the good life, yet save more of their disposable income than anyone else

unit trusts) would at some time become attractive. At the turn of the decade, when the Italian equity market began its vaulting ascent, Luxembourg-based funds - aggressively marketed by growing bands of financial advisers - appealed to some. The real breakthrough came in 1983, when the Italian government permitted the marketing of domestic mutual funds.

The boom started in 1984. It was a virtuous circle: as the market roared ahead - stimulated by the early success of the first mutual funds - so people bought more mutual funds. The range of products was narrow, compared with the US or UK retail market - focusing on funds for bonds, equities and a mixture of the two. But, by the spring of 1986, mutual funds were attracting monthly investment of 1,600bn, and the total invested in such instruments stood at 160,000bn. The number of sales companies serving the market rose from two to 60 over the same period.

"The speculative bubble burst in July 1986, long before it did on the world's other stockmarkets," reflects Paolo Azzone, a Milan-based broker. "The unit trusts became too big for Italy - the amount of money splashing into a small pond was quite enormous."

"Of course, the funds were largely invested in blue-chip companies like Fiat, Ferruzzi and Pirelli, the only companies where there is any real liquid-

ity. But, once one mutual fund tried to sell one of these stock, everyone else would try, too. Given the weighting that these big companies have in the Italian market, the market as a whole would sink as a result."

Other factors behind the downturn were: unstable interest rates; the flight of foreign capital; the fact that shares had reached lofty and unsustainable valuations; the Italian settlement system could not cope. Over 1987, the market fell by 30 per cent, a worse performance than in most other markets.

The retail fund management industry went into something of an immediate recession. The numerous groups which had rushed in to build up sales forces sank into losses, and in 1988 five sales companies, owned by leading banks, lost 1,38bn. There were net redemptions of mutual fund units every month from August 1987 to July 1989. In August this year, there was an upturn, but a net outflow followed again in September.

Fund managers look at the future with a mixture of optimism and despair. They know that the potential for the savings industry in Italy is enormous: for introducing new insurance-linked products, or pension products, or savings plans linked to exciting new current account facilities or consumer credit and credit cards.

Looking at the potential for insurance products alone, pre-

miums in Italy still account for only 0.58 per cent of GDP, compared with between 3 and 4 per cent in other industrialised countries. The product portfolio - limited to bonds, bank accounts and offshore mutual funds in the 1970s - is now as sophisticated as many.

But the Italian capital markets are still immature, compared with their equivalents in other European countries. Italian companies have traditionally grown via debt, and not via issues of securities.

According to the Bank of Italy, the value of unlisted shares is five times as large as that of the stockmarket capitalisation. And the market, as it is, is hardly a model of efficiency: the state and the Agnelli family control 20 per cent of the market apiece. There are prolific strategic cross-holdings, reducing considerably the free-float of equity.

Mutual funds concentrating on overseas markets are beginning to make some headway. Meanwhile, most Italian investors - if faced with the choice between equity and government bonds - will always choose the latter.

"After all," observed one Milanese investor, "so long as the state has to finance its enormous deficit from private savings, it will make sure that bonds are more attractive than shares. The government has a physiological need to win."

David Waller

1992 should curb over-regulation, says David Waller

Joint ventures point the way

IT IS often said that Italy is overbanked, with more than 1,000 credit institutions operating in an uncompetitive and inefficient environment.

One of the main reasons for this is that the financial services industry is over-regulated - a situation which should change with the onset of 1992.

The root of the problem is the 1936 Banking Law, which imposed stringent controls on the industry in order to prevent a repetition of the bank crashes in the early 1930s. Further measures were taken in the 1970s, to cope with a chronically weak currency and a vast public deficit.

The earlier measure divided banks into two types: those that could take deposits and provide short-term credit, and those that were obliged to raise funds through the money markets and offer medium to long term finance. Also, the Bank of Italy had to give its approval to new branch openings.

The measures taken to protect the currency were severe: in 1973, those companies investing overseas were required to maintain a non-interest bearing deposit in lire of 50 per cent of the investment; in 1976, unauthorised capital flows were categorised as criminal offences.

Little by little, these rules - which have, of course, contributed to the inefficiency of the banking industry - have been relaxed. Since 1981, banks have been able to extend their activities into related financial services; in 1983, unit-trusts were introduced; the divisions between short and long term credit institutions came down last year.

Rules governing currency transactions and capital flow have also been reformed. In 1987, the requirement to maintain a non-interest bearing deposit was abolished and in October 1988, foreign exchange rules were lifted to the extent that virtually all transactions between Italians and non-residents can take place unhindered by controls.

Prior to last autumn, capital restrictions were based on the philosophy that everything was forbidden unless specifically permitted. Now, all is allowed unless specifically forbidden. The two specific restrictions which still apply are: 1, Italians are not allowed to open bank accounts over-

seas; and 2, they may not invest in foreign securities with a maturity of less than 180 days.

More generally, Italians must channel all foreign currency transactions via an approved bank; foreign securities must be lodged with a domestic bank.

All this is supposed to change by July next year. By then, the Italian Government has promised, that all remaining restrictions on capital flows will be abolished - and in this sector at least, 1992 ought to come two years early.

Taking the impact of capital flow deregulation first, cynics may observe that many Italians have in the past managed to open up bank accounts overseas - particularly in Switzerland - undeterred by the Government's draconian penalties. And the fact that the last of the restrictions are about to come down underwhelms many Italian bankers, who believe that ingenious investors have always been able to do what they wanted in overseas markets.

Nevertheless, July 1990 is concentrating the minds of internationally minded Italian banks - and international banks interested in Italy - on the potential for selling international equities to domestic investors disillusioned by the inefficiencies and illiquidity of the Italian bourse.

As a recent report from the San Paolo group puts it: "The abolition of foreign exchange controls should increasingly affect the portfolio composition of both residents and non-res-

idents. The share of foreign investments in Italian residents' portfolios has increased, and so has the share of lire denominated securities in non-residents' portfolios."

Looking at Italy's stupendous savings ratios and at the relatively unsophisticated savings industry, three foreign groups have moved in on the domestic players.

These are Hambros, the UK banking group, which has teamed up with Sanpaolo - one of Italy's largest and most internationally-minded banks - to offer two international mutual funds; Merrill Lynch, which has teamed up with Prisma, Italy's second largest mutual fund organisation - to offer three funds; and Chase Manhattan, the US bank which offers its Chase Manhattan America and Intercontinental Funds in association with Fininvest.

The products that they offer are not as specialised as their counterparts in the UK and the US, but there are signs that this is changing: Hambros is planning three new trusts, one directed at international bond markets, another at the global financial services industry, and the third at environmentally sound investments - i.e., Italy's first international "green fund".

The three foreign joint ventures have been successful in attracting funds: Hambros has attracted Italian savings of 570m since the two funds were introduced a year, with a further 2170m committed through savings plans. The

two Chase funds had attracted 1,780m by the end of March this year. All three have access to their own networks of sales men, whilst Hambros' products are sold via Sanpaolo's extensive branch network as well.

Given the increasing sophistication of the Italian investor, the market for such products is theoretically vast. But, as always, the main competition comes not from another investment house but from the Italian government.

It cannot afford to allow vast amounts of money to flow from the country, for it relies on personal savings to finance its gargantuan deficit. Hence the fiscal and tax advantages of government bonds: these bearer documents are subject to only a 12.5 per cent withholding tax, against the 30 per cent doctored off dividends from foreign equities and bonds.

Looking at the broader impact of deregulation and the imminent arrival of 1992, Italian banks have been preparing themselves as follows: by rationalising their size; by adopting marketing plans; by introducing new products; and by becoming more international in outlook, often via the sort of cross-holding arrangement which has seen Sanpaolo take a 12 per cent stake in Hambros.

However, bankers acknowledge that the industry has a long way to go before the spirit of 1992 is translated into business practice. Indeed, it is likely that true 1992 will only prevail in the Italian banking sector long after that date has passed.

ITALY'S TOP 10 BANKS: 1988 (\$m)

	Capital	Capital/assets ratio (%)	Profits	Assets
1 Istituto Bancario San Paolo	4,705	4.0	1,048	103,105
2 Monte dei Paschi di Siena	3,625	5.5	543	66,560
3 Cariplo	3,504	6.5	823	54,131
4 Banca Nazionale del Lavoro	3,352	3.8	211	67,729
5 Banca Commerciale Italiana	3,178	5.1	484	62,700
6 Istituto Mobiliare Italiano	2,940	12.3	774	28,836
7 Credito Italiano	2,319	4.1	320	56,952
8 Banco di Sicilia	1,480	4.8	108	31,140
9 Crediop	1,283	6.9	na	18,894
10 Banco di Roma	1,283	2.3	81	54,757

Source: The Banker

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ITALIAN BANKING 5

MERCHANT BANKS

Big names open in Milan

FAMILIAR names from international investment banking added weight to the operation which created the Enimont chemical joint venture between state-owned Enichem and Ferruzzi Group's Montedison.

The new company's shares were quoted on the Milan bourse at the start of October. Co-manager for the placement outside Europe, Goldman Sachs, had been involved from the outset in assisting and advising the ENI state hydrocarbons holding in many aspects of the joint venture, from valuation and negotiation to the preparation of business and financial plans and the share placement.

"Having been instructed to give the operation's international dimension careful attention, our choice of professional adviser was from the leading international investment and merchant banks," says Giovanni Ciccone, ENI's head of finance.

ENI contacted six leading banks, choosing Goldman Sachs because of the US institution's wide experience and its ability to bring together rapidly a large team of analysts and economists.

"Goldman Sachs' capability and capacity were not available in Italian banks. The need

The invaders are not unopposed... And smaller and more recent Italian institutions are attempting to capture a share of the market

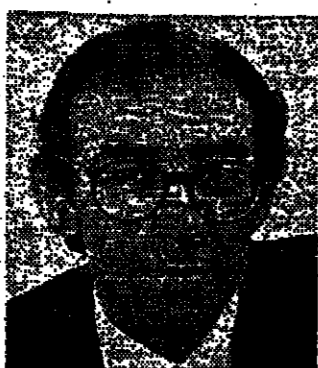
for the work to be done quickly and well was paramount; the question of fees was marginal," says Mr Ciccone, adding that the Enimont operation was a positive experience.

Morgan Stanley co-managed the placement of Enimont shares with Goldman Sachs and was on the other side of the table, working on behalf of Montedison's Ferruzzi parent in negotiating the creation of the chemicals group.

The bank, like Goldman Sachs, drew on staff from London and New York for the Enimont project. "We found ourselves travelling much of the time, spending four or five days a week in Italy," recalls Morgan Stanley vice president Celestino Poggi, Giraldi.

To reduce time spent in airports and on aircraft, Morgan Stanley decided to establish an Italian office, and has been working from Palazzo Serbelloni, in central Milan, since the end of June. "We recognise that the Italian market is becoming very active," says Mr Pecori Giraldi. "Being here allows us to get close to clients physically and psychologically."

Morgan Stanley believes that international equities trading,



Rothschild's Richard Katz

and mergers and acquisitions, will generate most business for the Milan office. Cross-border, rather than domestic, Italian business will predominate, though Mr Pecori Giraldi expects to be working for local corporations as well as large multi-national clients.

The US investment bank is not the only foreign institution hoping to exploit Italy's booming economy and the internationalisation of its financial system. London merchant bank Rothschild is also in business, having established an Italian subsidiary in April. Subsequently it confirmed its presence with Italy's launch of a Guernsey-based buy-out fund, Old Court Italian Ventures.

Richard Katz, Rothschild Italia's managing director, puts M&As at the head of the bank's priorities, followed by management buy-outs.

"Italian companies are concerned about 1992. Some are interested in boosting their international presence, others want to find foreign partners," he says. "Succession problems in family firms open up opportunities for acquisitions, even if disposal of minority stakes is the first step."

Lower in Rothschild's priorities, but nevertheless important, are international capital raising, assistance in privatisation and asset management. The bank foresees no role for assisting quoted and unquoted companies in raising capital in Italy's domestic market, but considers that its good wholesale distribution capacity outside should be attractive to Italian companies.

"British merchant banks have vast international expertise, which is valued and valid in Italy. Italian institutions have a major advantage in knowing Italy better, but they lack London's skills in merchant banking," notes Mr Katz.

Other foreign institutions are also trying to exploit their expertise. Enromobiliare, 45 per cent owned by Britain's Midland Bank, is a leader in M&As but operates over a broad range of financial activity. Citicorp is well-established in LBOs and M&As. Morgan Grenfell has long been present, but is thought to be less active now, because of its connections with Sviluppo Finan-

ziaria, Francesco Michelli's merchant banking group.

But the invaders are not unopposed. All foreign banks acknowledge that Mediobanca enjoys a strong position with large placing capacity and excellent inside connections as a member of the *ala nobile* (noble wing) of Italian finance. State-owned Sige, part of Istituto Mobiliare Italiano (IMI), also benefits from the large customer network created by IMI's former, almost monopoly position in medium and long-term lending to the industrial sector.

Smaller and more recent Italian institutions are attempting to capture a share of the market. These include San Paolo Finance (Istituto Bancario San Paolo di Torino), Finanziaria Italiana di Partecipazioni (Banca Nazionale del Lavoro) and Invest (Jody Vender's merchant banking operation in which Klidder Peabody has a stake).

Foreign bankers, like Mr Katz and Mr Pecori Giraldi, emphasise that they aim to win cross-border business, and do not expect to compete on the purely domestic market. Nevertheless, it is hard to believe that, once established, they would turn down any chance of widening their field of action.

David Lane

RETAIL BANKS

A Bill for efficiency

will extend these incentives to private sector banks.

With about 1,100 different banks, the system is highly fragmented, and for several years the Bank of Italy has been urging a process of concentration.

Two major mergers were announced in February. The first, in which Nuovo Banco Ambrosiano absorbed its Banca Cattolica del Veneto subsidiary, will soon create Italy's biggest privately-owned bank with a 350-branch network and assets expected to amount to L25,000m at year-end. In the second operation, IRI sold a controlling 51 per cent interest in Banco di Santo Spirito to Cassa di Risparmio di Roma. Mr Barucci says that further operations are likely.

Central to the debate on the Amato bill and public sector banks has been the question of privatisation. The extent of public ownership in Italy is unmatched in other countries. Though the reasons date back to the 1920s and 1930s, the process has continued in recent times with the acquisition of troubled private sector banks by the public sector. During the last 20 years, 42 banks with a total of 835 branches have passed to the public sector.

"The authorities consider, however, that a shift in the other direction is possible and

desirable. "There is a widely felt need to introduce forms of privatisation, either partial or total, into the system," says Mr Barucci. But decisions on changes of ownership in the Italian banking system must be taken by the Government and parliament with the final word from the Bank of Italy.

When opportunities are given for buying stakes in Italy's public-sector banks, foreign institutions are likely to be near the head of the queue. Interest from major French banks has been evident this year, with Crédit Lyonnais' bid for Credito Bergamasco, the exchange of cross-shareholdings between Banca Commerciale Italiana and Paribas, the purchase of a stake in Credito Romagnolo by Banque Nationale de Paris and Crédit Agricole's controversial "white knight" purchase of an important stake in Banco Ambrosiano Veneto.

"There will certainly be an increase in interest, but there will also be greater interest in the other direction with Italian banks looking to strengthen their presence abroad. The process of internationalisation must be two-way. We look favourably on exchanges of shareholdings or ownership. But there must be reciprocity," says Mr Barucci.

Some Italian banks are

already active beyond Italian borders. Istituto Bancario San Paolo di Torino has made its mark with a series of astute acquisitions of small banks, as well as purchasing an important stake in London merchant bank Hambros. But internationalisation is an area which worries the bank's chairman Gianni Zandano.

"The presence of Italian banks in international markets seems unsatisfactory in quantitative and qualitative terms," he told ABI's *Prospetto Europeo* earlier this year. He considers that, in many cases, banks have established offices or branches abroad for the wrong reasons, for image rather than for operational purposes.

Staff is another area of concern for Mr Zandano. "One can assume that the fundamental economic condition that has allowed the Italian system to support staff costs higher than other countries is higher earnings from financial intermediation on the domestic market." In other words, Italian customers are paying for inefficiency through higher spreads on interest rates.

Mr Zandano believes that costs must be attacked. With staff contract negotiations currently under way, the opportunity to tackle the problem is at hand. "We are in the initial phase of confrontation. We

hope that negotiations will be rapid and that the outcome will show that Italian banks, including their staff, are aware that we are becoming part of the European system," says Mr Barucci. Staff costs represented 72 per cent of the retail banks' total operating costs last year, so tight control is necessary.

Following the branch liberalisation, announced earlier this year, banks have a cost which will need closer attention than in the past. The central bank's 1986 branch plan, under which modifications to banks' networks were approved, was the last. Under the new procedure, banks' proposed changes to networks will be assumed to be approved, unless specifically rejected by the authorities. But expansion plans must be coherent with assets, economic performance and an orderly geographical development.

Branch liberalisation is a delicate matter, with the risk that banks will establish too many branches and that the consequent increase in fixed costs incurred will not be matched by revenues. The authorities hope that, when banks open new branches, these will be slimmer operations, using staff and technology efficiently.

Fortunately, results from Italy's retail banks are sufficiently good to permit investment, though improved profits will probably be one of the weapons that the trade unions will brandish at the bargaining table.

David Lane

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ITALIAN BANKING 6

FOREIGN BANKS

Alliances and niches tame the nightmare

THE FOREIGN banker looking at the Italian market is faced with a perplexing mixture of opportunity and nightmare. The opportunity is obvious. Here is one of Europe's strongest and faster growing economies, served by an old-fashioned banking system which is so inefficient that it sustains no fewer than 1,100, mostly inefficient, banks. Surely, the reasoning goes, all one has to do is to offer sophisticated international-style banking products - ranging from corporate finance for the family business, to interest-bearing current accounts - and Italy's myriad small businessmen will flock to one's door.

Look a little harder, and the nightmare begins to take shape. The 1,100 Italian banks do not suffer a penalty for their manifest inefficiency. Far from it - they are extremely profitable, despite the flight of money from bank balances into the bond market since the late 1970s. When a foreign bank decides to

take on this heavily regulated market on its own, the problems begin. Antiquated rules mean that foreign commercial bankers cannot lend money to corporate clients and expect to make a profit. Moreover, it is difficult to open branches at will, or to slim down the cost base by cutting staff in the traditional Anglo-Saxon way. It is important to distinguish between commercial banking and investment banking. Foreign investment bankers can - and many do - serve the big Italian corporates from London, with only a minimal presence on the ground. But there is a giant, untapped market in serving the medium-sized corporate clients, not simply the quoted companies, but the numerous prosperous family businesses which have grown up since the war, run by the next generation of Agnelli and de Benedetti, entrepreneurs who are now considering expansion overseas. Getting at this market is a difficult matter, and some form of local

alliance would seem essential. Thus a number of recent tie-ups between foreign and Italian banks: the link-up between Kidder Peabody and SOPAF; Midland Bank's purchase of a 45 per cent stake in Euro-mobiliare; and the joint-venture operation between Paribas and Banca Commerciale (Comit). Other investment banks specialise quite nicely in niche markets such as government bonds (Citicorp) and mergers and acquisitions (Morgan Stanley, Rothschild, Citicorp again). By targeting one's mar-

ket precisely in this way, foreign banks can mitigate the risks of operating in the Italian market. For the commercial banks, it is a different matter altogether. A number - including Bank of America, which sold its Italian subsidiary to Deutsche Bank, Standard Chartered, Hongkong and Shanghai Bank - have been reining back their Italian operations or pulling out altogether. But no case better illustrates the nightmarish aspect of this segment of the Italian market than that of Barclays, which has lost a staggering £100m in Italy

between 1985 and 1989. Mr Richard Adams, chairman of the Italian clubfoot of the British clearer, explains the problem in the following terms: constrained by Italy's restrictive banking laws, Barclays opened up a lot of "para-banking" businesses in areas such as leasing, factoring and consumer credit. The expansion - in the early years of the decade - took place too rapidly and with inadequate controls. The result: massive trading losses and vast overheads. The latter could not be cut, because of Italy's protective labour laws.

Meanwhile, the basic corporate lending business could not be developed, for three related reasons. For a start, the Bank of Italy allows foreign banks to lend on a multiple of their own capital and not that of their parent company. Reserve requirements are high enough in any case. And the interbank market - on which foreign banks would normally rely for their funds - is "shallow and volatile", according to Mr Adams. This market is subject to a 30 per cent withholding tax, which means that foreign banks simply cannot lead to Italian corporates. Funding for their Italian competitors is a lot cheaper, because of their access to a deep and stable ocean of retail deposits - and consequently the rates at which they can lend are a lot more attractive to the corporate client. Mr Claude Parlange, managing director of Credit Lyonnais' Italian operations, concedes that straight-forward lending is not a profitable operation for his bank either, its

money being made for a range of other services offered to Italy's biggest 200 companies. This analysis applies only to Lyonnais' own-grown operations in Italy. In May this year, France's second largest bank bucked the trend of disinvestment in Italy to buy control of Credito Bergamasco, a large northern private sector bank, for L340bn. Lyonnais has not taken management control of Bergamasco, but Mr Parlange explains that the deal - representing 16 times the bank's 1986 earnings - gives the French access to that elusive and attractive middle corporate market served by Bergamasco's network of branches across prosperous Lombardy and Veneto. In the short term, such a deal allows Lyonnais to tap into the Italian banking market for as long as it remains protected. In the longer term, it is a strategic investment in one of Europe's most vital economies. David Waller

SAVINGS BANKS

New flexibility ahead

RADICAL change threatens the staid conservatism of Italy's savings banks, the *casse di risparmio*.

Enactment of a bill prepared by former treasury minister, Giuliano Amato, two years ago is close at hand. When parliament gives approval, the way will be opened for a major reshaping of the savings banks, a category which held 28.6 per cent of total bank deposits and was responsible for 24.7 per cent of total bank lending at the end of last year. At present the *casse* and the *banche del monte*, pawn credit institutions included in the 84-strong savings bank category, are foundations and associations belonging in the public sector and without shareholders. Under Mr Amato's proposals, the foundations and associations will be able to spin-off their banking activities into joint stock corporations, without incurring taxation on capital gains which arise. "Foundations and associations will become holdings, public bodies with shareholdings in the banks. A favourable effect of the change will be that book values will reflect banks' real asset values. This will boost capital ratios and allow expansion," explains Roberto Mazzotta, who combines the chairmanship of Italy's biggest savings bank, Cassa di Risparmio delle Province Lombarde (Cariplo), with heading the Italian savings banks' association, ACRI. Mr Mazzotta says that savings banks will enjoy greater flexibility. "As joint stock corporations, it will be possible for them to obtain stock-market quotation and fresh capital when required. In addition, mergers will be much easier." Unsurprisingly, the Amato bill satisfies politicians, for whom the savings bank category provides a valuable

instrument of patronage. Chairmen and deputy chairmen are appointed by the inter-ministerial committee for credit and savings (CICR), reflecting political equilibria; and local power balances in communes and provinces are maintained in overall board composition. With the continuation of the foundations and associations, the number of jobs in the spoils system will remain unchanged, even in the case of mergers. "The foundations and associations will manage the distribution of dividends earned on their holdings in the banks, allocating money for civil, cultural and social purposes," says Mr Mazzotta, putting his finger on a key issue. Savings banks' charitable committees at present have the enviable task of distributing part of profits for local beneficence. The Amato bill will effectively create a structure of charitable foundations, whose income, at least initially, will be derived from dividends on shareholdings in savings banks. Politicians will continue to have the financial means to tend their constituencies. What kind of institution are the savings banks? Mostly constituted in the mid to late 19th century, the first were established in Venice, Padua and Udine in the early 1820s. "Their birth and early growth coincided with the process of Italian reunification. Characterised by strong local ties, the savings banks have firmly founded relationships with the family sector and its savings, and with small businesses,"

says Mr Mazzotta. Social aims often underlay their establishment. The "promotion of savings and the spirit of thrift among the poorer classes, like farm labourers and tradesmen" was the institutional aim of the savings bank founded at Bra, in Piedmont, in 1848. Similarly, promotion of thrift was sought when Rimini's savings bank was established in 1838, though its founders also wanted to encourage local economic initiatives. Revolutionary politics played a part in the birth of Florence's savings bank in 1820, established to compete with banks controlled by the Austrians and to help liberate the local economy from foreign influence. Closer to the philanthropic ideal, the founders of Ravenna's savings bank aimed to alleviate the conditions of the less prosperous by promoting savings and undertaking good works. The savings banks' aim of assisting the less fortunate is a direct inheritance from the *banche del monte*. These have roots in the 13th century, when ecclesiastical orders established charitable pawn lending operations, the *monte di pietà*, to combat usury. Indeed, several of Italy's 75 savings banks sprang from, and subsequently absorbed, their *monte di pietà*

parents. Only nine *banche del monte* still exist independently. With the exception of the 63-branch Banca del Monte di Bologna e Ravenna and the 72-branch Banca del Monte di Lombardia (formed from the merger of the Banca del Monte di Milano and the Banca del Monte di Pavia e Bergamo, two years ago), all are small. Indeed, the Rovigo bank, in north-east Italy, and the Siniscalco Ceci bank, in the Apulian heel, could not be smaller: each has one branch. The savings bank category has one very strong point. "The *casse di risparmio* are small banks, weak on a national basis, but each is particularly strong in its own geographical area. In parts of Italy, savings banks have between 40 and 50 per cent of savings and customer lending. They are net lenders on the interbank market," says Mr Mazzotta. Excessive reliance on local roots, however, can also be a weakness. Mr Mazzotta believes that the parochialism which characterises a good number of the *casse di risparmio* is a brake on development. Damaging local rivalries must cease if the banks wish to be effective in an increasingly competitive market. Parochialism may also lead to difficulties with loan portfolios. In the case of the Cassa di Risparmio di Prato, there was excessive lending to the textile sector, and when business collapsed the savings bank was left with a mountain of non-performing loans. In Calabria, the savings bank had to be

bailed out when the repercussions of political intervention in loan policy was felt. But default is a wider problem. The savings banks' average rate is worse than all other bank categories. At the end of last year 7.6 per cent of loans were non-performing, compared to 6.4 per cent for the banking system overall. Nine savings banks had over 12 per cent default and a further 21 showed non-performing loans between 8 and 12 per cent of lending. The *casse di risparmio* need to be able to offer a full range of services, but at present they are too small. Only Cariplo, with over 400 branches, ranks among the biggest Italian banks, though when the merger with Banco di Santo Spirito is completed, the capital savings bank will move in the top league. Only two other *casse di risparmio* have more than 200 branches, and four between 100 and 200. Excluding the *banche del monte*, the average size of branch network is 51. Mergers are needed, to give competitive size. Though the Amato bill still awaits approval, they already seem to be happening. In 30 years between 1956 and 1986, only four mergers took place. Since 1987, there have been seven, the latest occurring earlier this year when the Cassa di Risparmio di Verona Vicenza e Belluno took over the Cassa di Risparmio di Ancona. "We are aiming at a very ambitious objective - the restructuring of the whole savings bank category," says Mr Mazzotta. He envisages a form of mega-merger, in which the new foundations will vest their shareholdings in a central organisation having the task of overall management of the savings bank sector. David Lane

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ITALIAN BANKING 7

Mergers are suddenly in fashion, reports Sari Gilbert

Ambroveneto strides ahead

WITH THE approach of 1992 - seen by many as a litmus test for Italy's largely under-merged banks - concern with size is spreading through Italy.

Headlines broadcast a succession of merger projects. Acquisitions are in fashion, and takeover plans are high on the dream agenda of top financiers and industrialists.

Although smaller savings or co-operative banks have been busy forming consortia and alliances, genuine bank mergers are not easy to negotiate in Italy, and acquisitions are likely to be the route to bank enlargement.

Nevertheless, a few mergers have taken place. The first was that finalised last May, in Rome, between Cassa di Risparmio di Roma and Banco di Santo Spirito. Shortly afterwards, another was agreed between Nuovo Banco Ambrosiano, one of Italy's largest private banks, and the latter's subsidiary, Banca Cattolica del Veneto.

On the acquisition side, the most talked-about deal was carried out by the internationally active Istituto Bancario San Paolo di Torino, Italy's most profitable public bank.

This summer it purchased a 40 per cent stake in Credito, the medium-term credit institution, whose major shareholder is the Treasury's deposits and loans bank.

For several years, the Bank of Italy has been urging credit agencies to prepare for 1992 by rationalising, increasing their efficiency and, where possible, their size. This suggestion fell on fertile ground at Cassa di Risparmio di Roma, the capital's major savings bank, where, in early 1988, directors general Cesare Geronzi and President Pellegrino Caspaldo were turning considerable thought to the local Roman banking situation, characterised by a relatively narrow credit market, low efficiency and poor capitalisation.

The Cassa's managers concluded that its 15 per cent market share in its home region of Lazio (only 2 per cent nationally) was insufficient to allow the economies of scale and the allocation of resources necessary to meet long-term competition. They wanted a 30 per cent market share of deposits and a 20-to-25 per cent market share of loans. And the only



Veteran financier Enrico Cuccia... Last month, Ambroveneto was forced to fight off a takeover attempt engineered by him and the Fiat-dominated Gemina holding company. Mr Cuccia was also said to be behind a so far unsuccessful assault that Credito Italiano has been waging against Banca Nazionale dell'Agricoltura.

way to attain such growth was through a merger.

At the same time, Iri, the giant state-holding company, was showing interest in selling off at least part of Rome's Banco del Santo Spirito. With 112,000bn in deposits, BSS is about the same size as the Cassa, but it had a high percentage of bad or non-performing loans, was overstuffed and under-capitalised. Divestment would provide Iri with new capital that could be used to recapitalise another suffering Iri bank, Banco di Roma.

For Mr Geronzi and Mr Pellegrino, who had launched a first bid for 33 per cent in April 1988, BSS was the obvious partner. The 51 per cent stake bought last year means that, together, the two banks will have 440 branches and 130,000bn in deposits. When the technicalities of the merger are completed, by the end of 1990, it will be by far the biggest bank in Lazio and seventh nationwide.

Opponents of the scheme - some BSS managers and, at the start, the unions - held that a merger between two banks of

similar size in the same region would be too costly. But Geronzi and Pellegrino insisted it was complementarity, not diversity, that would provide major economies of scale and synergies.

"We asked ourselves whether, with the approach of 1992, small was still beautiful," says Mr Geronzi. "And the answer we came up with was that, in the near future, size would become crucial if we wanted to respond to competition and remain profitable."

Although the Nuovo Banco Ambrosiano already controlled a 50.62 per cent share of the smaller Banca Cattolica del Veneto, the reasons behind the merger were similar. The enlarged bank, renamed Ambroveneto, can now meet the post-1992 challenges, "with sufficient productive and competitive capacities," says Ambroveneto chief Giovanni Bazzoli, the merger's architect.

Indeed, with deposits of over 129,000bn and 337 branches, Ambroveneto will overtake Banca Nazionale di Agricoltura as the country's largest private bank. It became so attractive that, last month, Bazzoli was forced to fight off a takeover attempt engineered by veteran financier Enrico Cuccia and the Fiat-dominated Gemina holding company, which controls 14.6 per cent of the northern Italian bank.

The complicated plan (which failed when Bazzoli convinced Credit Agricole to pick up a 13.34 per cent stake in Ambroveneto, held by Banca Popolare di Milano) was for the powerful Generali insurance company, a Gemini ally, to buy out the Popolare holding. With almost 28 per cent between them, Gemina and Generali would have had enough control to eventually sell the bank to Iri's Banca Commerciale Italiana (Comit), as a prelude to privatising it.

Mr Cuccia was also said to be behind a so far unsuccessful assault that Credito Italiano has been waging against Banca Nazionale dell'Agricoltura.

San Paolo's goal in buying into Credito was to lay the basis for becoming Italy's first "polyfunctional", or universal, bank; and the merger was backed by both the Treasury and the Bank of Italy. The operation involved San Paolo's

picking up the stakes in Credito - 40 per cent of the institute's capital - formerly held by INPS, the state pensions agency, and INA, the state-owned insurance company.

Part of the San Paolo-Credito appeal to Italian monetary authorities lies in its modalities. The funds from the sales are to be used towards the much-needed capital increase of the troubled Banca Nazionale di Lavoro, of which INPS and INA are also shareholders. BNL, currently trying to deal with the consequences of this summer's scandal over unauthorised loans to Fiat, is Italy's largest bank. However, it is suffering from low profits and, above all, severe under-capitalisation. The Treasury owns 74.5 per cent of BNL and the minister, Guido Carli, has promised to see it privatised.

But, at the moment, the main concern is finding capital of at least 12,000bn.

Last spring, some bankers were speculating about merging BNL with Comit to produce a giant bank with deposits of over 1,100,000bn, able to compete with the largest foreign institutions. But, for the moment, this appears to be a pipe-dream. More realistic are the smaller operations, like the minority stake recently bought by Cariplo, the wealthy Lombardy savings bank, in the Cassa di Risparmio di Spoleto.

Cassa di Risparmio di Roma has also made acquisitions, buying 40 per cent stakes in the Cassa di Orvieto and Loreto, in central Italy, and involved in negotiations with other small savings banks.

Imi, the state-owned medium and long-term credit institute, is also shopping around for a retail bank. Imi already owns insurance companies, mutual funds and Italy's largest investment company, SIGE. But it feels it needs a commercial bank to be complete. The two most likely targets are Banco Napoli and Banco di Roma.

Bank of Italy officials appear to favour an Imi-Banco di Roma connection, on grounds that this would be the best way to help the under-capitalised and unprofitable credit institution.

But some bankers and politicians would prefer to see a "supermerger" between the three banks of national interest, Banco di Roma, Comit and Credito Italiano.

Profile: CESARE GERONZI

A level head trusted by both parties

MR CESARE Geronzi, the Roman banker, does not like his photograph to be splashed around. But if he is little seen, you can be sure that the 64-year-old director-general of Rome's principal savings bank, the century-and-a-half old Cassa di Risparmio di Roma, has no trouble in being heard.

After successfully engineering Italy's first major bank merger, last May, Mr Geronzi also became managing director of the 400-year old Banco di Santo Spirito.

When the two banks complete their merger - probably by the end of 1990 - the tall, white-haired, former Bank of Italy official is slated to become managing director of the new and powerful credit institution, which will be Italy's seventh largest bank.

In the meantime, the combined weight of his two posts adds weight to his counsel.

Most of the Italian banking community was taken by surprise when, in April 1988, the Rome Cassa launched its bid for Santo Spirito. But intimates of the bank's headquarters, in the 17th century Palazzo Sciarra, only two blocks from the Trevi fountain, say anyone who had paid attention ought not to have been surprised.

Although the Cassa has its problems, since Mr Geronzi's appointment as director-general, in late 1982, there has been rapid growth and a transformation. Indeed, one of his first moves was to follow a Bank of Italy suggestion, and modify the Cassa's statute, adding efficiency, profit and cost-containment to the char-



Cesare Geronzi: successfully engineered Italy's first major bank merger

table concerns set down in its 1836 charter.

At the Rome Cassa, Mr Geronzi was called upon to make order out of chaos. Activities have been rationalised and computerised, and personnel subjected to intensive retraining courses. At close to 130,000bn annual gross profits were high enough to allow substantial self-financing and to enable the bank to become one of a handful in Italy actually in line with the central bank's new stricter assets and risk ratios. Results were so good - annual net profits reached 185bn in 1987, and 187.2bn in 1988 - that geographical expansion out of the Cassa's native Lazio was probably inevitable.

A 1987 rescue operation of the troubled Cassa di Risparmio del Molise brought in 27 new branches. And other branches were opened in the Milan area, the Abruzzi, Campania and Apulia, to bring the total to 187.

With an eye to the promise of post-1992 liberalisation, Mr Geronzi also started to look abroad. A majority share has been purchased in a small London bank, the profitable Paris-based Banque Générale du Commerce (with branches in Nice, Marseille and Cannes) was bought; and a small bank

is Barcelona is being purchased. A representation office has also been opened in Frankfurt.

Born in the Castelli hills, outside Rome, Mr Geronzi studied economics and commerce at Rome University. In 1960, he passed the exam for the central bank. Assigned to its foreign department, he trained in Geneva, Paris and Washington (at the Federal Reserve), and quickly made a name for himself.

In 1968, he was appointed to head the Bank of Italy's foreign exchange office. As chief foreign exchange manager, he worked closely with the Bank's four-member directorate and specifically with the governor - first Guido Carli (now Minister of the Treasury), then Paolo Baffi, and later with Carlo Azeglio Ciampi, the present governor.

"It was the best school of decision-making I could ever have attended," he recalls.

Known for both his market wisdom and level-headedness, in late 1980 Mr Geronzi followed former Bank of Italy director-general Rinaldo Ossola to the troubled Bank of Napoli, where Mr Geronzi served as deputy director-general. His reputation was growing, and in late 1982 the board

of administration of the Cassa di Risparmio di Roma, which was looking for technical expertise, not political affiliation, offered him the post of director-general.

Italy's casse di risparmio were born as non-profit institutions, and because of the Cassa's ongoing charitable activities in the Rome area, its top officers are always influential. But Mr Geronzi has also been good at forging relationships with the powers that be. He is said to be trusted by both of Italy's top governing parties, the Christian Democrats and the Socialists. And because of his practical and conciliatory nature, despite the strains caused by the Santo Spirito merger, he has been able to maintain excellent relations with the banking unions.

Until it was finally ratified last May, by Santo Spirito's board of administration, the merger had caused considerable controversy. But Mr Geronzi, who continues to enjoy the confidence of the Bank of Italy's top management, was unflappable. "We're going ahead with this merger," he said, "because it's an idea whose time has come."

Sari Gilbert

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ITALIAN BANKING 8

THE SOUTH: the climate is good — but not for banking, and ...

Culture widens the efficiency gap

OFFICIAL concern about the financial system in the mezzogiorno, the south of Italy, was underlined earlier this year. The Bank of Italy's annual report, published at the end of May, dedicated a section to the mezzogiorno's economy and the difficulties faced by banks operating in the south.

"The gravity of economic imbalances is known," Carlo Azeglio Ciampi told the central bank's annual meeting. Southern per capita GDP is only 55 per cent of the centre/north, and the ratio of per capita family consumption only 66 per cent. "Over recent years, the industrial productivity gap has widened rather than closed. Added value per worker in the south is 20 per cent lower than in the centre/north," said Mr Ciampi.

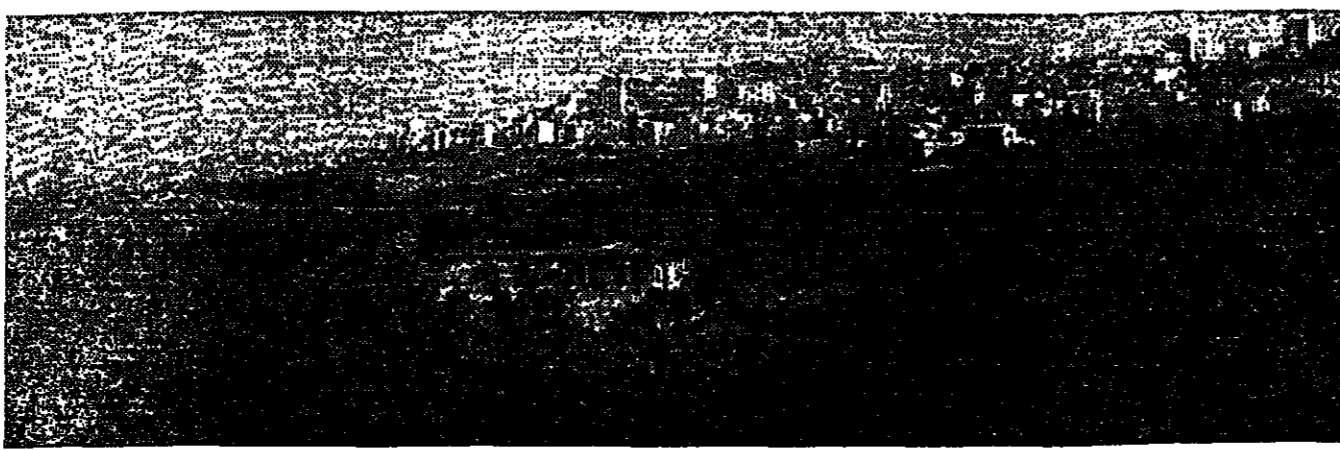
He noted that production efficiency was lower in the mezzogiorno. Business is less profitable. Measures like gross operating margin and return on equity show that southern firms lag behind those in the centre and north. Latest labour figures show southern unemployment of 21.3 per cent, against 6.5 per cent in the north.

Clearly, southern banks operate in a less favourable economic climate than banks in northern Italy.

"The limited presence of successful large and medium industrial groups prevents balanced lending. Our client base is fragmented and heavily biased towards small firms," says Luigi Coccioni, chairman of Banco di Napoli, one of the mezzogiorno's two large banks.

Banco di Sicilia faces similar problems. "The southern economy needs assistance. Banks must encourage local business, even though giving credit is riskier than to efficient industries in developed areas. Risk is one of the burdens which southern banks must bear," says Giannino Parravicini, Banco di Sicilia's chairman.

Mr Coccioni agrees that higher risk is a feature of serving the south. "This is seen in the significant difference between default in the north and south," he says. Indeed, figures from the Bank of Italy show that the average ratio of default to loans was 12.5 per cent in southern banks last year, compared with 6.5 per cent in central/northern banks.



Agrigento is among the provinces where savers have a choice of 51 local banks

The gap has widened during the 1980s. Ten years ago the difference was 1.4 per cent.

"Higher interest rates are a reflection of the higher risk," says Mr Coccioni. He mentions, however, that from 1983 to 1987 Banco di Napoli followed a policy of lending at lower rates in the south, in order to encourage small companies and young businessmen. "Unfortunately we were unable to continue, and had to lift our rates to average interest rates given on deposits are not significantly different between northern and southern Italy, firms and families in the mezzogiorno earning about 0.3 per cent less than their counterparts in the centre and north. But borrowers pay considerably more on loans, the Bank of Italy's figures revealing a 2 per cent difference.

"This interest rate gap allows southern banks to show up better on interest and intermediation margin than central/northern banks. However, when local inefficiencies of operating and staff costs enter the equation, southern banks return markedly inferior results, with gross operating profit equal to 1.1 per cent of managed funds, compared with 1.5 per cent achieved by central/northern banks. On the bottom line, net profit was less than 0.3 per cent of managed funds in 1987, against 0.5 per cent in the centre/north.

The efficiency gap owes much to the large cultural difference between north and south. "Southern instinctiveness contrasts with the teu-

tonic northern approach. It is interesting that, in the mezzogiorno, Banca Commerciale Italiana becomes similar to Banco di Napoli, while we become like Banca Commerciale in the north," says Mr Coccioni, noting how banks adapt to their environments.

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The Bank of Italy has been encouraging expansion of central and northern banks in the south

Among the many gaps which separate the economies and banking systems of northern and southern Italy is the capitalisation of state controlled banks. The balance sheets of both Banco di Napoli and Banco di Sicilia, which have the status of public law credit institutions, show them as poor relations, compared with northern banks like Istituto Bancario San Paolo di Torino and Monte dei Paschi di Siena.

Both the large southern banks fail to meet the Bank of Italy's capital adequacy ratios. "We are currently between L300bn and L400bn short," admits Mr Coccioni, though the Amato bill now before parliament should provide L800bn.

Banco di Sicilia is even more under-capitalised. "In spite of increasing our capital base from L345bn in 1979 to L150bn last year, our shortfall still amounts to between L400bn and L450bn. During this period, capital injections from the Treasury have been negligible. In the 1980s, no business has

been able to satisfy growing capital needs from cash flow. Yet we have been forced to do so," says Mr Parravicini. He considers inadequate the L563bn allocated by the Amato bill. "It will cover the shortfall but not allow expansion."

Working in a difficult economy, and beset by problems of internal efficiency and capital shortages, the two large southern banks are not helped by operating in the huge territory of organised crime, the Sicilian mafia, Neapolitan camorra and Calabrian 'ndrangheta.

However, both large banks say that coping with criminal infiltration is not a major problem. "Big banks are able to erect effective defensive systems," says Mr Coccioni. "But criminal infiltration can affect small banks where family ties and friendships influence management's judgment."

At the beginning of the year, Mr Ciampi told the parliamentary commission: "The capacity of criminal organisations to enter the financial circuit is greatest in those parts of the system with weak technical characteristics, organisational shortcomings and inadequate internal controls."

The central bank's governor was probably thinking about the mezzogiorno's numerous small banks, and nowhere is the presence of small banks more evident than in Sicily. The Associazione Bancaria Italiana (ABI) yearbook reveals that the province of Palermo is home to 20 banks and Catania to 17. In the mafia heartland of Trapani, in the west, and the

Caltanissetta and Agrigento provinces in the centre and south, savers have a choice of 51 local banks.

Vulnerability of small southern banks explains the efforts of the central bank's *Vigilanza*. Of 571 ordinary inspections undertaken in 1988-1989, 100 were in Sicily, Calabria and Campania. Specific interventions affected 105 banks over this period, with 48 in these three mezzogiorno regions being called to account for "anomalous situations". Specific interventions involved 10 per cent of banks nationally, but the figure was 30 per cent in Sicily, 21 per cent in Calabria and 15 per cent in Campania.

The Bank of Italy has been encouraging expansion of central/northern banks in the south, ostensibly because mezzogiorno business needs their skills in order to develop, and because a small local banks will be stimulated to greater efficiency and innovation. Left unsaid is the view that large central and northern banks are better equipped to deal with the mafia in its different regional costumes.

Public-sector Monte dei Paschi di Siena and Istituto Bancario San Paolo di Torino have taken the hint. Others, like the strong Cassa di Risparmio di Verona Vicenza e Belluno, say they have no leanings towards the south. With the difficulties faced by banks in the mezzogiorno, it is easy to understand reluctance to venture south.

David Lane

"The Governor is 10 years old but doesn't look it"

THE HEADLINE on an Italian editorial about Carlo Azeglio Ciampi sums up many people's views of a man who was next to unknown when he became Governor of the Bank of Italy in 1979, and who, over the past decade, has gone beyond his institutional role as the architect of Italian monetary policy to become the guardian of the economy as well.

As governor, Mr Ciampi has so distinguished himself for independence from Italy's factions, and often inept, political powers as to have created a small groundswell of opposition that would like to see the central bank at least brought to heel.

A recent "index" of central bank independence, worked out by Harvard economist Alberto Alesina, suggests that the Bank of Italy is only the most independent of the industrialised world's less dependent central banks. It cannot change the discount rate without the consent of the treasury minister; and, despite the 1961 "divorce", which freed the central bank from the obligation to buy the Treasury bills that the Government is unable to sell at auction, it is still obliged to fund the Treasury account at the Bank to a degree that many consider excessive.

Nevertheless, as Mr Alesina admits, the Italian central bank "enjoys broad autonomy, and is a strong and respected institution".

It is one of the few policy-making bodies in Italy that can be said to be substantially immune to the political appointments, influence-peddling and deal-making that undermine much of the Italian body politic.

In recent months, the glare of publicity, to which the massaging Mr Ciampi's has long been subjected, has lessened. This summer, as the 68-year old Mr Ciampi was approaching his tenth anniversary, a new government was formed, with the treasury ministry going to the strong-willed, highly-respected and outspoken former Bank of Italy governor, Guido Carli, who has clear ideas and the expertise to back them up.

Mr Carli's appointment was certainly a feather in the cap of Prime Minister Giulio Andreotti, who could point to a first-rate appointment in one of the cabinet's most sensitive posts. But, since experts agree that the autonomy of the Bank, depends in part on the interaction between the governor and the treasury minister of the

MR CIAMPI'S 10 YEARS

Intellectual honesty wins high regard

moment, the appointment may have been partly designed to redress the balance of power in favour of Italy's politicians.

Mr Ciampi was appointed governor at a juncture seen as crucial for the Bank's future. He replaced the late Dr Paolo Baffi, Mr Carli's successor, who resigned in the aftermath of a scandal in which politically-motivated magistrates, acting for obscure reasons, sought to undermine the moral authority of the Bank, by filing trumped-up charges of corruption against Mr Baffi and Dr Mario Barciolla, then a high-ranking Bank official.

At the time — Mr Andreotti was prime minister then, as well — Italy's politicians sought to impose an outside, politically-designated candidate. And it was only the poli-

Sari Gilbert assesses the achievements of the central bank under its independent minded chairman

tionaries' inability to agree which allowed the Bank to continue its recent tradition of inside appointments. Mr Ciampi, who joined the bank in 1946 and rose through the ranks, was promoted to governor from his post as the Bank's director-general.

Over the last decade, the Bank of Italy has had to deal with a variety of major problems: the stability of the lira, raging double-digit inflation (until 1985), and the gaping public deficit. Although criticised for an unduly tight embrace of the banking system, the Ciampi central bank has won high marks for intellectual honesty.

There are three areas in which has broken new and important ground.

The Ciampi administration has worked hard to win acceptance in Italy's courts and political councils for the concept of the bank as enterprise. Thanks to Ciampi, it can be said that the deeply-rooted notion of a bank as a public

entity with political responsibilities to disburse credit to this or that region of the country or sector of the economy has been replaced by the view of a bank — sanctified in rulings in 1962, 1987 and 1989 by the Court of Cassation — as a profit-making and efficiency oriented enterprise.

Following entry into the European Monetary System, Mr Ciampi was determined to end the earlier trend of compensating for inflation with devaluation. During his governorship, the Bank has successfully maintained a stable exchange rate, combined with a restrictive, anti-inflationary monetary policy. This reversal of earlier policy — an easy monetary policy, with negative interest rates — contributed to the restructuring of Italian industry over the last decade, by convincing industrialists that, if they wanted to be competitive, they could not depend on exchange rate variations, but would have to cut costs.

Under Mr Ciampi, the Bank of Italy has been directing a major effort, designed to reform the Italian financial system and make it modern, stable, responsive and efficient enough to operate in tomorrow's European single market.

The projects successfully backed by the central bank include the establishment of investment funds, the introduction of merchant banks and other financial intermediaries, creation of an overnight market and of a telematic market in treasury bills, reform and supervision of the stock exchange and privatisation of Italian public banks.

Although they profess mutual respect, Mr Ciampi and Mr Carli have different views on several sensitive issues.

On one of these, separation of banks and industry, Mr Carli, sensing the general trend, appears to have given ground. More potentially divisive is the view on the 1996 banking law, which Mr Carli would like to replace and Mr Ciampi, mindful of the implications for the Bank of Italy's own power, wants to preserve.

A new name enters the Italian banking scene

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